

## NEW ZEALAND NATIONAL STATEMENT FOR QCJWC

### Doctrine Achievements

1. **Introduction.** During the last twelve months the New Zealand Defence Force (NZDF) has continued to build on the successes of 2016 -17. The NZDF's 'derive, adopt, adapt' model for joint doctrine management continued to prove itself a success. This model is based upon the premise that the NZDF is not large enough to write a lot of its own doctrine; instead the NZDF will either adopt or adapt its friends and allies doctrine to meet its needs. Notwithstanding this philosophy the NZDF has continued to add to its library of derived joint doctrine. An increasing number of NZDF derived publications have been published.
2. **Adopted and Adapted.** To date the following publications have been reviewed and formally approved for use in the NZDF:
  - a. A total of 65 Australian Defence Force (ADF) or NATO:
    - (1) Twenty of these publications have had NZ Supplements developed and approved.
  - b. A further 11 NATO maritime and Royal Australian Navy publications are formally used as joint doctrine by the NZDF.
  - c. There are another three ADF publications for which NZ Supplements are being developed.
3. A total of 27 ADF or NATO publications are to be reviewed for adoption by the NZDF in 2017/18 Campaign Plan.
4. **Derived.** In total the NZDF either developed, or has under development, a total of 18 publications. One new derived publication and two Primers were published or approved in the last twelve months:
  - a. NZDDP-D *New Zealand Defence Doctrine* (4<sup>th</sup> Edition)
  - b. *Cyber Primer*, and
  - c. *Deep South Primer*.
5. **Management.** A revised joint doctrine campaign plan was once again developed. This plan outlines a multi-year plan for the review and development of joint doctrine in the NZDF. It consists of three Lines of Operations; development of NZDF joint doctrine, the review of overseas doctrine, and the management of NZDF's doctrine process. This plan is aligned to the financial year so that it is better harmonised with funding cycles.
  - a. **Doctrine Policy and Development Process.** As part of a requirement to align CDF's written orders (known as Defence Force Orders) and policy

with Cabinet Office guidance there is a need to refresh NZDF's doctrine policy and development documents. These two new documents are both in draft awaiting the official release of the new requirements.

- b. **Communications.** The Doctrine Cell has continued to implement its communications plan. One of the most successful aspects has been the monthly newsletter. This delivers topical doctrine in bite size morsels. It has been found that running a series of newsletters covering different aspects of the same doctrinal area provides greater engagement from readers.

6. **Under Development.** Nine further publications are under development by the NZDF:

- a. NZDDP-00.6 *Leadership*;
- b. NZDDP-1.0 *Personnel* (3<sup>rd</sup> Edition);
- c. NZDDP-2.1 *Counter-intelligence* (2<sup>nd</sup> Edition);
- d. NZDFP-2.1.1 *Military Threat Assessments* (3<sup>rd</sup> Edition);
- e. NZDFP-2.1.1 *Strategic Intelligence Estimates* (3<sup>rd</sup> Edition);
- f. NZDDP-3.12 *New Zealand Special Operations* (3<sup>rd</sup> Edition);
- g. NZDDP-3.50 *Joint Military Policing*;
- h. NZDFP-3.2.1 *Amphibious Operations Procedures*;
- i. NZDDP-4.0 *Defence Logistics* (2<sup>nd</sup> Edition), and
- j. NZDDP-5.0 *Joint Planning* (2<sup>nd</sup> Edition).

7. **Joint Doctrine Point of Contact.** The NZDF point of contact for joint doctrine is: s. 9(2)(a) .

