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## Memo

22 August 2019

**To:** Janice McDougall, Kāpiti Coast District Council

**From:** Paul Beverley, Buddle Findlay

Tēnā koe Janice

### **Kāpiti Coast District Council - Relationships with Iwi/Māori**

1. Thank you for the opportunity to talk this matter through with you last week.
2. As discussed, I set out below two potential approaches to a stocktake of the Council's relationships with Iwi/Māori in the Kāpiti Coast District.
3. As I mentioned, there are numerous local authorities throughout the country moving through a process of reflecting on their relationships with Iwi/Māori in their region or district, and working on different approaches to the development and enhancement of those relationships. We are involved in quite a number of those processes and so it can be useful to draw from other experiences around the country.
4. I set out below two potential options for the stocktake.

#### **Option 1 – Broader stocktake**

5. One option is to undertake a broad stocktake of the relationships between Iwi/Māori in a district and the relevant Council. This could involve looking at, for example:
  - (a) governance level relationships (including through Te Whakaminenga o Kāpiti);
  - (b) management level relationships;
  - (c) the functional relationships between Council teams (for example the statutory planning or resource consent teams) and Iwi/Māori;
  - (d) the various channels for engagement between the Council and Iwi/Māori (and whether there are systems in place to ensure there is co-ordination);
  - (e) the Council structure for supporting its Iwi/Māori relationships; and
  - (f) Council funding towards Iwi/Māori relationships and projects.
6. This stocktake could look at how each of these areas are functioning and provide recommendations on:

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- (a) how those various layers could be enhanced (for example Te Whakaminenga o Kāpiti); and
  - (b) how the various layers relate to each other and could work together.
7. The process for undertaking this stocktake could involve;
- (a) interviews with Iwi leaders;
  - (b) interviews with Council managers/staff;
  - (c) a review of Te Whakaminenga o Kāpiti;
  - (d) a review of relevant documentation such as partnership agreements or terms of reference for committees;
  - (e) an analysis of the relevant Treaty settlement processes in the district;
  - (f) an analysis of the relevant statutory and other obligations on the Council that relate to Iwi/Māori; and
  - (g) a report and set of recommendations for how to enhance the above, as necessary/appropriate.

### **Option 2**

8. Option 2 could operate in a similar way to Option 1 but could be narrower in focus. For example Option 2 could cover:
- (a) an overview of the various relationships and mechanisms in place at the Council for its Iwi/Māori relationships;
  - (b) a focus on just a few of those mechanisms, for example governance relationships and engagement processes;
  - (c) an analysis of relevant Treaty settlements, statutory obligations and other obligations; and
  - (d) a report and set of recommendations for how to enhance the above, as necessary/appropriate.

### **Approach to stocktake**

9. Clearly the approach to stocktake should be one of co-design and working with Iwi to ensure that they are comfortable with the approach and process for the stocktake. This is critical for there to be broader support for the stocktake and for it to ultimately result in successful outcomes.

### **Costs**

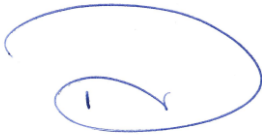
10. We would need to work through with you the detail of the options, but in broad terms the costs for each of the options could be as follows:
- (a) **Option 1** - \$45,000 + GST;
  - (b) **Option 2** - \$30,000 + GST.

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11. We would not charge any more than the time actually spent on the stocktake process (we work on hourly rates), but we may need to review the estimate depending on the scope of the stocktake.

**Conclusion**

12. We would be very happy to talk the details of this with you further and thank you again for the opportunity to discuss this work.

Ngā mihi



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