

Draft Agenda



Social Wellbeing Board

Date and time	19 September 2019 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Peter Hughes, Chair	
Members	Gráinne Moss, Oranga Tamariki David Samuels, Te Puni Kōkiri Brook Barrington, DPMC Dr Ashley Bloomfield, Health	Debbie Power, Social Development Iona Holsted, Education Andrew Kibblewhite, Justice
Minister responsible for SWB and her staff	Hon Carmel Sepuloni	Alicia Sudden Alma Shaw
Attendees	Dorothy Adams, SIA Simon MacPherson, OSWC John Tims, Police (for OTAP item)	Hannah Cameron, SSC Gabrielle Wilson, SIA
Presenters	Geoff Short, DPMC	
Apologies		

Hon Carmel Sepuloni 8:00am-8:30am

1 Quarterly discussion with the Board

1.1 Minister's introduction

1.2 Paper: Update on more effective social services work (Debbie Power)

18(d) soon publicly available

1.4 Oral Item: Update on board's role in Budget 2020 (Debbie Power)

8:30am

2 Debrief from Minister's session and next steps

3 Social Wellbeing Committee discussion topics

3.1 Paper: Topics or themes for the Board to suggest to Hon Carmel Sepuloni that might be useful to lead discussions at SWC over next nine months (Geoff Short)

4 Data Protection and Use Policy

4.1 Paper: Implementation approach for the Data Protection and Use Policy (Dorothy Adams)

5 Oranga Tamariki Action Plan

5.1 Paper: Discuss and then agree on focus areas to recommend to Minister Martin (Gráinne Moss lead)

6 Standing items

6.1 Confirm minutes 13 August

6.2 Report from OSWC (Simon)

6.3 Actions and decisions log

7 Other business

Next meeting: 8:00-9:00am Thursday 17 October 2019

Draft Minutes from the Social Wellbeing Board Meeting

Date and time	Tuesday 13 August 2019 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Debbie Power, acting Chair	
Members	Brook Barrington, DPMC Andrew Kibblewhite, Justice Lisa Davies, Acting CE TPK Ashley Bloomfield, Health	Debbie Power, Social Development Iona Holsted, Education Gráinne Moss, Oranga Tamariki
Attendees	Naomi Robinson, CE IR Fiona Ross, Director JVBU Nic Blakeley, acting CE SIA	Hannah Cameron, SSC Deb Struthers, Board advisor
From 8:30-9:00am	Alicia Sudden, Ministerial Advisor and Alma Shaw, Private Secretary, Hon Sepuloni's office	
Presenters	Carolyn Palmer, Treasury	
Apologies	Peter Hughes	Dorothy Adams, SIA

1 Welfare Overhaul paper – taken as read

18(d) soon publicly available

3 Collective approach to Budget 20 and beyond Carolyn Palmer (Treasury)

Board discussed:

- how best to manage investment decisions for outcome areas that fall across priorities with potentially different lead Ministers

and noted

- the priority areas and that the Budget strategy paper is due mid-September

Board agreed:

- that Fiona, Geoff and Nic would take this work further with Treasury and come back to the Board with an approach that makes recommendations regarding; proposed model of lead Ministers over priority areas, key outcomes falling across priority areas, with a simple process to achieve an investment pathway and funding trajectory that could adapt to different envelopes
- that an extra board meeting may be required before the next September meeting.

4 Discussion with Minister Sepuloni's advisor covered;

- Update on JV and monthly meetings scheduled with FVSV JV Ministers; starting work on a paper on the 9(2)(f)(iv) confidentiality of advice and that the drawn-down of Budget19 contingencies all on track
- Board wishing to ensure that they are supporting SWC appropriately, what is working well and what additional support is needed or may be needed
- Risks around setting up a separate function for the provision of strategic policy advice rather than strengthening existing system capabilities
- Board agreed to provide budget advice to Minister Sepuloni prior to Treasury's budget strategy paper going to cabinet and to round robin before the next scheduled Board meeting
- Topics for discussion with Minister Sepuloni at the next Board meeting on 19 September will include – 18(d) soon publicly available updates on more effective social services work and any other relevant items from Board's work programme, topics/themes issues for the Board to suggest to Minister Sepuloni that might be useful for discussions at SWC over next nine months or so.

5 Next meeting

8:00-9:00am Thursday 19 September 2019 with Minister Sepuloni attending for the first 30 minutes.

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

Conversation topics for consideration

Date:	10 September 2019
From:	Geoff Short, Chair, Child and Youth Wellbeing Deputy Chief Executives
To:	Social Wellbeing Board

Comment

1. Attached to this note is a table which is intended to act as a conversation starter. The table was developed by social sector agencies and considered by the Child and Youth Wellbeing Deputy Chief Executives at their 5 September meeting 2019.
2. The Board may wish to consider whether any of the topics in the attached table are matters which it would like to commission further work on from agencies working together, to inform discussions between the Social Wellbeing Board and the Social Wellbeing Committee.
3. The possible topics for discussion have been grouped according to the different functions of the Social Wellbeing Board:
 - Stewardship (big picture / distribution of outcomes / key relationships)
 - Work programme delivery (cross agency working / high level delivery / front line client view)
 - Institutional infrastructure (information sharing / workforce / tracking delivery).

9(2)(f)(iv) confidentiality of advice

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

Proposed Approach to Implementing the Data Protection and use Policy: *for discussion and guidance*

Date:	12 September 2019
SWB meeting:	19 September 2019
From:	Danny Mollan, Data Protection and Use Policy Engagement Lead, Social Investment Agency
To:	Social Wellbeing Board

Purpose

This note sets out the proposed implementation approach for the Data Protection and Use Policy (The Policy) and seeks your views on the approach.

Discussion is requested on

- The overall feasibility of the approach
- The government agency composition of the foundation group

Decision/s requested

It is recommended you:

9(2)(f)(iv) confidentiality of advice

2. Provide your views on the feasibility of the proposed approach, including your thoughts on the composition of the foundation group

Data Protection and Use Policy

- 1 The SIA, working in conjunction with the social sector, including your agencies, other government departments, NGOs, and service users, has developed a shared set of rules for the safe, ethical and transparent use of social sector data, the Data Protection and Use Policy (The Policy).
- 2 The Principles and Guidelines the form the Policy have been finalised and work is now focussing on the supporting Toolkit.

Progressive approach to be initiated by a Foundation Group, then scaled incrementally

- 3 The proposed approach to implementing the Policy is a progressive adoption of the Policy by government agencies in the social sector, 9(2)(f)(iv) confidentiality of advice
Implementation will be supported by dedicated assistance from the SIA.
- 4 The proposed approach is based on increasing and progressive alignment over time, a capability and maturity model (CMM), rather than organisations aiming for complete and binary alignment with the Policy. This is consistent with privacy maturity practice as driven by the Government Chief Privacy Officer and recognises that applicability of the Policy will vary in nature for each government agency using it.
- 5 The progressive approach is based on incremental growth, as follows:
 - 5.1 9(2)(f)(iv) confidentiality of advice
 - 5.2 9(2)(f)(iv) confidentiality of advice
 - 5.3 A dedicated support function (SIA) will provide support to organisations adopting the Policy. This function will assist organisations to become familiar with the Policy, coordinate development of the supporting Toolkit, and knowledge/skill sharing through Communities of Practice.
 - 5.4 When critical mass is reached, dedicated support will reduce and organisations will increasingly rely on established Communities of Practice as the primary “self-help” support mechanism.

Composition of the Foundation Group

- 6 The proposed government agency composition of the foundation group is the Ministry of Education, the Ministry of Social Development, the Ministry of Health, and Oranga Tamariki – Ministry for Children.
- 7 The Ministry of Education has commenced a process of using the Policy as part of its current work in establishing suitable mechanisms for the safe and respectful use of Education data. The Ministry of Social Development has an existing programme of improvements and intends to progressively the adopt the proposed Policy as part of that programme. The Ministry of Health intend to accommodate it within future projects looking at their privacy and data governance approach, including current work to refresh their privacy policy. For Oranga

Tamariki, the various partnership aspects of the Policy provide good practice advice that supports their Māori partnership approach.

- 8 The SIA is in discussions with these agencies about them forming part of the foundation group. Once the government agency composition of the group is confirmed relevant NGOs can then be identified.

