

From: [Caitlin Knell](#)
To: [Kay Thomson](#)
Cc: [Katy Cook](#); [Aida Rima](#)
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 28 November
Date: Tuesday 28 November 2023 4:07:00 pm
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)
[image015.png](#)
[image016.png](#)
[image017.png](#)
[image018.png](#)
[image019.png](#)
[image020.png](#)

Thank you Kay your help is much appreciated and apologies for the turnaround on this one. Noted the contacts for future requests.

Outside of Scope

Thanks again
Caitlin Knell
Senior Ministerial Servicing Advisor



9(2)(a)
[sponnz.org.nz](#)



From: Kay Thomson <Kay.Thomson@sportnz.org.nz>
Sent: Tuesday November 28 2023 4:00 PM
To: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Cc: Katy Cook <Katy.Cook@sportnz.org.nz>; Aida Rima <Aida.Rima@sportnz.org.nz>
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Hi team

I have a few questions about this to discuss when you are free.

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Lets chat when you can Caitlin

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Community Sport current investment (you only have 2020/2021 on website).**

Julie had already reviewed from page 62 onwards her review is below for context.

Request and draft response below:

[\[1\] Official Information request - Investment Board Papers.mtg](#)
[\[2\] OIA 87 - Draft response.docx](#)

Thanks
Caitlin Knell
Senior Ministerial Servicing Advisor



9(2)(a)
[sponnz.org.nz](#)



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[@Katy](#) FYI as this will come to you tomorrow for final sign out.

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Caitlin Knell
Senior Ministerial Servicing Advisor



SPORT
NEW ZEALAND
IHU AOTEAROA

9(2)(a)
§ 300H(1)(c) OIA 87



From: Julie Morrison <Julie.Morrison@sports.org.nz>
Sent: Friday, October 27, 2023, 12:40 PM
To: Caitlin Knell <Caitlin.Knell@sports.org.nz>
Cc: Katy Cook <Katy.Cook@sports.org.nz>; Aide Rima <Aide.Rima@sports.org.nz>
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Hopefully a I that makes sense! don't hesitate to give me a ring or if easier arrange a teams call to discuss

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



9(2)(a)
§ 300H(1)(c) OIA 87



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Sent: Friday, October 27, 2023, 11:21 AM
To: Kay Thomson <Kay.Thomson@sports.org.nz>; Julie Morrison <Julie.Morrison@sports.org.nz>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October

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9(2)(a)
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Sent: Tuesday, October 24, 2023, 10:10 AM
To: Kay Thomson <Kay.Thomson@sports.org.nz>
Subject: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Morning Kay

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[Official Information request - Investment Board Papers.msg](#)
[OIA 87 - Draft response.docx](#)

[Internal OIA sign-out sheet.docx](#)
[Appendix One \(marsed\) V2.pdf](#)

Thanks
Callin Knell
Senior Ministerial Servicing Advisor



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From: [Katy Cook](#)
To: [Caitlin Knell](#)
Cc: [Aida Rima](#)
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 28 November
Date: Tuesday, 28 November 2023 5:37:32 pm
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
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[image013.png](#)
[image014.png](#)
[image015.png](#)
[image016.png](#)
[image017.png](#)

Outside of Scope

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From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Sent: Tuesday, November 28, 2023 5:22:08 PM
To: Katy Cook <Katy.Cook@sportnz.org.nz>
Cc: Aida Rima <Aida.Rima@sportnz.org.nz>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 28 November

Thanks Katy

Caitlin Knell
Senior Ministerial Servicing Advisor



From: Katy Cook <Katy.Cook@sportnz.org.nz>
Sent: Tuesday, November 28, 2023 5:20 PM
To: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Cc: Aida Rima <Aida.Rima@sportnz.org.nz>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 28 November

Hi Caitlin

Thanks for this all good to go so please add my signature

Katy

From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Sent: Tuesday, November 28, 2023 4:23 PM
To: Katy Cook <Katy.Cook@sportnz.org.nz>
Cc: Aida Rima <Aida.Rima@sportnz.org.nz>
Subject: FW: For review - OIA 87 - T Murray requesting board papers - Due 28 November
Importance: High

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Caitlin Knell
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9(2)(a)
sponz.govt.nz



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To: Julie Morrison <Julie.Morrison@sports.org.nz>
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Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



9(2)(a)
sponz.govt.nz



Play is Everywhere

**AOTEAROA
PLAYWEEK TĀKARO MAI!**
6 - 12 NOVEMBER 2023

SPORT NEW ZEALAND
PUSH PLAY

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SPORT
NEW ZEALAND
KIWI SPORTS

S(2)(a)
SPORTS/4/19/2023



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- [Appendix One \(marked\) V2.pdf](#)

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SPORT
NEW ZEALAND
KIWI SPORTS

S(2)(a)
SPORTS/4/19/2023



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Yep that is no problem!

Caitlin Knell
Senior Ministerial Servicing Advisor



SPORT
NEW ZEALAND
IHU AOTEAROA

9(2)(a)
Sport NZ - Org. Info



From: Katy Cook <Katy.Cook@sportnz.org.nz>
Sent: Tuesday November 28 2023 4:26 PM
To: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Cc: Aida Rima <Aida.Rima@sportnz.org.nz>
Subject: Re: For review - OIA 87 - T Murray requesting board papers - Due 28 November

Hi Caitlin

Am just heading home...will be about an hour ish before I log on again...is that ok?