### Concepts and Foresight Achievements

8. **International Engagement.** Team resources has been tight since the last QCJWC, two of the three military staff officer positions have been vacant for most of the year. This has limited the involvement in FVEY work to some extent. NZDF Concepts, Foresight and Future Environment have taken part in work on FVEY FOE and attended two FVEY Red Teaming events since QCJWC. New Zealand was unable to attend the third Red Teaming event on the three classified US Concepts due to staffing and budgetary limitations. We were also unable to send a Staff Officer to DCDC for a four week secondment due to this same staffing shortfall. However, New Zealand did make a visit later in the year to assist in the DCDC GST Seminar at Shrivenham as it coincided with the International Concept Development and Experimentation (ICDE) conference in Wembley and a FVEY FOE workshop. This

was New Zealand's second participation in the ICDE conference and we will attend where possible in the future. DFFD is also involved in the International Cooperation and Exchange – Program of Polar Research (ICE-PPR) program in Alaska. This work is focused on Polar operations and concentrates on taking research into experimentation - so touches the Futures work programs.

9. **Concepts.** The NZDF Future Operating Concept has been revised to incorporate FVEYs Red Team feedback and is in the final writing stages with workshops planned with the NZDF Executive Team and we hope to have this approved and published by QCJWC18.

10. **Foresight.** We have published a Foresight Report on Oceania and its related security issues looking to the future.

11. **Future Environment.** DFFD has produced two Environmental papers this year, a NZ Regional Strategic Trends (NZDF RST) paper and a NZ Future Operating Environment (NZDF FOE), the latter document is currently a pre-production stage and will be ready by QCJWC 18.

12. **Forward Work Plan.** Looking forward, once the NZDF FOC is approved, work will progress on supporting concepts to explore and expand on the FOC's ideas. In addition, work on the FVEY FOE Transnational Crime element is being undertaken by the NZDF team. This piece of work is also being developed for the MOD/NZDF Strategic Review. New Zealand will feed this work into the FVEY FOE when it is completed. DFFD is supporting the ONA's 3rd Offset Wargame Program again this year. CDR s. 9(2)(a) will pick up the NZDF lead on the FVEY FOE. DFFD will continue support to the ICE-PPR work although as the program moves forward our role will become more facilitation for operationalising research of polar issues. Topics relevant to the future state to be investigated by NZDF will be Large Ocean Stewardship, the Future of Talent, and an update of our Climate Change in the Pacific paper, among other things. The Concepts team will be supporting joint experimentation in areas such as joint fuels management and Joint Strategic Plans, as well as investigating any joint concepts that can bridge the gaps identified in the emerging NZFOC. The Future Environment team will research relevant trends, in support of DCDC's GST, and our own Strategic Trends papers; the NZ FOE will require refresh in 2020.

13. **Concepts, Foresight and Future Environments, Points of Contacts.** The relevant NZDF point of contact is:

a. WGCDCR s. 9(2)(a) .

s. 9(2)(a)

## Lessons Learnt Achievements

14. **Major activities.** New Zealand continues to develop its lessons capability with focus on the Joint Operations space. Major lessons collections were conducted on:

- a. NZDF support to patrols of Fiji Maritime exclusive zone;
- b. NZDF support to ABCA collection team for exercise Talisman Sabre;
- c. NZDF support to NZ All-of-Government response to a domestic fuel crisis;
- d. NZDF Joint exercise Southern Katipo 2017, and
- e. NZDF support to Tonga, Fiji and NZ in the wake of TC Gita.

15. The NZDF have refined their lesson collection and reporting processes concentrating more on the reporting of strategic lessons for senior leadership to consider and act on. This has proven beneficial with the Operational Commander able to report to his superior commander on what is of concern and what works well in the operational environment.

16. The NZDF have no capstone document for guidance of Continuous Improvement and have commenced drafting doctrine that will outline the foundation principles and management of Lessons Learned creating a learning organisation.

17. **Next Steps.** The NZDF have progressed the project to replace the current Lessons Learned programme and aim to have the replacement available for testing within 12 months. We have also aim to produce a full history of lessons from NZDF's involvement in Afghanistan 2003 - 2013.

18. **Lessons Learnt Point of Contact.** The NZDF point of contact for Lessons Learnt is: s. 9(2)(a) [REDACTED].