Impact on agencies and organisations implementing the Policy

- 9 The key impacts on agencies and organisations adopting the Policy involve changes to Business processes, Relationships / partnerships, and Front-line (service user/client facing) practices.
- 10 The changes can be implemented as agencies actively review current processes and behaviours, or when introducing new ones. An easy and seamless way to begin implementing the Policy would be to incorporate the Principles and Guidelines into a piece of work that would be happening anyway, for example, when a new service is being designed.
- 11 We held workshops for government agencies and NGOs to identify how they might be impacted in implementing the Policy, and what the potential scale of those impacts might be. Insights gained from this exercise varied greatly, with some organisations stating reasonable existing alignment to the Policy, others recognising the Policy as consistent with existing strategic direction, and some advising against attempts to identify cost consequences until some real implementation work is done to understand that in greater detail.
- 12 This has led to the preferred approach of starting with a foundation group to help identify implementation impacts, including potential costs, to inform the further adoption of the Policy and development of the supporting Toolkit.
- 13 The expectation is that the government agencies that form part of the foundational group will meet any costs associated with their implementation of the Policy. The SIA will meet their costs of providing implementation support.
- 14 However, it is unreasonable to expect the NGOs / service providers volunteering to be involved in the foundational group to meet the costs of implementing the Policy. As part of our discussions with agencies we are exploring how agencies could support their NGOs / service providers partners.

9(2)(f)(iv) confidentiality of advice

Next Steps

- 16 Once the proposed implementation approach has been finalised, a draft Cabinet paper seeking agreement of the Policy and its implementation will be provided to the Minister for Social Development for her consideration and agreement to go out to agency consultation.

Oranga Tamariki Action Plan: for discussion and decision

Date:	11 September 2019
SWB meeting:	19 September 2019
From:	Gráinne Moss, Chief Executive, Oranga Tamariki—Ministry for Children
To:	Social Wellbeing Board

Purpose

This note asks the Social Wellbeing Board (the Board) to:

9(2)(f)(iv) confidentiality of advice

- note that you also directed that the first Plan should have two to three focus areas
- note this paper progresses the Plan's development by providing advice on two components:
 - the approach to delivery and timeframes for the Plan
 - options for the two to three focus areas.

Supporting papers are attached

- Cover paper: Oranga Tamariki Action Plan – options for focus areas and approach to delivery
- Appendix Two: Focus area options for the first Plan

Discussion is requested on the Social Wellbeing Board's preferred options:

- for approach to delivery of the Plan and associated timeframes
- focus areas for the first Plan.

Decision/s requested

It is recommended you:

- | | |
|---|-----------------------|
| 1. Agree to delegate responsibility for signing out advice to the Minister for Children on the Oranga Tamariki Action Plan, including Cabinet papers, to Oranga Tamariki | Agreed/
not agreed |
|---|-----------------------|

Oranga Tamariki Action Plan: for discussion and decision

Date:	11 September 2019
SWB meeting:	19 September 2019
From:	Gráinne Moss, Chief Executive, Oranga Tamariki—Ministry for Children
To:	Social Wellbeing Board

Purpose

This note asks the Social Wellbeing Board (the Board) to:

9(2)(f)(iv) confidentiality of advice

- note that you also directed that the first Plan should have two to three focus areas
- note this paper progresses the Plan's development by providing advice on two components:
 - the approach to delivery and timeframes for the Plan
 - options for the two to three focus areas.

Supporting papers are attached

- Cover paper: Oranga Tamariki Action Plan – options for focus areas and approach to delivery
- Appendix Two: Focus area options for the first Plan

Discussion is requested on the Social Wellbeing Board's preferred options:

- for approach to delivery of the Plan and associated timeframes
- focus areas for the first Plan.

Decision/s requested

It is recommended you:

- | | |
|---|-----------------------|
| 1. Agree to delegate responsibility for signing out advice to the Minister for Children on the Oranga Tamariki Action Plan, including Cabinet papers, to Oranga Tamariki | Agreed/
not agreed |
|---|-----------------------|

ORANGA TAMARIKI ACTION PLAN – OPTIONS FOR FOCUS AREAS AND APPROACH TO DELIVERY

To	Social Wellbeing Board		
From	Gráinne Moss, Chief Executive, Oranga Tamariki—Ministry for Children	Date	11/09/2019

Purpose

- This paper seeks the Social Wellbeing Board's direction on advice to be provided to the Minister for Children on two key components of the Oranga Tamariki Action Plan (the Plan):
 - the timing and approach to delivery
 - two to three focus areas for the first Plan.

Recommendations

- This paper recommends you:

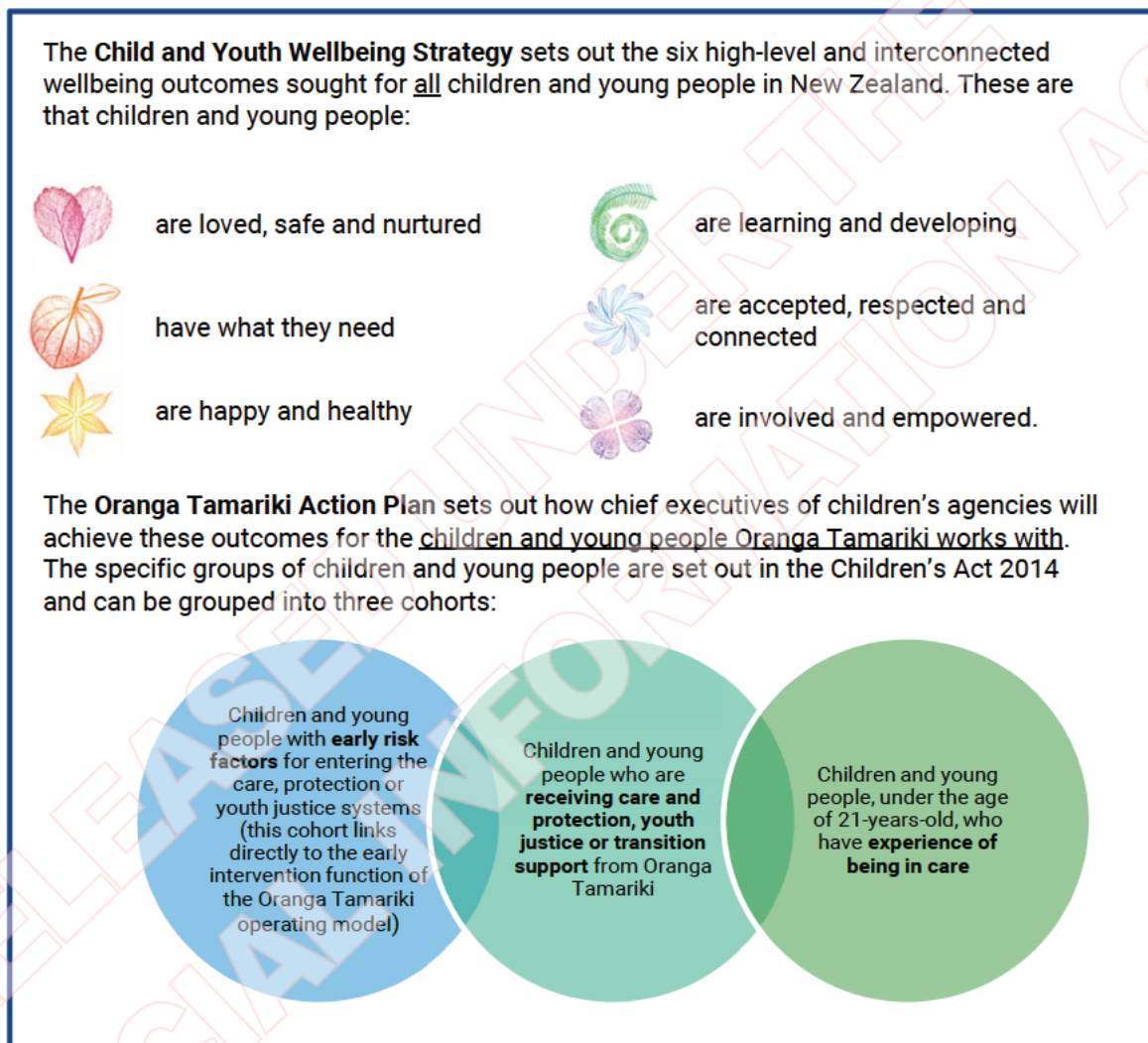
9(2)(f)(iv) confidentiality of advice

- note that you also directed that the first Plan should have two to three focus areas
- note this paper progresses the Plan's development by providing advice on two components:
 - the approach to delivery and timeframes for the Plan
 - options for the two to three focus areas
- indicate your preferred option for the approach to delivery
- indicate your preferred options for focus areas that should be provided to the Minister for Children
- note that once decisions on the focus areas and approach have been made, children's agencies can begin to develop actions for the Plan
- note in parallel to action development, the Minister for Children will take a paper to Cabinet in November 2019 seeking their endorsement of the scope, focus areas and approach for the first Plan
- agree to delegate responsibility for signing out advice to the Minister for Children, including Cabinet papers, to Oranga Tamariki

Agree / Disagree

The Oranga Tamariki Action Plan is designed to improve the outcomes of the children and young people who Oranga Tamariki works with

3. The Oranga Tamariki Action Plan (the Plan) is a statutory requirement under the Children's Act 2014 (the Act). The Plan is an accountability and transparency mechanism for chief executives of children's agencies¹ to set out how they will work together to deliver the outcomes of the Child and Youth Wellbeing Strategy for the children and young people Oranga Tamariki works with.