Get [Outlook for Android](#)

From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Sent: Tuesday November 28 2023 4:23:12 PM
To: Katy Cook <Katy.Cook@sportnz.org.nz>
Cc: Aida Rima <Aida.Rima@sportnz.org.nz>
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Sent: Friday, October 27, 2023 12:40 PM
To: Callin Knell <Callin.Knell@sportnz.org.nz>
Cc: Katy Cook <Katy.Cook@sportnz.org.nz>; Aida Rima <Aida.Rima@sportnz.org.nz>
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From: Callin Knell <Callin.Knell@sportnz.org.nz>
Sent: Friday, October 27, 2023 11:21 AM
To: Kay Thomson <Kay.Thomson@sportnz.org.nz>; Julie Morrison <Julie.Morrison@sportnz.org.nz>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Thanks Kay,

I spoke with Aida and we think we will need to release the board papers (with appropriate redactions) since this was specifically asked for but can still refer the requestor to the link below. Conscious that this is quite a large document for you to review [@Julie](#) so we will get an extension making the new due date Tuesday 28 November 2023.

Thanks
Callin Knell
Senior Ministerial Servicing Advisor



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From: Kay Thomson <Kay.Thomson@sports.org.nz>
Sent: Wednesday, October 25, 2023, 7:31 AM
To: Caitlin Knell <Caitlin.Knell@sports.org.nz>
Cc: Julie Morrison <Julie.Morrison@sports.org.nz>
Subject: RE: For review - DIA 87 - T Murray requesting board papers - Due 31 October

Morning Caitlin

Definitely have a chat to Julie. I wonder if we could withhold the Board papers and instead provide the links HPSNZ Investment via their website [Funding and Investment - HPSNZ](#). The link includes both the Investment Framework and amounts.

Kay

From: Caitlin Knell <Caitlin.Knell@sports.org.nz>
Sent: Tuesday, October 24, 2023, 10:10 AM
To: Kay Thomson <Kay.Thomson@sports.org.nz>
Subject: For review - DIA 87 - T Murray requesting board papers - Due 31 October

Morning Kay

Hope you had a lovely extra long weekend.

We have received an OIA for a copy of investment board papers which Sharon and Rachel have kindly provided me a copy of. I have drafted the redactions and spoke with both Aide and Elizabeth about this and it was suggested sending this to you for review ?

We mentioned running this past Julie and also a FYI to the chair of the board. Do you think there is anyone else that needs to see this ? It is due 31 October.

[Official Information request - Investment Board Papers.msg](#)

[DIA 87 - Draft response.docx](#)

[Internal OIA sign out sheet.docx](#)

[Appendix One \(marked\) V2.pdf](#)

Thanks
Caitlin Knell
Senior Ministerial Servicing Advisor



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From: [Kay Thomson](#)
To: [Caitlin Knell](#)
Subject: Kay Thomson left a comment in "OIA 87 - Draft response"
Date: Tuesday, 28 November 2023 1:52:28 pm
Attachments: [03262034-38f3-4ebe-9b03-b38c143b45ac5673c9a7-902a-4f63-8369-f81da7e9d1b9eae7c5e-bf6d-4d1c-9c1f-bb85446ddadc](#)
[eaa625c-3857-47d6-880a-ff405e90f7b2da661d70-0c5f-4c7c-8b37-a1f01e6c44d97bda5670-f0e8-4f8f-95c3-d3b966763dcae3bd7956-ad79-4b8d-907a-4269bcd087dd7dd45dcf-3a27-448c-833c-1ffb8c8efaec](#)
[427c8e83-f79e-47a5-82fa-f10a007e1fdfc9ab2fef-5686-4196-933c-802885636af4374b57b9-f901-476b-91f0-f086c05cbcf8f367737f-0a91-4904-a9d0-3f75bad60741](#)



OIA 87 - Draft response.docx



Kay Thomson added a comment

Any reason why we haven't included HSPNZ investment decisions here as well? It looks like they asked for it as well re the highlighted pieced above?[HPSNZ announces \\$131 million direct investment in sports - HPSNZ](#)

... this information. I do not believe such considerations exist in this instance.

We publish our Partnership Investment and investment decisions on our website. You can find these here: <https://sportnz.org.nz/resources/partnerships-investment/>

Please note that if you are not satisfied with this response, you have the right to make a complaint to the Ombudsman under section 28(3) of the OIA. Information about how to contact...

[Go to comment](#)

[Why am I receiving this notification from Office?](#)

From: [Aida Rima](#)
To: [Caitlin Knell](#)
Subject: RE: OIA- Request for investment board papers
Date: Friday, 24 November 2023 10:51:45 pm
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

As discussed in your catch up yesterday, I'm really happy with this! Please feel free to take it to the next stage. I'm so sorry it took me so long – I got too pedantic with this one and I didn't need to do that at all!

Ignore the time that this is being sent! I promise things are fine

Ngā mihi
Aida

Aida Rima (she/her)

Ministerial Servicing Team Leader

MOBILE **9(2)(a)**



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Friday, November 17, 2023 3:48 PM
To: Aida Rima <xxxx.xxxx@xxxxxxx.xxx.xx>
Subject: FW: OIA- Request for investment board papers

Hey Aida,

Elizabeth wasn't able to get to this **9(2)(a)** any chance you would be able to have a quick review for me and let me know who it should go to next?

This is the OIA for board papers which Julie had initially reviewed and noted I had missed out the papers on community investments. I have now included them and its only pages 1 to 61, Julie has reviewed from 61 onwards.

 [Appendix One \(marked\) V3.pdf](#)

It's due date is 28 November.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>

Sent: Monday, November 6, 2023 1:22 PM

To: Elizabeth Miles <Elizabeth.Miles@sportnz.org.nz>


Subject: OIA- Request for investment board papers

Afternoon,

Wondering if you have some time to review this updated draft for me ? It has been extended and the new due date is 28 November.

Julie reviewed the initial mark up and noted that documents relating to community investments hadn't been included.

