## Contractors and Consultants OIA

## 1. What are the staffing classifications for financial reporting e.g. contractors, professional services, temporary and full time staff.

For financial reporting purposes the following categories exist which represent HUD's workforce:

Employees - permanent and fixed term employees.

Contractors - including temporary staff. HUD categorises contractors in accordance with the SSC guidelines.

HUD engages the services of consultants and professional service firms to provide expertise in specific fields where the relevant skills and expertise are not readily available within the Ministry. The costs associated with these engagements are captured under Professional Services.

2. I would like a financial breakdown for each category since the establishment of the Ministry of Housing and Urban Development on the 1<sup>st</sup> of October 2018 including: The total amount paid in each category, and the number of individuals that applies to.

. . All YTD spend represents all payments from 1 October 2018 to 31 January 2019.

	Numbers	YTD Spend \$ million		
Employees *	224	9.4		
Contractors **	73 individuals	3.3		
Professional Services **	47 firms	1.5		

 $<sup>\</sup>ensuremath{^{\star}}$  number of employees paid through the payroll system as at 31 January 2019.

## 3. The number of professional firms and how much they have received, including daily rates for individual contracts where that's applicable. If the contracts are not on a daily rate I would like the rate as set out in each contract.

HUD engages the services of consultants and professional service firms to provide expertise in specific fields where the relevant skills and expertise are not readily available or retained within the Ministry. The costs associated with these engagements are captured under Professional Services. The spend to date below relates to expenditure incurred since HUD was established from 1 October 2018 to 31 January 2019.

All YTD spend represents all payments from 1 October 2018 to 31 January 2019.

	YTD Spend \$	Hourly Rate	Hourly Rate Range (multiple resources	Fixed Fee	Reason for Engagement		
Provider A	31 245		\$120-270		This equates to 17 other providers with engagements less than \$5 000 each. Services provided reflected those similar to the range outlined above but on a smaller scale.		
Provider B	22 420			\$57 850	Large scale and KB land development projects - technical support services including site analysis site valuations site remedial work site		
Provider C	6 490	\$150			design site masterplanning and associated legal due diligence and legal contractual support.		
Provider D	8 511			\$9 000	Information management and knowledge management advice.		
Provider E	19 101				Large scale and KB land development projects - technical support services including site analysis site valuations site remedial work site design site masterplanning and associated legal due diligence and legal contractual support.		
Provider F	10 199			\$30 300	Evaluation and recommendations on pay and performance structures for the new Ministry.		
Provider G	24 526			\$36 400			
Provider H	13 176	\$125					
Provider I	8 349	\$150			Large scale and KB land development projects - technical support services including site analysis site valuations site remedial work site		
Provider J	8 125		\$100-\$250		design site masterplanning and associated legal due diligence and legal contractual support.		
Provider K	37 500			Mult ple cont acts w th va y ng fee st uctu es			
Provider L	16 865		\$120-\$240		Development of an organisational strategy and associated advice including strategic cultural advice and support.		
Provider M	27 450			Mult ple cont acts w th va y ng fee st uctu es	Large scale and KB land development projects - technical support services including site analysis site valuations site remedial wack site		
Provider N	21 188 \$190-\$300 Large scale and KB land didesign site masterplanni			design site masterplanning and associated legal due diligence and legal contractual support.			
Provider O	67 075			\$80 000			
Provider P	7 938		\$140-\$175		Establishment of talent acquisition systems and processes for the new Ministry.		
Provider Q	50 000			\$50 000	- Large scale and KB land development projects - technical support services including site analysis site valuations site remedia work site		
Provider R	36 241			Mult ple cont acts with valying fee structures	design site masterplanning and associated legal due diligence and legal contractual support.		
Provider S	41 530			Mult ple cont acts with valy ng fee structures	Document management system consultancy services related to the establishment of HUD.		
Provider T	43 891			Mult ple cont acts with valying feest uctules	Senior IT consultancy services related to the establishment of HUD.		
Provider U	67 745			\$99 000	Large scale and KB land development projects - technical support services including site analysis site valuations site remedial work site design site masterplanning and associated legal due diligence and legal contractual support.		
Provider V	33 976			\$67 500	Development of an organisational strategy and associated advice related to the establishment of HUD.		
Provider W	49 000			\$49 000			
Provider X	63 231			\$30 000 & \$90 00			
Provider Y	73 162			Mult ple cont acts w th va y ng fee st uctu es	Large scale and KB land development projects - technical support services including site analysis site valuations site remedial work site design site masterplanning and associated legal due diligence and legal contractual support.		
Provider Z	36 324			Mult ple cont acts with valy ng fee structures			
Provider Z	30 300			Mult ple cont acts with valying fee structures	Programme management services related to the establishment of HUD.		
Provider AA	98 750			\$98 750			
Provider BB	20 225	\$350					
Provider CC	215 394				Large scale and KB land development projects technical support services including site analysis site valuations site remedial work site design site masterplanning and associated legal due diligence and legal contractual support.		
Provider DD	186 378		\$115-\$245				
Provider EE	182 578		\$195-\$295				
Total Professional Services Firms	1,558,882						