4. In June 2019, the Social Wellbeing Board set out four factors that should be considered when developing actions for the first Plan:
- Prioritising operational actions that can have the greatest impact on the wellbeing of children and young people of interest to Oranga Tamariki.**
 - Improving outcomes for tamariki Māori and their whānau.** Tamariki Māori are overrepresented in the care and youth justice systems.
 - Leveraging change already under way across the social sector.** This includes implementing the Oranga Tamariki operating model, the National Care Standards Regulations, the Ministry of Education's Learning Support Action Plan and the Child and Youth Wellbeing Strategy programme of action.
 - Signalling the direction for how children's agencies will work more collectively in the future, for example where there are opportunities to co-design with whānau, hapū and iwi.**

¹ Children's agencies include: Ministry of Education, Ministry of Health, Ministry of Justice, Ministry of Social Development, New Zealand Police and Oranga Tamariki. Additional agencies can become children's agencies by an Order in Council.

The role of the Minister for Children in preparation of the Plan

5. The Minister for Children is the Minister responsible for the Plan. Under the Children's Act 2014, the Minister is responsible for:
 - initiating the Plan, by specifying a date that chief executives must develop a draft Plan and submit it to the plan Minister for approval by
 - consulting with children's Ministers about the draft Plan.
6. When children's agencies chief executives provide the Minister for Children with the draft Plan, the Minister for Children is responsible for either:
 - approving the Plan, or
 - requesting the chief executives reconsider the Plan.

We are seeking direction on the approach to delivery of the Plan and focus areas

7. The Minister for Children will make decisions on the direction of the Plan as it is prepared. To progress the development of the Plan, this paper seeks direction on two components of the Plan:
 - a) the approach to delivery and timeframes
 - b) the two to three focus areas for the first Plan.
8. Subject to direction provided by the Social Wellbeing Board, advice presented in this paper will be provided to the Minister for Children by the end of September.

A children's agency working group has been established

9. To help prepare the Plan, a children's agency working group has been established. The purpose of the working group is to coordinate children's agencies' input into the focus areas and actions for the Plan.

Approach and timeframes for the Plan

10. There is no set timeframe for preparing the Plan. The Children's Act 2014 only states that the chief executives of children's agencies must prepare the Plan after the Child and Youth Wellbeing Strategy is adopted and by a date specified by the Minister for Children. Following the publication of the Strategy on 29 August 2019, we can now provide advice to the Minister for Children on the date to request the Plan.

9(2)(f)(iv) confidentiality of advice

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

9(2)(f)(iv) confidentiality of advice

9(2)(g)(i) free and frank

The working group have identified options for focus areas

14. In June 2019 the Social Wellbeing Board indicated that two to three focus areas would aid in preparation of the Plan. Focus areas will ensure that the Plan delivers targeted actions that will improve the outcomes of the children and young people Oranga Tamariki work with.
15. The working group has identified eight options for focus areas using findings from previous stakeholder engagements, data and analytics, and experiences from operational staff of children's agencies. These options are not mutually exclusive and there is overlap across them. The options can be divided into three broad types of focus areas:
 - those that address **operational challenges**

9(2)(f)(iv) confidentiality of advice

- those that are based on **population groups**

9(2)(f)(iv) confidentiality of advice

- those that are based on **Strategy outcomes**

9(2)(f)(iv) confidentiality of advice

Assessment of options

16. The working group has assessed the options for focus areas using criteria based on:
 - the legislative requirements for the Plan (as set out in the Children's Act 2014)
 - previous direction provided by the Social Wellbeing Board (set out in paragraph 4)

9(2)(f)(iv) confidentiality of advice

Table 1. Assessment criteria used to identify possible focus areas

Legislative requirements	1. Achieves the Strategy outcomes
	2. Involves the children's agencies
	3. Extent of coverage of the Plan's cohorts
Direction provided by children's agencies chief executives	9(2)(f)(iv) confidentiality of advice
9(2)(f)(iv) confidentiality of advice	

17. Appendix Two sets out the options for focus areas with comment on how these areas meet the features outlined above. Children's agencies have not had opportunity to socialise these options fully with their operational staff but will do so over the coming weeks, before advice on options is finalised for the Minister for Children.

When focus areas are finalised, children's agencies will work together to develop specific actions

18. The focus area options presented in Appendix Two include illustrative examples of the types of actions that could be incorporated within these focus areas. Once focus areas are agreed, in-depth analysis will be required to decide what a good action looks like, how it will be measured and reported on (at an individual agency level and across the Plan). Developing detailed actions within each focus area will require further analysis and internal engagement with operational and frontline staff.

19. Along with considering how actions can support improving outcomes for tamariki Māori and their whānau, the development of detailed actions will need to specifically consider how the Plan will support outcomes for Pacific children and young people and for disabled children and young people.

9(2)(g)(i) free and frank

9(2)(g)(i) free and frank



The children's agency working group have identified a prioritised list of focus areas

9(2)(g)(i) free and frank



9(2)(g)(i) free and frank

Cabinet paper and next steps

23. Following your direction on the advice set out in this paper, Oranga Tamariki will provide advice to the Minister for Children in late September seeking her decisions on focus areas and the approach to delivery for the first Plan. Once decisions on focus areas and the approach have been made, the children's agency working group can start developing actions under each focus area.
24. To keep her Cabinet colleagues updated on the progress of the Plan, we propose that the Minister for Children takes a paper to Cabinet in November seeking Cabinet's decisions on these aspects of the Plan. Timeframes for this paper are set out in the table below.

Timeframes for the Cabinet paper seeking decisions on the scope, focus areas and approach of the Plan

Milestone	Date (timeframe)
Advice provided to the Minister for Children seeking direction on scope, approach and focus areas	Thursday 26 September 2019
Non-children's agency consultation on Draft Cabinet Paper	Thursday 10 October 2019 (one week)
Updated draft Cabinet paper provided for Ministerial and cross-party consultation	Friday 18 October 2019 (two weeks)
Final draft provided to Minister for Children's office for lodgement	Tuesday 5 November 2019
Paper considered by Social Wellbeing Committee	Wednesday 13 November 2019
Paper considered by Cabinet	Monday 18 November 2019

25. I propose that myself or the Deputy Chief Executive, Policy and Organisational Strategy is responsible for signing out briefings related to the Cabinet paper, including drafts and the final paper. Oranga Tamariki will use the children's agency working group to develop these papers and will base advice on discussions held with the Social Wellbeing Board and the DCEs' Group.

Appendix One – Alternative option for approach to delivery

9(2)(f)(iv) confidentiality of advice

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

Appendix Two – Focus area options for the first Plan (A3)

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

Date and time	Thursday 17 October 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Peter Hughes, Chair	
Members	Brook Barrington, DPMC Ashley Bloomfield, Health	Debbie Power, Social Development Iona Holsted, Education
Regular attendees	Dorothy Adams, SIA	Gabrielle Wilson, SIA Hannah Cameron, SSC
Presenters	Geoff Short, DPMC Fiona Ross, JV FVSV	Nic Blakeley, MSD
Apologies	Gráinne Moss, Oranga Tamariki Simon MacPherson, OSWC	Andrew Kibblewhite, Justice David Samuels, Te Puni Kōkiri

9(2)(f)(iv) confidentiality of advice

2 Update – mental health (verbal update)

3 Items to discuss with Minister Sepuloni at November meeting

4 Noting papers

4.1 Child and Youth Wellbeing strategy update

5 Standing items

5.1 Confirm agenda and agree minutes 19 September

5.2 Actions and decisions log for noting

6 Other business

Next meetings:

SWB/Ministers Robertson and Sepuloni 23 October 8:00-9:00am

SWB 20 November 8:00-9:00am

Draft Minutes



Social Wellbeing Board

Date and time	19 September 2019 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Debbie Power, MSD	
Members	Gráinne Moss, Oranga Tamariki David Samuels, Te Puni Kōkiri Brook Barrington, DPMC	Iona Holsted, Education Andrew Kibblewhite, Justice
Minister responsible for SWB and her staff	Hon Carmel Sepuloni	Alicia Sudden Alma Shaw
Attendees	Dorothy Adams, SIA John Tims, Police (for OTAP item) Naomi Ferguson, IR	Hannah Cameron, SSC Gabrielle Wilson, SIA
Presenters	Geoff Short, DPMC Anita West, OT	Nic Blakeley, MSD Jacinta Dalgety, OT
Apologies	Simon MacPherson (OSWC) Peter Hughes, Chair	Dr Ashley Bloomfield, Health

Hon Carmel Sepuloni 8:00am-8:30am

1 Quarterly discussion with the Board

1.1 Minister's introduction

9(2)(f)(iv) confidentiality of advice



18(d) soon publicly available



The Minister invited the Board to present to SWC on challenges/opportunities they have identified across the social sector.