Would you mind reviewing the new documents that have been added ? They are pages 1 to 61 of the attached/below. A lot of these figures are publicly available on our website so I have noted that throughout the document

 [Appendix One \(marked\) V3.pdf](#)

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [Caitlin Knell](#)
To: [Elizabeth Miles](#)
Subject: RE: OIA- Request for investment board papers
Date: Friday, 17 November 2023 3:05:00 pm
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

All good, Aida said she would do it **9(2)(a)**

Caitlin Knell
Senior Ministerial Servicing Advisor



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From: Elizabeth Miles <xxxxxxxxx.xxxxx@xxxxxxxx.xxx.xx>
Sent: Friday, November 17, 2023 3:04 PM
To: Caitlin Knell <xxxxxxxxx.xxxxx@xxxxxxxx.xxx.xx>
Subject: RE: OIA- Request for investment board papers

I am just clearing emails and I somehow missed this...or maybe I opened it and saw how long it was...Anyway, do you still need this reviewed? Perhaps a good opportunity for Chanay?

Ngā mihi
Elizabeth

Elizabeth Miles Willis (she/her)
Senior Ministerial Communications and Servicing Advisor



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Mob. **9(2)(a)**

Please note I do not work Tuesdays

sportnz.org.nz




From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Sent: Monday, November 6, 2023 1:22 PM
To: Elizabeth Miles <Elizabeth.Miles@sportnz.org.nz>
Subject: OIA- Request for investment board papers

Afternoon,

Wondering if you have some time to review this updated draft for me ? It has been extended and the new due date is 28 November.

Julie reviewed the initial mark up and noted that documents relating to community investments hadn't been included.

Would you mind reviewing the new documents that have been added ? They are pages 1 to 61 of the attached/below. A lot of these figures are publicly available on our website so I have noted that throughout the document

 [Appendix One \(marked\) V3.pdf](#)

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [Katy Cook](#)
To: [Aida Rima](#)
Cc: [Caitlin Knell](#)
Subject: RE: OIA 87 - T Murray requesting investment board papers - Due 31 October
Date: Tuesday, 31 October 2023 8:04:31 am
Attachments: [image001.png](#)
[image002.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)



Yes, all good to go, thanks both K

From: Aida Rima <Aida.Rima@sportnz.org.nz>
Sent: Monday, October 30, 2023 5:44 PM
To: Katy Cook <Katy.Cook@sportnz.org.nz>
Cc: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>
Subject: FW: OIA 87 - T Murray requesting investment board papers - Due 31 October

Kia ora Katy,

I wanted to send this to you now so that it ended up near the top of your emails!

Please see below the OIA extension letter for Caitlin's OIA, as Caitlin discussed on Friday (see attached)


 [Official Information request - Investment Board Papers.msg](#)
 [OIA 87 Extension letter \(draft\).docx](#)

Please let us know once you're happy and we'll apply your e-signature and send it out!

Ngā mihi
Aida

Aida Rima (she/her)

Ministerial Servicing Team Leader

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From: Caitlin Knell <Caitlin.Knell@sportnz.org.nz>

Sent: Friday, October 27, 2023 3:38 PM


To: Aida Rima <Aida.Rima@sportnz.org.nz>

Subject: OIA 87 - T Murray requesting investment board papers - Due 31 October

Afternoon Aida,

As you know, I am after an extension for this OIA about investment board papers after Julie noted a few of board papers that are in scope hadn't been included in the initial draft. I have forwarded Julie's email onto Rachel/Adam/Sharon so that they can collate the further documents.

I have drafted a 20-day extension for Katys sign out please. Extension due Tuesday 31 October.

 [Official Information request - Investment Board Papers.msg](#)

 [OIA 87 Extension letter \(draft\).docx](#)

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [Caitlin Knell](#)
To: [Sharon Carle](#)
Subject: RE: OIA 87 - Investment Board Papers
Date: Monday, 30 October 2023 8:53:00 am
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)

Hi again

I will need a copy of all the papers that went with these, if you could please put them in a sharepoint folder that (or whatever way is easiest for you) that would be great.

Appreciate all your help with this request

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Friday, October 27, 2023 5:08 PM
To: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Rachel Williams <Rachel.Wxxxxxxx@xxxxx.xxx.xx>; Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>
Subject: RE: OIA 87 - Investment Board Papers

Kia ora Caitlin

Please see attached for SNZ.

I have put all 28 pages of minutes in a document for you, let me know if you need all the papers as will put them in a sharepoint folder instead of crashing your email haha.

Let me know if you need anything further

Ngā mihi

Sharon Carle
Executive Services Advisor



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Friday, October 27, 2023 3:51 PM
To: Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Rachel Williams <xxxxxxx.xxxxxxxx@xxxxx.xxx.xx>; Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>
Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon,

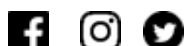
Yeap that is correct, any investment decision since 2020 until the date of the request (2 October 2023)

Thanks,
Caitlin Knell
Senior Ministerial Servicing Advisor



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From: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx >

Sent: Friday, October 27, 2023 3:43 PM

To: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.x>; Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx >;

Adam Sutton <xxxx.xxxxx@xxxxxx.xxx.xx >

Subject: RE: OIA 87 - Investment Board Papers

Kia ora

Are we looking for anything that has an investment decision from 2020 i.e:

May 2022:

1503. HPSNZ Paris Cycle Investment Recommendation – Hockey NZ

The Board noted the Updates on the future direction and approach to engagement with Hockey NZ.

The Board were supportive of the Kahurangi report and encouraged Management to share the report with the Sector which they noted the CE of Hockey was happy to do so.

The Board acknowledged the work undertaken by Hannah Porter and that she has been seconded to support the Black Ferns.

The Board **APPROVED (1503)** the following recommendations for Hockey NZ Campaign investment:

| Investment | 2022 | 2023 | 2024 |
|----------------------------------|------------------|------------------|------------------|
| Campaign Investment BSW | 1,262,500 | 1,200,000 | 1,200,000 |
| Campaign Investment BSM | 550,000 | 500,000 | 500,000 |
| TAPS / Direct Athlete Support | 900,000 | 900,000 | 900,000 |
| Total Campaign Investment | 2,712,500 | 2,600,000 | 2,600,000 |

June 2022:

1517. Milan Cortina 2026 Winter Cycle Investment Recommendations

The GM Performance Partnership spoke to the paper outlining the investment recommendations.

