

Out of Scope

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From: Marika Hughes [DPMC] s9(2)(a)

Sent: Monday, 17 February 2020 4:19 pm

To: Out of Scope

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**Subject:** Next week's Whakaari/White Island National Security System debrief sessions

[~~IN-CONFIDENCE~~]

Hi everyone

I know almost all of you are caught up in the COVID-19 response, but these sessions are still going ahead. So I just want to remind you that if you haven't done so already, to please RSVP to [nssd@dpmc.govt.nz](mailto:nssd@dpmc.govt.nz) (preferably by tomorrow, but Wednesday will be ok). There have been a few adjustments made to the lists, so please make sure you double check which session your agency is meant to be attending. Also, I know that I'd said earlier that we need to limit to two per agency, but there can be some flexibility on that if you participated in the NSS strategic response components (eg from different areas of MFAT, DPMC etc) so just let us know if you want more to come:

**Session 1 – 25 February, 1100-1200, Defence House Room 1.34**

NEMA  
NZDF  
Police  
DPMC  
FENZ  
MoH  
TPK  
MSD  
MFAT  
MoJ

**Session 2 – 27 February, 1530-1630, Defence House 1.34**

Crown Law  
Customs  
DoC  
INZ  
MBIE  
MfE  
MoJ  
MoT  
SSC  
Tourism NZ  
DIA  
WorkSafe

Thanks all, and we look forward to seeing you next week!

Cheers

Marika

**Marika Hughes**

Acting Director  
National Security Systems Directorate  
Department of the Prime Minister and Cabinet

s9(2)(a)



**DEPARTMENT OF THE  
PRIME MINISTER AND CABINET**  
TE TARI O TE PIRIMIA ME TE KOMITI MATUA

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**From:** Marika Hughes [DPMC] <[s9\(2\)\(a\)](#)>

**Sent:** Monday, 27 January 2020 5:45 PM

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## Out of Scope

**Subject:** Whakaari/White Island National Security System updates and debrief sessions

[IN-CONFIDENCE]

Good evening all

A few updates on where we are at with the debrief process. As discussed at the Inter-Agency Working Group held on 19 December 2019, the Chair of ODESC formally requested that agencies undertake debriefs of their operational responses once their Whakaari/White Island response activities were complete, with an expectation that individual agency debriefs would be completed by the week starting 20 January, in order to enable Ministers to be updated at the first Cabinet of 2020.

Once the debriefs are completed, including the NEMA debrief and the NSS system debrief, the LessonNZ community of practice will collate and assess key overarching themes and lessons identified, and will produce a consolidated summary report including recommendations. Agencies will be given the opportunity to review the conclusions and recommendations of the final report, with the report then to be presented to the Chair ODESC for consideration and discussion by ODESC agencies as needed to determine next steps.

Given that the individual agency reports should be completed by now, we would be grateful if you could please send your debrief reports/feedback to [lessons@fireandemergency.nz](mailto:lessons@fireandemergency.nz) by Wednesday afternoon to feed into a workshop discussion being held on Thursday 30 January. This will enable them to get through the some of the evaluation process before factoring in the National Security System debrief.

And now – here are some details on that. The National Security System debrief will be focused on the system architecture - given the number of agencies involved, we are splitting into two sessions in the final week in February, as per the below:

### **Session 1 – 25 February, 1100-1200, Defence House Room 1.34**

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NZDF  
Police  
DPMC  
FENZ  
MoH  
TPK  
MSD  
MFAT  
DIA

### **Session 2 – 27 February, 1530-1630, Defence House 1.34**

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MBIE  
MfE  
MoJ  
MoT  
SSC  
Tourism NZ

It would be great if you could come expecting to discuss what went well, what didn't go so well, what lessons you've identified, using the below table as a guide. We can only accommodate up to two people from each agency, so we would appreciate if you could select two who were involved in some way with the Watch Group/ODESC/Inter-Agency Working Group process. And if you could RSVP with your attendees names' to [nssd@dpmc.govt.nz](mailto:nssd@dpmc.govt.nz) by

Tuesday 18 February, that would be much appreciated. If your agency can't make your nominated session, please let us know and we will see what we can do. Finally, just a reminder that the overall debrief  
 Thanks all!  
 Cheers  
 Marika

<b>NO 3.0</b> Enable high level all-of-government decision making through the National Security System.	<b>SO 3.1</b> Agencies fulfil their roles as expected in the National Security System response governance structures.	<b>KPI 3.1.1</b> NSC, ODESC, and Watch Groups (National Security System) are established according to the scale of the response in a timely manner in accordance with the NSS Handbook.
		<b>KPI 3.1.2</b> All relevant agencies support ODESC and Watch Groups with appropriate staff empowered to make decisions for their agencies..
		<b>KPI 3.1.3</b> Participants in NSS meetings are knowledgeable about their agencies' roles and responsibilities and contribute to the meetings accordingly.
		<b>KPI 3.1.4</b> Relevant National Security System groups provide strategic direction to relevant agencies, allowing comprehensive operational planning as required.
		<b>KPI 3.1.5</b> Relevant National Security System groups monitor and evaluate decisions throughout the incident.
		<b>KPI 3.1.6</b> Agencies keep Ministers informed through their own agency processes or as agreed by ODESC.
<b>SO 3.2</b> High quality information is used in decision-making		<b>KPI 3.2.1</b> Information provided to decision-makers is of high quality and credible.
		<b>KPI 3.2.2</b> Information provided to decision-makers is subjected to a robust assessment process.
<b>SO 3.3</b> Consult key stakeholders in the decision-making process.		<b>KPI 3.3.1</b> All domestic and international stakeholders are identified and consulted with in a timely manner.
		<b>KPI 3.3.2</b> Decisions are communicated to key stakeholders in a timely manner in accordance with standard operating procedures.

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