9(2)(f)(iv) confidentiality of advice



8:30am

2 Debrief from Minister's session and next steps

Actions:

- Debbie to follow up with Minister Sepuloni's office, to schedule a meeting with Minister Robertson. Once that has been arranged, a pre-meeting will be organised.
- Andrew to coordinate Geoff/Fiona/Nic to prepare material, and to touch base with Dr Caralee McLiesh (new Secretary to the Treasury)

3 Social Wellbeing Committee discussion topics

Item 5.1 DRAFT SWB 19 Sept Minutes

IN CONFIDENCE

3.1 Paper: Topics or themes for the Board to suggest to Hon Carmel Sepuloni that might be useful to lead discussions at SWC over next nine months

The Board agreed that the questions were good conversation starters, and that conversations with Ministers need to start with the impact on people's lives. The Board discussed an in-depth and evidence-based discussion about the real experience of young people and their whānau (and how this have changed) could be a good first topic.

Action: SIA to support DCE group to bring together information (evidence and insight) on 0-6s, including changes over time (i.e. 5, 10, 15 years to now).

4 Data Protection and Use Policy

4.1 Paper: Implementation approach for the Data Protection and Use Policy (Dorothy Adams)

The Board agreed that the project should continue as planned.

5 Oranga Tamariki Action Plan

5.1 Paper: Discuss and then agree on focus areas to recommend to Minister Martin

Anita West and Jacinta Dalgety introduced the paper, including previous SWB feedback that has been incorporated, and two implementation approaches.

9(2)(g)(i) free and frank [REDACTED] The plan would need to include specific focus, based on evidence.

The Board agreed that substantive advice will come from the SWB on the OTAP, with sign-out from Oranga Tamariki.

6 Standing items

6.1 Confirm minutes 13 August – minutes were confirmed

Next meeting: 8:00-9:00am Thursday 17 October 2019

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

Update on the Child and Youth Wellbeing Strategy

Date:	8 October 2019
SWB meeting:	17 October 2019
From:	Geoff Short, Executive Director, Child Wellbeing & Poverty Reduction Group, DPMC
To:	Social Wellbeing Board

Purpose

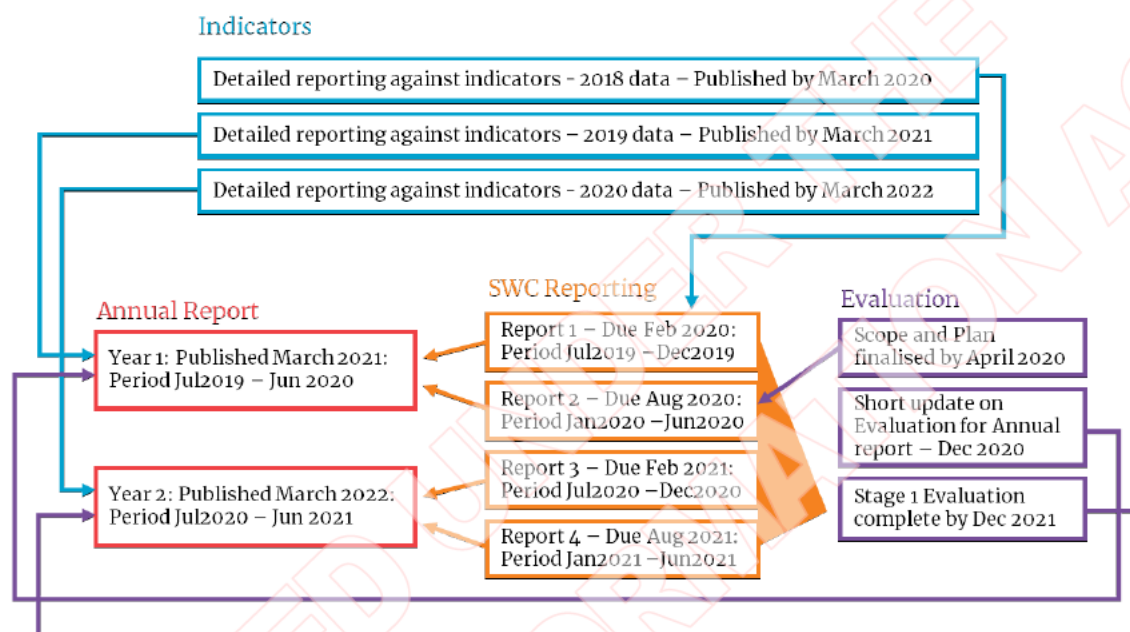
This paper provides an update for noting to the Social Wellbeing Board (the Board) on the Child and Youth Wellbeing Strategy (the Strategy).

It is recommended you note:

1. The first six-monthly report is due to be presented to the Cabinet Social Wellbeing Committee (SWC) by 31 March 2020 and will be developed by DPMC and reported via the Board. We are seeking an indication of Joint Ministers preferences on the form and content of this reporting.
2. We have recommended the first six-monthly report include monitoring of progress in implementing the actions in the Current Programme of Action, most of which will have progressed into implementation following Budget 2019 decisions. We have sought Ministers preferences on whether it should include:
 - a. rating the progress for each of the 75 actions and (potentially) the 49 supporting actions, and/or
 - b. providing a status update for each of the 75 actions and (potentially) the 49 supporting actions, and/or
 - c. a high level summary of progress against the actions.
3. More detail on these approaches is presented at Attachment 1. Attached is also a list of lead agencies for each the actions under the Strategy's Programme of Action that will be the focus of the monitoring and reporting at Attachment 2.
4. We have recommended the first six-monthly report also include monitoring the progress of how government agencies are incorporating the Strategy framework in their strategic planning. This will also be a key focus of the evaluation plan which is being developed by the Social Investment Agency (SIA). We are working through this approach with DCEs.

Attachment 1: Six month report back to SWC on implementation progress

- Over the next few years there are several key deliverables relating to the monitoring and reporting implementation progress. Decisions taken now on the monitoring and reporting approach will influence the shape and nature of reporting in the future. The figure below illustrates the dependences.



- SWC directed DPMC (i.e. the Child Wellbeing Unit) to monitor the implementation of the Strategy as an overarching framework for child and youth policies and services and to report progress on a six-monthly basis, via the Board, to SWC.
- The Strategy indicated that the first six-monthly report would be presented to SWC by 31 March 2020. The first report will cover the first six months of implementation: 1 July 2019 – 31 December 2019. Each subsequent report will be presented to SWC on a six month basis, both in timing and in the timeframe of implementation reported on (so the second report presented to SWC by 31 August 2020 will cover the period 1 January 2020 – 30 June 2020, and so on). The timeframes for the six month reporting align with the financial year to enable them to feed into the annual reporting.
- Joint Ministers' preferences for the content and format of the report are being sought. Options for the format and type of information that could be included in the six-monthly reporting to the Board and SWC to monitor the progress of implementation are described in detail below.

Options for six month report back to SWC

- As part of the monitoring the progress of implementation of the Strategy six month report back to SWC could include:
 - progress of the specific actions in the Current Programme of Action
 - how government agencies are incorporating the Strategy framework in their strategic planning (into their Statements of Intent, business planning, accountability and investment documents)

- engagement and progress of alignment outside of central government (local government, iwi, hapū, business, community and other non-government organisations).

Progress of the specific actions in the Current Programme of Action

6. We have recommended to Joint Ministers that the six-monthly report include monitoring of progress in implementing the Current Programme of Action. We have provided three options for how this monitoring and reporting could be undertaken.
7. The options differ in the level of resourcing needed to complete them, the degree to which they may be seen to drive implementation and manage risk, and the extent to which they may duplicate other accountability approaches. All the options will provide public transparency on the progress being made each six months, as the reporting to SWC will need to be considered for the proactive release process.