The Board recognized Nic Cavanagh's leadership at Snowsports noting the positive culture demonstrated through the leadership and athletes.

The Board held a discussion on aspirational sports and the level of funding noting that Management was working through the funding process and a future discussion would come on the topic.

The Board **AGREED (1517)** to:

- a. **Approve** total investment of \$20.6 million

- b. **Approve** the proposed HPSNZ Campaign and Pathway Investment recommendations to sports for the Milano Cortina 2026 Winter Olympic cycle (\$13,494,800 – Milano-Cortina Cycle Campaign and Pathway Investment).

| Investment | 2022/23 | 2023/24 | 2024/25 | 2025/26 | TOTAL |
|--|------------------|------------------|------------------|------------------|-------------------|
| Snow Sports NZ (4-years) | | | | | |
| Camp/Path | 3,361,200 | 3,361,200 | 3,361,200 | 3,361,200 | 13,444,800 |
| Total | | | | | |
| Investment ¹ | 5,145,430 | 5,145,430 | 5,145,430 | 5,145,430 | 20,581,720 |
| Ice Speed Skating NZ (2-years) | | | | | |
| Camp/Path | 25,000 | 25,000 | | | 50,000 |
| Total | | | | | |
| Investment ¹ | 122,210 | 122,210 | | | 244,420 |
| Biathlon NZ (1-year) | | | | | |
| Camp/Path | 0 | | | | 0 |
| Total | | | | | |
| Investment ¹ | 11,070 | | | | 11,070 |
| Luge NZ (2-years) | | | | | |
| Camp/Path | 0 | 0 | | | 0 |
| Total | | | | | |
| Investment ¹ | 1,000 | 1,000 | | | 2,000 |
| TOTAL | 5,279,710 | 5,268,640 | 5,145,430 | 5,145,430 | 20,839,210 |
| 1. Total Investment includes Campaign, Pathway, APS (Direct), Wellbeing, APS (VIK) and TAPS (incl. Athlete Insurance). | | | | | |

- c. Approve delegated authority to the CE and Director of High Performance to make further Investment Into aspirational sports, if there is a clear case.
- d. Approve the re-prioritisation of \$390,000 of unspent funding from the National Partner fund to support the completion of the Snow Sports Dry Slope training facility.

The Board noted that the paper would be presented to the Sport NZ Board at their upcoming meeting for sign off.

Dec 2022:

1820. Allocating Recovery funding for cost pressures The Chief Executive provided an update on the financial pressures our investment partners are facing. There was discussion around allocating the remaining Alert Level Contingency Fund in Q3 FY22/23. NZOC conflict of interest was noted from

9(2)(a) The Board AGREED (1820) to: a. NOTE the cost pressures being faced by our investment partners b. APPROVE allocating the remaining \$7.6M in our Alert Level Contingency fund to support our National and Regional Investment partners as per Option D c. APPROVE making the payment as a one-off payment in Q3 FY 2022/23 d. NOTE the consequences of the Gender Diversity

And

Endorsed by Investment Advisory Committee The Following 2 papers were endorsed by the Investment Advisory Committee at its meeting on 25 November.

1822. National Partner Strengthen and Adapt – Wave Three On the recommendation of the Investment Advisory Committee the Board AGREED (1822) to: a. NOTE the content of the paper b. APPROVE the recommendation for a total investment of \$450,000 for Badminton New Zealand for the two projects outlined in this paper, subject to final contracting agreements c. APPROVE the recommendation for a total investment of \$450,000 for Bowls New Zealand for the one project outlined in this paper, subject to final contracting agreements d. APPROVE the recommendation for a total investment of \$450,000 for Equestrian New Zealand for the one project [two project streams] outlined in this paper, subject to final contracting agreements e. APPROVE the recommendation for a

total investment of \$450,000 for Softball NZ for the one project [two project streams] outlined in this paper, subject to final contracting agreements f. NOTE that the remaining three Wave 3 Partners (Halberg Foundation, Snowsports NZ, and Special Olympics NZ) have been granted timeline extensions, and investment recommendations for their respective projects will be shared with the Investment Advisory Committee, and then the Board, once submitted g. APPROVE the recommendation to hold a total of \$1.35m (up to \$450,000 per partner) for possible allocation to these three partners, upon receipt of their submitted project business case/s 1823. Recovery Funding allocation for Netball Fast Fives, Special Olympics, NSO Covid Travel costs and Leverage & Legacy for FIFAWC23 On the recommendation of the Investment Advisory Committee the Board AGREED (1823) to: a. APPROVE the allocation of up to \$180K from the Alert Level Contingency Fund for Netball NZ's Fast5 competition in November 2022 b. APPROVE the allocation of up to \$200K from the National Partner Support Fund for Football NZ's Leverage and Legacy programme to support FIFAWC23 c. APPROVE a fiscally neutral transfer of \$150K of unspent investment in RWC 2021 gender neutral facilities upgrades to gender neutral upgrades for FIFA Women's World Cup 2023. d. APPROVE the allocation of up to \$50K of Covid Relief funding from the Alert Level Contingency Fund for Special Olympics NZ to support the delivery of their National Summer Games e. APPROVE an allocation of \$350K from the Alert Level Contingency Fund for High Performance Sport NZ to support International Travel and Covid related costs

Ngā mihi

Sharon Carle

Executive Services Advisor



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Friday, October 27, 2023 3:22 PM

To: Rachel Williams <xxxxxx.xxxxxxxx@xxxxxxx.xxx.xx>; Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>;

Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Kia ora,

Thank you for your help on this so far. I sent what we had collated to Julie for review and she has provided the below feedback:

My interpretation of the question is that they are looking for Board papers seeking approval of both Sport NZ & HPSNZ investment decisions since the announcement of Community Sport decisions in 2020/21. They refer to 'funding rounds'

So we could interpret that as any of our multi-year investment decisions as opposed to more one-off investment decisions? I think it would be important to be explicit about how we have interpreted their question.