All YTD spend represents all payments from 1 October 2018 to 31 January 2019.

Categories	Hourly Rate Range	Number of Contractors	Reason for Engagements
Short-term Resource	\$27 - \$250	69	During the establishment phase of HUD a number of contractors have been required to provide capability until recruitment has been completed for permanent or fixed term roles. Not all roles are full time.
Empelalist	£14E £330	4	The control of the co

Provider	Number of Contractors per Provider		TD Spend \$		ourly Rate	Hourly Rate Range (multiple resources)	Dai	ly Rate
Provider A	1	\$	1 315	\$	55			
Provider B	1	\$	4 070	\$	110		<u> </u>	
Provider C	1	\$	7 545	\$	37			
Provider D	1	\$	8 772	\$	110			
Provider E	1	\$	13 200				\$	1 100
Provider F	1	\$	15 600	\$	163			
Provider G	1	\$	21 825	\$	150	,		
Provider H	1	\$	22 020	\$	120			
Provider I	1	\$	28 446	\$	115			
Provider J	1	\$	29 311	\$	104			
Provider K	2	\$	30 160			\$39-\$42		
Provider L	4	\$	30 752			\$27-\$120		
Provider M	1	\$	32 000	\$	250			
Provider N	1	\$	33 107	\$	190		-	
Provider O	1	\$	33 999	\$	148			
Provider P	1	\$	35 314				\$	1 400
Provider Q	2	\$	36 627			\$109-\$138		
Provider R	1	\$	38 036	\$	135		. \	
Provider S	1	\$	39 776	\$	138			_
Provider T	1	\$	49 699	Ś	120			
Provider U	1	\$	58 589	\$	320		7	
Provider V	1	\$	58 977	\$	130			
Provider W	1	\$	59 796	\$	161			
Provider X	1	\$	69 750	\$	150			
Provider Y	3	\$	74 855			\$42-\$84		
Provider Z	1	\$	77 175	\$	108			
Provider AA	Mult ple esou ces	\$	77 401	\$	26			
Provider BB	1	\$	84 763	\$	155			
Provider CC	2	\$	87 210		-		\$	1 350
Provider DD	1	\$	93 165	\$	150			
Provider EE	3	\$	99 469			\$117-\$134		
Provider FF	3	\$_	103 953			\$116-134		
Provider GG	2	\$	104 926			\$131-\$172		
Provider HH	2	\$	105 231			\$110-\$151		
Provider II	1	\$	125 000	\$	250	·		
Provider JJ	4	\$	158 964			\$35-\$148		
Provider KK	7	\$	238 401			\$55-\$135		
Provider LL	4	\$	254 819				\$125	0-\$1400
Provider MM	4	\$	394 152			\$100-\$250		
Provider NN	6	\$	442 716			\$90-\$171		
Total Contractors	73		3,280,885					

<sup>\*\*</sup> these figures do not represent the current number of contractors and/or professional service firms employed by HUD instead they represent the cumulative number of contracts since HUD was established some of which have now been completed.