Option A: Rating the progress of each specific action in the Strategy

8. The first option would involve a progress rating against three broadly relevant aspects - Budget expenditure, implementation progress, and evaluation design or activity against each of the up to 75 actions and the 49 supporting actions in the Strategy.
9. The progress rating reporting proposed is consistent with other monitoring and reporting approaches, with:
 - green indicating that progress is 'on track' and there are no concerns
 - amber indicates that progress is slowed or there are some concerns/potential risks that are being managed and additional support or intervention is not necessary
 - red indicates that there is a significant delay in progress, or an active issue is preventing further progress and this may require intervention or additional support to resolve.
10. The progress rating would be accompanied by some explanatory text, particularly where the rating is amber or red. Over time, the reporting may be extended to include an assessment of impact against expected outcomes, however, we advise that the early stage of initiatives this would be a burdensome and likely uninformative reporting requirement.
11. It is intended that agencies will provide their own progress rating, with the Child Wellbeing Unit providing advice to the Board. The progress rating approach has the advantage of providing a high level of transparency and a high level of accountability. When used well, it can be very useful for monitoring progress and identifying risks early. The Board can look at the collective impact via the progress reporting, and consider the implications of the reporting text, ahead of it being reported to SWC.
12. It is important to note that the progress rating reports will be in addition to the normal accountability and reporting mechanisms within agencies or to Ministers. It is therefore intended to provide a high level overview only. Each six months the Child Wellbeing Unit would send the progress rating template to agencies, and co-ordinate and compile responses.

Option B: Providing a status update for each specific action in the Strategy

13. The second option would include a status update report against each initiative, similar to the Cabinet Priorities Committee tracking. Agencies would be asked to identify upcoming key deliverables, provide a comment on status (including risks and issues), and identify key achievements since last update. It would not include a red, amber, green assessment.
14. Compared to a progress rating type approach, this option is a more flexible approach for agencies to use but may be seen to have slightly lower accountability. This approach is more likely to produce content that will provide an appropriate record of deliverables and

achievements, but will be less useful for proactive risk assessment and mitigation across agencies. Both approaches have a high degree of transparency.

15. Similarly, each six months the Child Wellbeing Unit would send out the template and co-ordinate and compile responses, reporting to the Board. The status updates would be reported to SWC and, following consideration there, included in a proactive release process.

Option C: Summary Progress Report

16. It may be preferred that the six month report back to SWC does not include a review of each action in the Strategy, due to the number of actions and the different levels of complexity between actions. The intent of monitoring progress of the specific actions in the Current Programme of Action is to enable the Board and SWC to have the information needed for the oversight and overall governance of the implementation of the Strategy.
17. Under this option agencies would provide a summary of their progress implementing actions in the Strategy, which the Child Wellbeing Unit would co-ordinate into an overall narrative about progress. This option would likely reinforce the message that accountability lies with the individual chief executives for the implementation of the actions, rather than the collective.
18. One of the lessons from the implementation of the Child Wellbeing Strategy in Ireland was the detailed monitoring and reporting on progress across the first few years may have been too bluntly applied and therefore too burdensome and compliance driven. It will be important to balance the regular reporting requirements across the actions which are already in delivery mode with those actions that are still in a policy development space.

Attachment 2: Lead Agencies and Actions under the Programme of Action

LEAD AGENCY	ACTION (actions coloured red are led by more than one agency)	STRATEGY OUTCOME
ACC	Expand healthy relationship programmes in secondary schools (Mates & Dates)	Accepted, respected and connected
CORRECTIONS	Paiheretia te Muka Tangata initiative: Whānau Ora support for Māori in the Corrections system	Involved and empowered
CREATIVE NZ	Toi Rangatahi arts funds	Happy and healthy
DIA	Government work programme to prevent online child sexual exploitation and abuse	Loved, safe and nurtured
	Local Government (Community Well-being) Amendment Bill	Happy and healthy
	Emerging work plan on civic participation	Involved and empowered
EECA	Warmer Kiwi Homes programme	Have what they need
JOINT VENTURE	Increased services for children and young people with concerning/harmful sexual behaviours	Involved and empowered
	Build safe, consistent and effective responses to family violence in every community	Loved, safe and nurtured
	Develop kaupapa Māori services for victims/survivors, perpetrators and their whānau	Loved, safe and nurtured
	Early years violence prevention sites	Loved, safe and nurtured
	Family violence prevention: increased investment	Loved, safe and nurtured
	Improve Justice response to victims of sexual violence	Loved, safe and nurtured
	Improve regional capability to respond to family violence	Loved, safe and nurtured
	National strategy and action plan to prevent and eliminate family violence and sexual violence	Loved, safe and nurtured
	Sexual violence crisis support services for children and young people	Loved, safe and nurtured
	Violence prevention needs of diverse communities	Loved, safe and nurtured
	Health sector screening for early intervention and prevention of family violence	Loved, safe and nurtured
	Improve the wellbeing of male victims/survivors of sexual violence through peer support services	Loved, safe and nurtured
IR	Continue to implement the Families Package to boost incomes of families with children	Have what they need
MBIE	Warmer Kiwi Homes programme	Have what they need
	Programmes for young people not in education, employment or training (NEETs)	Learning and developing
	Increase the minimum wage to \$20 per hour by 2021	Have what they need
	Extend paid parental leave to 26 weeks	Loved, safe and nurtured
	Commerce Commission changes	Have what they need

IN CONFIDENCE

LEAD AGENCY	ACTION (actions coloured red are led by more than one agency)	STRATEGY OUTCOME
	Government response to Fair Pay Agreement Working Group report	Have what they need
	Government response to Joint Working Group on Pay Equity Principles	Have what they need
	Response to the Electricity Price Review 2019-2019	Have what they need
	Review consumer credit law	Have what they need
MCH	Tuia - Encounters 250	Accepted, respected and connected
MFE	Strengthening a youth voice in policy	Involved and empowered
MHUD	Continue to implement the Families Package to boost incomes of families with children	Have what they need
	Establish 6,400 new public housing places	Have what they need
	Funding for continued provision of transitional housing	Have what they need
	Implement Healthy Homes Standards	Have what they need
	Strengthening Housing First	Have what they need
	Financial capability services to support Pacific households into homeownership	Have what they need
	Housing Support Products	Have what they need
	Rental Tenancies Act 1986 reform	Have what they need
MOE	Government work programme to address racism and discrimination	Accepted, respected and connected
	Extend and enhance nurses in schools initiative (School Based Health Services)	Happy and healthy
	Healthy Active Learning programme	Happy and healthy
	Free school lunch programme prototype	Have what they need
	Strengthening a youth voice in policy	Involved and empowered
	Funding to support Pacific realm languages	Accepted, respected and connected
	Initiatives to prevent and respond to bullying in schools	Accepted, respected and connected
	Restart Te Kotahitanga: supporting equitable outcomes for Māori learners	Accepted, respected and connected
	Te Ahu o Te Reo Māori	Accepted, respected and connected
	Creatives in Schools	Happy and healthy
	Additional funding for schools to replace donations from parents/caregivers	Have what they need
	Removal of NCEA (National Certificate of Educational Achievement) fees	Have what they need

LEAD AGENCY	ACTION (actions coloured red are led by more than one agency)	STRATEGY OUTCOME
	Address learners' needs by improving data quality, availability, timeliness and capability	Learning and developing
	Develop a statement of National Education and Learning Priorities	Learning and developing
	Equity Index to provide more equitable resourcing to schools and kura	Learning and developing
	Improve and accelerate education outcomes for Pacific learners	Learning and developing
	Improve learning support: Learning Support Action Plan	Learning and developing
	Reform of vocational education	Learning and developing
	Response to review of home-based early childhood education	Learning and developing
	Support Te Rūnanga Nui O Ngā Kura Kaupapa Māori	Accepted, respected and connected
	Te Kawa Matakura	Accepted, respected and connected
	Initial work towards a single measurement and assessment schedule from conception to age 25	Happy and healthy
	Digital Technologies for All Equity Fund	Learning and developing
	Education portfolio work programme	Learning and developing
	School Leavers' Toolkit	Learning and developing
	Extension of You Matter to Us	Loved, safe and nurtured
MOH	Extend and enhance nurses in schools initiative (School Based Health Services)	Happy and healthy
	Healthy Active Learning programme	Happy and healthy
	Government work programme to address racism and discrimination	Accepted, respected and connected
	Expand access and choice of primary mental health and addiction support	Happy and healthy
	Forensic mental health services for young people	Happy and healthy
	Intensive parenting support: expanding the Pregnancy and Parenting Service	Happy and healthy
	Promote wellbeing in primary and intermediate schools	Happy and healthy
	Redesigning maternity services through the five-year Maternity Whole of System Action Plan	Happy and healthy
	Review of the Well Child Tamariki Ora programme	Happy and healthy
	Suicide prevention strategy	Happy and healthy
	Implement lower-cost primary health care, including free GP visits for under-14-year-olds	Have what they need
	Prototype nurse-led family partnership model	Loved, safe and nurtured
	Initial work towards a single measurement and assessment schedule from conception to age 24	Happy and healthy
	Piki pilot expansion	Happy and healthy
	Update of Fetal Alcohol Spectrum Disorder (FASD) Action Plan	Happy and healthy