At this point the material provided only covers the Paris investment. I think there is another one relating to the Winter Olympics & other one-off top-up investments made [Rachel Williams should be able to provide a list of investments so you can get Sharon to trace back to Board decisions]

From a Sport NZ perspective, we have also had funding rounds for disability, NROs etc since that time. [Adam Sutton should be able to provide you a list of investments so you can get Sharon to trace back to Board decisions]

Apologies for the extra work but could you please provide me with a copy of the information that Julie has mentioned above ?

This response is due Tuesday but given the further consultation and collation required so we will get an extension until 28 November 2023. Would it be feasible to receive a copy of the extra board papers by COB 3 November ?

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: Rachel Williams <xxxxxx.xxxxxxxx@xxxxxx.xxx.xx>

Sent: Wednesday, October 4, 2023 7:21 PM

To: Sharon Carle <xxxxxx.xxxxxx@xxxxxxx.xxx.xx>; Caitlin Knell <xxxxxxx.xxxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Thanks Sharon, I see its part of the SNZ Board paper.

Caitlin, do you have everything you need?
Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a) [REDACTED]
E - [REDACTED]@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Sharon Carle <[REDACTED]@xxxxxx.xxx.xx >
Sent: Wednesday, October 4, 2023 7:11 PM
To: Rachel Williams <[REDACTED]@xxxxxx.xxx.xx >; Caitlin Knell <[REDACTED]@xxxxxx.xxx.xx >
Subject: Re: OIA 87 - Investment Board Papers

Hi was on my email before. Got it Caitlin?

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From: Rachel Williams <[REDACTED]@xxxxxx.xxx.xx >
Sent: Wednesday, October 4, 2023 7:00:22 PM
To: Caitlin Knell <[REDACTED]@xxxxxx.xxx.xx >
Cc: Sharon Carle <[REDACTED]@xxxxxx.xxx.xx >
Subject: FW: OIA 87 - Investment Board Papers

Hi Caitlin, here is the paper approving the investments across the Paris Cycle. Note, there were some variations and additions throughout the cycle, which are not captured in this paper.

Sharon, do you have the Board minute approving this?

Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a) [REDACTED]
E - [REDACTED]@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Sharon Carle <[REDACTED]@xxxxxx.xxx.xx >
Sent: Wednesday, October 4, 2023 1:31 PM
To: Rachel Williams <[REDACTED]@xxxxxx.xxx.xx >
Cc: Caitlin Knell <[REDACTED]@xxxxxx.xxx.xx >
Subject: RE: OIA 87 - Investment Board Papers

Hiya

Hope this is what you need:

11 Nov 2020 minute (paper attached):

1277. Review Draft Investment Framework

The GM Performance Partnership presented the Investment Framework to the Board and acknowledged the contribution of Andrew Matheson and Wayne Maher

The proposed refinements were highlighted noting that all investment decisions would be aligned for the same time.

The Board questioned the outcomes that were trying to be achieved and how they would be measured noting the criteria for investment needed to align with the outcomes that were trying to be achieved and a consistent measurement tool was required for this.

The GM Performance Partnerships introduced Wayne Maher to the Board who stepped them through examples of performance pathways for Rowing NZ and Cycling NZ.

The Board raised comments in relation to the framework noting that definitions should be clarified and encouraged Management to define "aspirational" clearly so as not to mislead sports. Culturally distinctive pathways were raised noting it was an opportunity to demonstrate how responsibilities under Te Tiriti o Waitangi were being fulfilled.

The Board **noted** the paper and accompanying draft Investment Framework 2022-24 and **agreed** to provide feedback on the draft Investment Framework 2022-24 noting that the Framework would be finalised in February.

Then deferred to 22 April 2021 and approved (paper attached):

1324. HPSNZ Investment Framework

The GM Performance Partnership made a presentation to the Board and thanked the Board Sub Committee for their assistance in the process. He highlighted the process to date noting the final Investment Framework and TAPS guidelines incorporate final input from the Board Sub Committee and NSO Feedback and confirmed the next steps through to Dec 2021.

The Board discussed timing given NSO preparation for Tokyo, the return and debrief process, and general NSO capacity. Management noted that work commenced last October, and sports were aware of the timetable and PTLs are working with the sports to support them through the process.

The Board thanked Management and the Sub Committee for their work and noted the paper and accompanying proposed Investment Framework 2021-24, and TAPS Guidelines 2021-24.

The Board agreed to **Approve (1335)** the HPSNZ Investment Framework 2021-24, and HPSNZ TAPS Guidelines 2021-24.

Then in Dec 2021 they approved (paper attached):

1435. Paris Investment

The COO introduced the paper to the Board.

The GM Performance Partnerships gave a presentation highlighting the key system shifts and outlined the key campaign changes.

The Board held a discussion on wellbeing as an integral pillar of the strategy and questioned why the wellbeing line in some budgets had \$0 allocated with Management noting that some sports had not applied and some were not clear in what they were doing in this area and it was a requirement for them to be able to detail what their funding was for. The Board noted that the wellbeing budget should be clarified as TBC noting that Management would cover off wellbeing investment in the letters that are sent out.

The Board noted that where a welfare/wellbeing request had been denied Management should include commentary to explain why it had been declined.

It was further noted that the development of wellbeing initiatives would be ongoing throughout the cycle and it was agreed that further investment would be necessary as these initiatives were developed.

The Board noted the importance of investing in capability and wellbeing and saw that as a critical part of the investment to NSOs.

Investment conditions were discussed with Management noting that the purpose of the investment was not to increase risk in NSOs but that in reality there are going to be capacity and capability issues in some sports.

The Board questioned whether \$6 million additional investment was sufficient noting that this would be a discussion for the Sport NZ Board at their meeting.

The Board noted the cultural pathway and the positive progress in this area.

ACTION:

- Management is to:
 - provide details on the wellbeing figure
 - check the SOI/SPE and Wellbeing Manager reference

The Board **agreed** to:

- **Note** SSNZ and NNZ investment consideration will be in 2022 and 2023 respectively
- **Approve (1438)** the proposed HPSNZ Strategic Investment recommendations to sports.