IN CONFIDENCE

LEAD AGENCY	ACTION (actions coloured red are led by more than one agency)	STRATEGY OUTCOME
MOJ	Review approach to hate speech	Accepted, respected and connected
MOJ	Government's response to the Final Report of the Independent Panel examining the 2014 family justice reforms	Loved, safe and nurtured
MOT	Investigate cheaper public transport for low-income households	Have what they need
PACIFIC PEOPLES	Programmes for young people not in education, employment or training (NEETs)	Learning and developing
	Action Plan for Pacific Aotearoa Lalanga Fou	Accepted, respected and connected
	Pacific language support - Ministry for Pacific Peoples	Accepted, respected and connected
MSD	Build public service competency and capability in children's rights	Involved and empowered
	Paiheretia te Muka Tangata initiative: Whānau Ora support for Māori in the Corrections system	Involved and empowered
	Strengthen independent oversight of Oranga Tamariki system and children's issues	Involved and empowered
	Programmes for young people not in education, employment or training (NEETs)	Learning and developing
	Continue to implement the Families Package to boost incomes of families with children	Have what they need
	Increase employment support through the Ministry of Social Development	Have what they need
	Index main benefits to wages	Have what they need
	Overhaul the welfare system	Have what they need
	Repeal section 192 of the Social Security Act 2018	Have what they need
	Support for disabled people and people with health conditions	Have what they need
	Implement the Child Impact Assessment Tool across central government	Involved and empowered
	Youth Health and Wellbeing Survey – whataboutme?	Involved and empowered
	Āta Hihiko	Happy and healthy
	Changes to abatement settings	Have what they need
	Complete the review of the treatment of child support for beneficiaries	Have what they need
	Continued government funding for KickStart Breakfast and KidsCan	Have what they need
	Review the treatment of debt to government	Have what they need
Driver license scheme for young people on youth benefits or in care	Learning and developing	
Expand Limited Service Volunteer programme	Learning and developing	
MYD	Youth Action Plan development	Involved and empowered
	Youth Voice Project	Involved and empowered

IN CONFIDENCE

LEAD AGENCY	ACTION (actions coloured red are led by more than one agency)	STRATEGY OUTCOME
NZ ON AIR	HEIHEI	Accepted, respected and connected
NZTA	Expand bike programmes in school	Happy and healthy
OCC	Build public service competency and capability in children's rights	Involved and empowered
	Strengthen independent oversight of Oranga Tamariki system and children's issues	Involved and empowered
OFLC	Strengthening a youth voice in policy	Involved and empowered
ORANGA TAMARIKI	Implement initiatives under section 7AA of the Oranga Tamariki Act 1989	Accepted, respected and connected
	Investment in community-based youth justice facilities	Involved and empowered
	New service to support transition out of State care or youth justice custody	Learning and developing
	Implementation of National Care Standards	Loved, safe and nurtured
	Improve outcomes for Māori children and young people within the Oranga Tamariki system	Loved, safe and nurtured
	New model of intensive intervention for those at risk of entering State care	Loved, safe and nurtured
	Oranga Tamariki Action Plan	Loved, safe and nurtured
	Oranga Tamariki early intervention support for families and whānau	Loved, safe and nurtured
	Review of financial assistance for caregivers	Loved, safe and nurtured
POLICE	Support update of Loves-Me-Not	Involved and empowered
SPORT NZ	Healthy Active Learning programme	Happy and healthy
	Delivery of Strategy for Women and Girls in Sport and Active Recreation	Happy and healthy
TE MĀNGAI PAHO	Increase engagement with te reo Māori across a range of media platforms	Accepted, respected and connected
TEC	Fees-Free Tertiary Education and training	Learning and developing
TPK	Paiheretia te Muka Tangata initiative: Whānau Ora support for Maori in the Corrections system	Involved and empowered
	Programmes for young people not in education, employment or training (NEETs)	Learning and developing
	Implement Maihi Karauna – The Crown's Strategy for Māori Language Revitalisation	Accepted, respected and connected
	Expansion of Whānau Ora to support more whānau to thrive and achieve wellbeing outcomes	Loved, safe and nurtured
	Improved Whānau Ora navigator support for whānau to build their financial capability	Have what they need
	Papakāinga development	Have what they need

Date and time	Wednesday 20 November 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Peter Hughes, Chair	
Members	Brook Barrington, DPMC Andrew Kibblewhite, Justice Dave Samuels, Te Puni Kōkiri Gráinne Moss, Oranga Tamariki	Debbie Power, Social Development Iona Holsted, Education Ashley Bloomfield, Health Mike Bush, Police
Minister and her office	Hon Carmel Sepuloni	Tele'a Andrews Alma Shaw
Regular attendees	Dorothy Adams, SIA Simon MacPherson, OSWC	Gabrielle Wilson, SIA Josh Masson, SSC
Presenters		
Apologies	Hannah Cameron, SSC	Andrew Crisp, HUD

- 1 **Minister Sepuloni attending 8-8.30am**
 - 1.1 Debrief on 23 October meeting with Minister Robertson
 - 1.2 More Effective Social Services work (Debbie)
 - 1.3 SWB Chair presenting to SWC – discussion on approach
 - 1.4 SWC – how the Board can support the SWC, particularly with strategic conversations

2 Place-Based Initiatives (Debbie)

3 0-6s work (Ashley – oral item with supporting A3)

9(2)(f)(i) Sovereign confidentiality, 9(2)(f)(iii) political neutrality, 9(2)(f)(iv) confidentiality of advice

5 Standing items

- 5.1 Confirm agenda and agree minutes 17 October
- 5.2 Actions and decisions log for noting as outstanding items on agenda or deferred

Other business

Next meeting: 8:00-9:00am 11 December

Date and time	Thursday 17 October 8:00 am – 9:00 am	
Venue	Level 10, Dame Margaret Room, State Services Commission, The Reserve Bank Building, No. 2 The Terrace	
Chair	Peter Hughes, Chair	
Members	Brook Barrington, DPMC Ashley Bloomfield, Health	Debbie Power, Social Development Iona Holsted, Education
Regular attendees	Dorothy Adams, SIA	Gabrielle Wilson, SIA Hannah Cameron, SSC
Presenters	Geoff Short, DPMC Fiona Ross, JV FVSV	Nic Blakeley, MSD
Apologies	Gráinne Moss, Oranga Tamariki Simon MacPherson, OSWC	Andrew Kibblewhite, Justice David Samuels, Te Puni Kōkiri

9(2)(f)(iv) confidentiality of advice

2 Update – mental health (verbal update)

Ashley verbally updated the Board on the progress made in mental health, including the suicide prevention plan and interim mental health commission.

3 Items to discuss with Minister Sepuloni at November meeting

The Board discussed the agenda for the first half of the 20 November meeting, which Minister Sepuloni is attending, and agreed the following agenda:

1. Debrief on 23 October meeting with the Minister of Finance
2. More Effective Social Services work
3. Chair presenting to SWC – what the Minister would like that to look like
4. How the Board can support SWC with strategic conversation

4 Noting papers

- 4.1 Child and Youth Wellbeing strategy update – *noted*.

5 Standing items

- 5.1 Confirm agenda and agree minutes 19 September
- 5.2 Actions and decisions log for noting

6 Other business

Next meetings:

SWB/Ministers Robertson and Sepuloni
SWB

23 October 8:00-8:30am
20 November 8:00-9:00am

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

9(2)(f)(iv) confidentiality of advice

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

2019 has seen the PBIs refocus their prototyping and systems improvement work, and adapt their structures to match

South Auckland Social Wellbeing Board

- 1 The South Auckland Social Wellbeing Board (SASWB) continues to apply a whānau-centred early support and prevention approach across five focus areas: family harm/violence (incorporating the local Whāngaia Nga Pa Harakeke (WNPH) model); housing support to reduce transiency and increase social connection; the Start Well initiative, providing intensive home visiting in the early years; early childhood education as a setting for improved child and whānau outcomes; and more responsive mental health and alcohol/drug support.
- 2 The SASWB's approach is based on drawing evidence, insights and cross-cutting themes from the focus areas/prototypes to: inform system improvement and break down organisational barriers and silos; and progressively moves towards whānau-centred commissioning.
- 3 A key focus for the SASWB continues to be in the area of family harm/violence and its long term impact on children. The PBI has identified that many families experience multiple stressors leading to family harm/violence, which require an integrated approach to reduce stressors for whānau. The Start Well initiative is also contributing to the national Well Child Tamariki Ora review, which is providing an opportunity to improve Well Child Tamariki Ora core business and national contracts. The PBI is in the process of resetting its housing and early childhood education prototypes to embed learnings and identify the future focus of each prototypes. Mental health and emotional wellbeing continues to cross-cut all the SASWB's prototyping work.

Manaaki Tairāwhiti

- 4 The Gisborne-based PBI remains focused on united leadership under the iwi co-chairs, and working with whānau to improve their experience of social services and, over time, reduce their need for support. Similar to the SASWB, Manaaki Tairāwhiti currently has five core result areas: Child Wellbeing; Family Violence (also incorporating the local WNPH model); Housing; Addiction; and Government contracting (focused on improving across-sector effectiveness).
- 5 Manaaki Tairāwhiti continues to work closely with MSD's *Better Every Day* business coaches, in place since late 2017. In conjunction with the *50 Families* prototype, this ground-up system improvement work has enabled the development of Manaaki Tairāwhiti's 'Way of Working'. *50 Families* (which now works with over 100 families) applies a 'whatever it takes' approach and works directly with families to identify their needs and test effective responses.
- 6 2019 to date has seen Manaaki Tairāwhiti adjust its governance structure in response to its wider range of activities, oversight and budget. Among these, Manaaki Tairāwhiti is in the process of incorporating the local Children's Team operations (and its funding of approximately \$300,000 per year for two years) and is developing a locally-led housing initiative in response to the particular pressures witnessed in and around Gisborne.

The PBIs' investment proposals with the Joint Venture on Family Violence and Sexual Violence have been agreed to

- 7 The PBIs were offered the opportunity to work with the Joint Venture (JV) as learning sites for local ways of working on early intervention to prevent family violence. Both PBIs were keen to build on their approach to date and contribute to the JV's objectives. The Christchurch-based *You Matter to Us* initiative supported by the Ministry of Education is the third JV 'Prevention Site', and the JV Business Unit is developing a cross-agency process to support the three sites to connect and to extract and share systems insights and learnings.

8 Drawdown from the JV Early Years Violence Prevention Sites contingency for the PBIs' respective investment proposals was signed off by Joint Ministers on 21 October. Funding will be appropriated to MSD for:

- *SASWB*: \$2.490 million over two years for a package to develop and expand interventions across three of its focus areas
- *Manaaki Tairāwhiti*: \$1.906m over two years to expand 50 Families and shift delivery through NGO commissioning.

9(2)(f)(iv) confidentiality of advice

9(2)(f)(iv) confidentiality of advice

- 16 With the PBI contingency due to expire on 1 February 2020 (as per standard practice) a Ministerial letter extending the expiry date will be prepared before the end of 2019.

9(2)(f)(iv) confidentiality of advice

Next steps

- 21 If you are comfortable with the suggested approach to drawing down contingency funding for 2020/21, we will incorporate that and any other feedback you have into advice for Minister Sepuloni, after which we will start developing advice for Cabinet.

Author: Sam Hoben – Principal Advisor, Place-Based Initiatives

Responsible manager: Kay Read – Group General Manager, Client Service Delivery, MSD

Appendix One: PBI evaluation – shift in approach and draft findings

Approach to the evaluation

The initial approach was to break the evaluation into two phases, with phase one involving a mainly qualitative assessment of the effectiveness of the PBI model to enable collaboration and collective action, and phase two being mostly quantitative and focused on outcomes for whānau.

It soon became apparent, however, that this approach would need re-thinking. The reasons for this include:

- The PBIs are not solely focused on 'interventions' with consistent criteria for accepting whānau for specific services, but rather on identifying and removing barriers to whānau-centric ways of working. They are doing this by trialling different ways of working to identify and remove barriers at all levels (i.e. local, regional, and central levels). This means that just measuring outcomes from PBI activities directly with families risks not showing the true value of the PBIs, which will often lie in wider impacts of system change.
- An appropriate control/comparison group is lacking, despite thorough investigation of the potential of using the Integrated Data Infrastructure (IDI). A control/comparison group of people in similar need but not affected by PBI activities is important for valid estimates of impact, but the evaluators and SIA have been unable to identify sufficiently comparable groups for the PBIs.
- The comparatively small number of families directly engaged in the PBIs' work makes it difficult to get a statistically meaningful measure of impact.
- Many wellbeing outcomes are long term, and delays in updating relevant administrative datasets in the IDI means that measures would not be long enough after PBI activity to show these long-term impacts.

The limitations around drawing definitive conclusions from quantitative evidence were not unexpected, and these were signalled in the SIA's 13 August 2019 paper to the SWB. The evaluation of comparable place-based initiatives or collective impact models overseas has encountered similar challenges.

Consideration of the above factors has seen the initial phased approach replaced by a main evaluation, for completion in November 2019, to be followed up by further work assessing the maturity and effectiveness of the PBIs. It is intended that the follow up work will include development of a measurement framework for future/iterative evaluative purposes.


Main evaluation findings

Summary findings from the draft main evaluation are set out below. A final version is expected by the time the SWB meet, and the SWB will be updated on any substantial changes.

- Manaaki Tairāwhiti and the SASWB are now highly developed at enabling collaboration and collective action across government agencies.
- Whānau outcomes so far show very positive service experience and positive short-term outcomes. Some interviewed are on a new pathway towards longer-term positive goals.
- System changes are emerging regionally because of Manaaki Tairāwhiti and SASWB. They are also seeking to influence the social service system at national level
- All stakeholders interviewed in the two remaining PBIs valued the PBI model in their region.

The basis for the above conclusions is qualitative (63 interviews including whānau, frontline providers/navigators, agencies involved, PBI governance and operations; and reviews of supporting documents and data). The evaluation also included four interviews relating to the Kāinga Ora, the PBI in Te Tai Tokerau/Northland discontinued from the end of 2018, to help draw overarching conclusions about the effectiveness of the PBI model. Such qualitative data alone is unlikely to deliver a clear basis for deciding whether to commit to longer-term funding (i.e. past the end of the PBI contingency) so substantial judgement is also required. But, in the view of the SIA, the phase one findings are sufficiently clear to confirm that the remaining two PBIs are functioning well.

The SIA notes also that that related funding and staffing choices of government agencies bear out the evaluator's positive conclusions, for example:

- The substantial Joint Venture (Family Violence & Sexual Violence) s(2)(b) confidentiality of advice

- Then pending incorporation into Manaaki Tairāwhiti of the local Children's Team operations (and its funding of approximately \$300,000 per year for two years)
- Corrections' secondment of two FTEs to Manaaki Tairāwhiti to lead a system improvement exercise.

Contact: Charles Sullivan – Principal Analyst, Insights, SIA

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

**RELEASED UNDER THE
OFFICIAL INFORMATION ACT**

9(2)(f)(iii) political neutrality, 9(2)(f)(iv) confidentiality of advice, 9(2)(f)(i) Sovereign confidentiality

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

9(2)(f)(iii) political neutrality, 9(2)(f)(iv) confidentiality of advice, 9(2)(f)(i) Sovereign confidentiality