- a. \$131M – Paris Cycle Total Direct Investment
- b. \$6M – additional support requested from Sport NZ
- c. \$1M – Covid Contingency held in reserves

The above is approved subject to:

- The additional support requested from Sport NZ in point 2 of the recommendation being increased from \$6M to \$8M; and
- Confirmation through the Health Check process and other mechanisms that the wellbeing of our athletes and others in our HP environments are a priority and that sufficient capacity, capability, tools and resources are embedded in both HPSNZ and partner NSOs to achieve this.

It is acknowledged that HPSNZ will engage with NSOs in early 2022, to ensure that robust plans are in place to ensure the above – and that sufficient investment has been attributed to (and by) the NSO to implement those plans in accordance with the HPSNZ Investment Schedule and Standard Terms and Conditions.

The COO thanked the Board for their support and outlined the next steps with timing for the next discussion and media release.

Ngā mihi

Sharon Carle

Executive Services Advisor



9(2)(a)
sportnz.org.nz



From: Rachel Williams <xxxxxx.xxxxxxx@xxxx.xxx.xx>

Sent: Wednesday, October 4, 2023 12:22 PM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>

Cc: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon, can you please send through a copy of the Nov/Dec 2020 Board meeting that approved the Paris investment numbers by sport. Any chance you can do this today?

Thanks,
Rachel.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a)
E - xxxxxx.xxxxxxx@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport
& Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North
Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Julie Morrison <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 9:40 AM
To: Adam Sutton <xxxx.xxxxxx@xxxxxx.xxx.xx>; Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxx.xxxxxx@xxxxxx.xxx.xx>; Amanda Hillock <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>;
Chris Crichton <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers
Importance: High

Kia ora Adam & Rachel

Grateful if you could please support Caitlin in responding to this OIA.

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



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From: Sharon Carle <xxxxxx.xxxxxx@xxxxxx.xxx.xx>

Sent: Tuesday, October 3, 2023 9:35 AM

To: Chris Crichton <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >

Cc: Julie Morrison <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >; Paula Ryan <xxxxx.xxxx@xxxxxxx.xxx.xx >;
Amanda Hillock <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >

Subject: FW: OIA 87 - Investment Board Papers

Importance: High

Kia ora Chris

In Amanda's absence please see below OIA request. Can you please help?

Do you have a suggested response?

I have found the attached board paper but not sure if its what they are referring to exactly.

Think they are referring to the www:

<https://sportnz.org.nz/media/3283/sport-nz-partnerships-investment-2020-21.pdf>

Ngā mihi

Sharon Carle

Executive Services Advisor



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sportnz.org.nz



From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Tuesday, October 3, 2023 8:42 AM

To: Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx >; Paula Ryan <xxxxx.xxxx@xxxxxxx.xxx.xx >

Subject: OIA 87 - Investment Board Papers

Kia ora,

We have received an OIA for a copy of the below Board papers:

Can you please provide the Board papers presented to the Board for the approval of Community and High Performance Sport investment for the most recent investment rounds.

2022-2024 HPSNZ

Community Sport current investment (you only have 2020/2021 on website).

Are you the correct people to come to for a copy of these papers? If so, could I please get a copy by COB 10 October.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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Released under the Official Information Act 1982

From: [Caitlin Knell](#)
To: [Sharon Carle](#); [Rachel Williams](#); [Adam Sutton](#)
Subject: RE: OIA 87 - Investment Board Papers
Date: Monday, 30 October 2023 8:26:00 am
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)

Thanks Sharon! Adam I will confirm with you if there is anything further once I have gone through the documents

Caitlin Knell
Senior Ministerial Servicing Advisor



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From: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Friday, October 27, 2023 5:08 PM
To: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Rachel Williams <Rachel.Wxxxxxxx@xxxxx.xxx.xx>; Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>
Subject: RE: OIA 87 - Investment Board Papers

Kia ora Caitlin

Please see attached for SNZ.

I have put all 28 pages of minutes in a document for you, let me know if you need all the papers as will put them in a sharepoint folder instead of crashing your email haha.

Let me know if you need anything further

Ngā mihi

Sharon Carle
Executive Services Advisor



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Friday, October 27, 2023 3:51 PM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>; Rachel Williams <xxxxxx.xxxxxxxx@xxxxxx.xxx.xx>;
Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon,

Yeap that is correct, any investment decision since 2020 until the date of the request (2 October 2023)

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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9(2)(a)

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From: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>

Sent: Friday, October 27, 2023 3:43 PM

To: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>; Rachel Williams <xxxxxx.xxxxxxxx@xxxxxx.xxx.xx>;
Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Kia ora

Are we looking for anything that has an investment decision from 2020 i.e:

May 2022:

1503. HPSNZ Paris Cycle Investment Recommendation – Hockey NZ

The Board noted the Updates on the future direction and approach to engagement with Hockey NZ.

The Board were supportive of the Kahurangi report and encouraged Management to share the report with the Sector which they noted the CE of Hockey was happy to do so.

The Board acknowledged the work undertaken by Hannah Porter and that she has been seconded to support the Black Ferns.

The Board **APPROVED (1503)** the following recommendations for Hockey NZ Campaign investment:

| Investment | 2022 | 2023 | 2024 |
|----------------------------------|------------------|------------------|------------------|
| Campaign Investment BSW | 1,262,500 | 1,200,000 | 1,200,000 |
| Campaign Investment BSM | 550,000 | 500,000 | 500,000 |
| TAPS / Direct Athlete Support | 900,000 | 900,000 | 900,000 |
| Total Campaign Investment | 2,712,500 | 2,600,000 | 2,600,000 |

June 2022:

1517. Milan Cortina 2026 Winter Cycle Investment Recommendations

The GM Performance Partnership spoke to the paper outlining the investment recommendations.

The Board recognized Nic Cavanagh's leadership at Snowsports noting the positive culture demonstrated through the leadership and athletes.

The Board held a discussion on aspirational sports and the level of funding noting that Management was working through the funding process and a future discussion would come on the topic.

The Board **AGREED (1517)** to:

- a. **Approve** total investment of \$20.6 million
- b. **Approve** the proposed HPSNZ Campaign and Pathway Investment recommendations to sports for the Milano Cortina 2026 Winter Olympic cycle (\$13,494,800 – Milano-Cortina Cycle Campaign and Pathway Investment).

| Investment | 2022/23 | 2023/24 | 2024/25 | 2025/26 | TOTAL |
|--|------------------|------------------|------------------|------------------|-------------------|
| Snow Sports NZ (4-years) | | | | | |
| Camp/Path | 3,361,200 | 3,361,200 | 3,361,200 | 3,361,200 | 13,444,800 |
| Total | | | | | |
| Investment ¹ | 5,145,430 | 5,145,430 | 5,145,430 | 5,145,430 | 20,581,720 |
| Ice Speed Skating NZ (2-years) | | | | | |
| Camp/Path | 25,000 | 25,000 | | | 50,000 |
| Total | | | | | |
| Investment ¹ | 122,210 | 122,210 | | | 244,420 |
| Biathlon NZ (1-year) | | | | | |
| Camp/Path | 0 | | | | 0 |
| Total | | | | | |
| Investment ¹ | 11,070 | | | | 11,070 |
| Luge NZ (2-years) | | | | | |
| Camp/Path | 0 | 0 | | | 0 |
| Total | | | | | |
| Investment ¹ | 1,000 | 1,000 | | | 2,000 |
| TOTAL | 5,279,710 | 5,268,640 | 5,145,430 | 5,145,430 | 20,839,210 |
| 1. Total Investment includes Campaign, Pathway, APS (Direct), Wellbeing, APS (VIK) and TAPS (incl. Athlete Insurance). | | | | | |

- c. Approve delegated authority to the CE and Director of High Performance to make further Investment Into aspirational sports, if there is a clear case.
- d. Approve the re-prioritisation of \$390,000 of unspent funding from the National Partner fund to support the completion of the Snow Sports Dry Slope training facility.

The Board noted that the paper would be presented to the Sport NZ Board at their upcoming meeting for sign off.

Dec 2022:

1820. Allocating Recovery funding for cost pressures The Chief Executive provided an update on the financial pressures our investment partners are facing. There was discussion around allocating the remaining Alert Level Contingency Fund in Q3 FY22/23. NZOC conflict of interest was noted from

9(2)(a). The Board AGREED (1820) to: a.

NOTE the cost pressures being faced by our investment partners b. APPROVE allocating the remaining \$7.6M in our Alert Level Contingency fund to support our National and Regional Investment partners as per Option D c. APPROVE making the payment as a one-off payment in Q3 FY 2022/23 d. NOTE the consequences of the Gender Diversity

And

Endorsed by Investment Advisory Committee The Following 2 papers were endorsed by the Investment Advisory Committee at its meeting on 25 November.

1822. National Partner Strengthen and Adapt – Wave Three On the recommendation of the Investment Advisory Committee the Board AGREED (1822) to: a. NOTE the content of the paper b. APPROVE the recommendation for a total investment of \$450,000 for Badminton New Zealand for the two projects outlined in this paper, subject to final contracting agreements c. APPROVE the recommendation for a total investment of \$450,000 for Bowls New Zealand for the one project outlined in this paper, subject to final contracting agreements d. APPROVE the recommendation for a total investment of \$450,000 for Equestrian New Zealand for the one project [two project streams] outlined in this paper, subject to final contracting agreements e. APPROVE the recommendation for a total investment of \$450,000 for Softball NZ for the one project [two project streams] outlined in this paper, subject to final contracting agreements f. NOTE that the remaining three Wave 3 Partners (Halberg Foundation, Snowsports NZ, and Special Olympics NZ) have been granted timeline

extensions, and investment recommendations for their respective projects will be shared with the Investment Advisory Committee, and then the Board, once submitted g. APPROVE the recommendation to hold a total of \$1.35m (up to \$450,000 per partner) for possible allocation to these three partners, upon receipt of their submitted project business case/s 1823. Recovery Funding allocation for Netball Fast Fives, Special Olympics, NSO Covid Travel costs and Leverage & Legacy for FIFAWC23 On the recommendation of the Investment Advisory Committee the Board AGREED (1823) to: a. APPROVE the allocation of up to \$180K from the Alert Level Contingency Fund for Netball NZ's Fast5 competition in November 2022 b. APPROVE the allocation of up to \$200K from the National Partner Support Fund for Football NZ's Leverage and Legacy programme to support FIFAWC23 c. APPROVE a fiscally neutral transfer of \$150K of unspent investment in RWC 2021 gender neutral facilities upgrades to gender neutral upgrades for FIFA Women's World Cup 2023. d. APPROVE the allocation of up to \$50K of Covid Relief funding from the Alert Level Contingency Fund for Special Olympics NZ to support the delivery of their National Summer Games e. APPROVE an allocation of \$350K from the Alert Level Contingency Fund for High Performance Sport NZ to support International Travel and Covid related costs

Ngā mihi

Sharon Carle

Executive Services Advisor



9(2)(a)
sportnz.org.nz



From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Friday, October 27, 2023 3:22 PM

To: Rachel Williams <xxxxxx.xxxxxxxx@xxxxx.xxx.xx>; Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Kia ora,

Thank you for your help on this so far. I sent what we had collated to Julie for review and she has provided the below feedback:

My interpretation of the question is that they are looking for Board papers seeking approval of both Sport NZ & HPSNZ investment decisions since the announcement of Community Sport decisions in 2020/21. They refer to 'funding rounds'

So we could interpret that as any of our multi-year investment decisions as opposed to more one-off investment decisions? I think it would be important to be explicit about how we have interpreted their question.