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

RELEASED UNDER THE
OFFICIAL INFORMATION ACT



Social Wellbeing Board Actions and Decisions Log

February 2019-February 2020

As at 6 December 2019

Open Action Items							
Ref	Originator	Date opened	Action background/Description	Owner/Lead	Due date	Status	Progress
A1909	SWB	16 May	DCEs to work with Health on intersection between work in related issues and areas led by different agencies that impact on mental health and wellbeing.	Robyn Shearer Health	report back TBC	Health convening DCEs group	
A1919	SWB	20 Nov	18(d) soon publicly available	Dorothy Adams/SIA	TBC	In progress	
A1920	SWB	20 Nov	Peter to speak with officials about Budget discussions at DCE level, and develop flagship proposal for Board to consider	Peter, Chair	TBC		
Closed Action Items							
Ref	Originator	Date opened	Action background/Description	Owner	Due date	Status	Result
A1918	SWB	19 Sep	SIA to support DCEs and coordinate evidence and insights for 0-6s, including changes over time (i.e. 5, 10, 15 years from now).	Dorothy, SIA	Report back TBC	Open	On agenda for November meeting
A1917	SWB/Min Sepuloni	19 Sep	DCEs to work on material on how the Board can support Budget 2020, to present to Ministers Robertson and Sepuloni in October.	Andrew K/DCEs	17 Oct	Open	On agenda for October meeting, special MoF/Min Sepuloni meeting scheduled for 23 October
A1920	SWB/Min.	17 Sep	Ministers Robertson and Sepuloni to be invited to next SWB meeting to discuss Budget 2020	Debbie, MSD	17 Oct	Closed	Special meeting scheduled 23 October 2019
A1915	SWB OTAP	19 June	Determine 2-3 things that can make the biggest difference for children in care from cross agency collaboration and discuss at a board meeting	Deb and Anita (OT)			Included in noting paper for 13 Aug meeting
A1916	SWB	17 July	Andrew will draft and circulate a one-pager with key messages to support board members discussions with their Ministers on board's approach to budget - outlining the benefits of using a long term investment timeframe "a pathway of investment" including allowing areas of priority to be developed for future years, and how focus areas and packages would be revisited	Andrew K	Week of 20 July		Debrief for 13 Aug SWB

			each year as we learn about what's working and not working and achieve greater collaboration and clarity of decision rights. Peter will also discuss OPC role with Struan week of 22 July.				
A1905	SWB	21 Feb	18(d) soon publicly available	Dorothy Adams	21 Mar	complete	In latest draft
A1903	SWB		Develop joined up approach to workforce issues in response to mental wellbeing budget initiatives	Robyn Shearer, Health	21 Mar	complete	Working on next steps SSC doing system scan
A1904			Include key priorities for Board as outlined by Minister Sepuloni as standing items on the Board's agenda	Deb	21 Mar	overtaken	Board's key priorities will be confirmed in SWB Cabinet paper late June
A1908	SWB	18 April	CEs to provide names for people to work on More Effective Social Services work – MSD contact is James Poskitt	CEs	ASAP	complete	First meeting scheduled
A1907	SWB	18 April	Progress more effective social services work and support Minister Sepuloni's meeting with smaller group of Ministers before a discussion at SWC	Debbie Power	19 June TBC	completed	On agenda for 19 June mtg Minister unable to attend, Adviser and Pvte Sec attended
A1913			Schedule Board mtgs until Feb 2020	Deb	ASAP	complete	Dec 2019 and Feb 2020 mtgs scheduled
A1910			SWB to provide sector update at DCEs mtg 23 May	Debbie	23 May	complete	Debbie lead discussion for Peter
A1912		16 May	Invite relevant DCEs to SWB July mtg for B20 agenda item	Deb	End June	complete	
A1911	SWB		Invite Struan and if practical the new Treasurer to July mtg of SWB to develop stewardship collective approach, including a prioritisation process for Budget 20 and beyond, learning from process this year with the JV. Start with what board needs to do collectively and develop early options.	Deb	17 July	complete	Meeting with Treasury Tues 28 May Next step consider scheduling mtg with Peter and Struan

A1906	SWB	18 April	Propose 6-8 topics for Board to lead discussion on at SWC Minister Sepuloni also keen for Board to lead discussions at SWC	Secretariat Simon MacPherson (OSWC)	July		On agenda for 17 July SWB mtg Discussed at 17 July mtg
A1914	SWB	19 June	Invite Struan Little as acting Secretary to the Treasury 17 July Board mtg	Deb and Hannah	24 June	complete	Carolyn Palmer attending 17 July mtg for Treasury

9(2)(g)(i) free and frank

Board Decisions

Ref	Originator	Date made	The Board agreed:	Related action/s	Result
D1901	SWB Crown response to the Historical Abuse Inquiry	21 Feb	<ul style="list-style-type: none"> that the sponsoring group is a sub-group of CEs from Education, Health, Crown Law, Social Development and OT, with Grainne as chair reporting to SWB as needed – eg advice to Minister/s to confirm that the Crown response's Interagency Group is the primary decision-making body with decisions referred to the Board's sub-group for information and where they require governance, that the Interagency Group's membership should continue to have its wider existing membership of 11 agencies (MSD, OT, Education, Health, Police, Justice, SSC, Justice, Corrections, Crown Law, DIA including Archives) that terms of reference for the Interagency Group be drafted for the sub set of CEs approval that each of the agencies in the sub-group (apart from Crown Law) funds an equal share (25%) of total costs for 2018/19 and includes Crown Law's forecasted costs of \$50k to consider 19/20 post budget decisions separately and do not use equal cost sharing principle for 18/19 as a precedent for how 19/20 costs would be shared (if the 2019/20 Budget Bid is unsuccessful) 	%adjustment after 18 April SWB mtg	Decisions reflected in draft cabinet paper
D1902	SWB Mental wellbeing budget prioritisation		<ul style="list-style-type: none"> to support Health lead on joined up approach to workforce issues to include employment in narrative – MSD to provide material to Health to lead on next stage of budget prioritisation process 	A1903	

D1903	Agenda items for meeting with Minister Sepuloni		<ul style="list-style-type: none"> discuss plan on A3 for social services commission, including work already done since 2017 <p>Budget related</p> <ul style="list-style-type: none"> to continue to work with Treasury on a long-term approach to the budget process achieving more equitable outcomes for Māori and Pasifika ensuring work on cost adjustments re NGOs aligns across bids 		
D1904	SWB <small>18(d) soon publicly available</small>	21 Feb	<ul style="list-style-type: none"> 18(d) soon publicly available 		Approach to cabinet paper changed.
D1905	SWB CYWS	18 April	<ul style="list-style-type: none"> to each of the recs in the paper providing leadership and oversight of cross-social sector work to give effect to the legislative requirement for the CYWS to address mitigating the impacts of poverty and socio-economic disadvantage experienced by children and that this work will be led by the Child Wellbeing and Poverty Reduction Group in DPMC, supported by social sector agencies (Education, Health, Justice, Social Development) and Oranga Tamariki, Te Puni Kōkiri, Social Investment Agency 		
D1906			<ul style="list-style-type: none"> to the 21 Feb meeting minutes with one change to % funding shared between sub-group agencies for the Crown response to historical abuse inquiry from 14.3% to 25% - CFOs will need to be advised of this change remove FVSV category in SWB schedule as will be managed through the JV work programme and governed by the wider CEs group 		
D1908	SWB	16 May	<ul style="list-style-type: none"> to continue discussion on arrangements for SWB and its role improving social wellbeing 	Peter meeting with Minister Sepuloni	
D1909			<ul style="list-style-type: none"> to provide advice to Ministers on importance of managing proposed Mental Wellbeing Commission's scope and clarifying its accountabilities to ensure focus on achieving more equitable mental wellbeing outcomes for Māori 		
D1910	SWB - OTAP		<ul style="list-style-type: none"> that SWB CEs have an oversight role and accountabilities as outlined in the oranga tamariki action plan paper para 12. to ensure the plan is grounded in actions and that the pieces of work by children's agencies are visible and achievable; outlining what will be done, when and in what order, including areas such as provision of emergency housing 	Noted in Minutes for 19 June mtg	

D1911	SWB	19 June	<ul style="list-style-type: none"> that the JV wider governing body of SWB uses their July meeting to focus on their governance role with new B19 initiatives and how to shift the dial further onto prevention in future decision making 	On the JV draft agenda for 17 July A1911	
D1912	SWB	19 June	<ul style="list-style-type: none"> that SIA's DPUP cabinet paper should explain the implementation implications in a practical easy to understand way and that government's role with DPUP included providing supporting materials especially for NGOs and that any relevant existing materials be considered 		
D1913	SWB	17 July	<ul style="list-style-type: none"> that Treasury works with the DCEs to prepare draft narrative on process with potential focus areas within Budget areas D and E and area C for an equity focus on Maori and Pasifika for CYWS DCEs mtg on 24 July to inform the August Budget Strategy Cabinet paper to continue discussion at 13 Aug board meeting on Board's ownership of a long-term approach to budgets for the social sector 		
D1914	SWB - OTAP	19 Sep	<ul style="list-style-type: none"> The Board agreed to a phased approach to the plan, and proposed areas of focus. The plan would need to include specific focus, based on evidence. The Board agreed that substantive advice will come from the SWB on the OTAP, with sign-out from Oranga Tamariki. 		
D1915	SWB	19 Sep	<ul style="list-style-type: none"> SIA's DPUP project should continue as planned, noted the implementation approach 		