At this point the material provided only covers the Paris investment. I think there is another one relating to the Winter Olympics & other one-off top-up investments made [Rachel Williams should be able to provide a list of investments so you can get Sharon to trace back to Board decisions]

From a Sport NZ perspective, we have also had funding rounds for disability, NROs etc since that time. [Adam Sutton should be able to provide you a list of investments so you can get Sharon to trace back to Board decisions]

Apologies for the extra work but could you please provide me with a copy of the information that Julie has mentioned above ?

This response is due Tuesday but given the further consultation and collation required so we will get an extension until 28 November 2023. Would it be feasible to receive a copy of the extra board papers by COB 3 November ?

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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[sportnz.org.nz](https://www.sportnz.org.nz)



From: Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>

Sent: Wednesday, October 4, 2023 7:21 PM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>; Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Subject: RE: OIA 87 - Investment Board Papers

Thanks Sharon, I see its part of the SNZ Board paper.

Caitlin, do you have everything you need?

Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations

T - 9(2)(a) [REDACTED]
E - xxxxxx.xxxxxxx@xxxxx.xxx.xx

Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632

Postal Address: PO Box 302 563, North Harbour, Auckland 0751

HPSNZ.ORG.NZ

From: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 7:11 PM
To: Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>; Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: Re: OIA 87 - Investment Board Papers

Hi was on my email before. Got it Caitlin?

Get [Outlook for Android](#)

From: Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 7:00:22 PM
To: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Cc: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers

Hi Caitlin, here is the paper approving the investments across the Paris Cycle. Note, there were some variations and additions throughout the cycle, which are not captured in this paper.

Sharon, do you have the Board minute approving this?

Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations

T - 9(2)(a) [REDACTED]
E - xxxxxx.xxxxxxx@xxxxx.xxx.xx

Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632

Postal Address: PO Box 302 563, North Harbour, Auckland 0751

HPSNZ.ORG.NZ

From: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 1:31 PM
To: Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: RE: OIA 87 - Investment Board Papers

Hiya

Hope this is what you need:

11 Nov 2020 minute (paper attached):

1277. Review Draft Investment Framework

The GM Performance Partnership presented the Investment Framework to the Board and acknowledged the contribution of Andrew Matheson and Wayne Maher

The proposed refinements were highlighted noting that all investment decisions would be aligned for the same time.

The Board questioned the outcomes that were trying to be achieved and how they would be measured noting the criteria for investment needed to align with the outcomes that were trying to be achieved and a consistent measurement tool was required for this.

The GM Performance Partnerships introduced Wayne Maher to the Board who stepped them through examples of performance pathways for Rowing NZ and Cycling NZ.

The Board raised comments in relation to the framework noting that definitions should be clarified and encouraged Management to define "aspirational" clearly so as not to mislead sports. Culturally distinctive pathways were raised noting it was an opportunity to demonstrate how responsibilities under Te Tiriti o Waitangi were being fulfilled.

The Board **noted** the paper and accompanying draft Investment Framework 2022-24 and **agreed** to provide feedback on the draft Investment Framework 2022-24 noting that the Framework would be finalised in February.

Then deferred to 22 April 2021 and approved (paper attached):

1324. HPSNZ Investment Framework

The GM Performance Partnership made a presentation to the Board and thanked the Board Sub Committee for their assistance in the process. He highlighted the process to date noting the final Investment Framework and TAPS guidelines incorporate final input from the Board Sub Committee and NSO Feedback and confirmed the next steps through to Dec 2021.

The Board discussed timing given NSO preparation for Tokyo, the return and debrief process, and general NSO capacity. Management noted that work commenced last October, and sports were aware of the timetable and PTLs are working with the sports to support them through the process.

The Board thanked Management and the Sub Committee for their work and noted the paper and accompanying proposed Investment Framework 2021-24, and TAPS Guidelines 2021-24.

The Board agreed to **Approve (1335)** the HPSNZ Investment Framework 2021-24, and HPSNZ TAPS Guidelines 2021-24.

Then in Dec 2021 they approved (paper attached):

1435. Paris Investment

The COO introduced the paper to the Board.

The GM Performance Partnerships gave a presentation highlighting the key system shifts and outlined the key campaign changes.

The Board held a discussion on wellbeing as an integral pillar of the strategy and questioned why the wellbeing line in some budgets had \$0 allocated with Management noting that some sports had not applied and some were not clear in what they were doing in this area and it was a requirement for them to be able to detail what their funding was for. The Board noted that the wellbeing budget should be clarified as TBC noting that Management would cover off wellbeing investment in the letters that are sent out.

The Board noted that where a welfare/wellbeing request had been denied Management should include commentary to explain why it had been declined.

It was further noted that the development of wellbeing initiatives would be ongoing throughout the cycle and it was agreed that further investment would be necessary as these initiatives were developed.

The Board noted the importance of investing in capability and wellbeing and saw that as a critical part of the investment to NSOs.

Investment conditions were discussed with Management noting that the purpose of the investment was not to increase risk in NSOs but that in reality there are going to be capacity and capability issues in some sports.

The Board questioned whether \$6 million additional investment was sufficient noting that this would be a discussion for the Sport NZ Board at their meeting.

The Board noted the cultural pathway and the positive progress in this area.

ACTION:

- Management is to:
 - provide details on the wellbeing figure
 - check the SOI/SPE and Wellbeing Manager reference

The Board **agreed** to:

- **Note** SSNZ and NNZ investment consideration will be in 2022 and 2023 respectively
- **Approve (1438)** the proposed HPSNZ Strategic Investment recommendations to sports.
 - a. \$131M – Paris Cycle Total Direct Investment
 - b. \$6M – additional support requested from Sport NZ
 - c. \$1M – Covid Contingency held in reserves

The above is approved subject to:

- The additional support requested from Sport NZ in point 2 of the recommendation being increased from \$6M to \$8M; and
- Confirmation through the Health Check process and other mechanisms that the wellbeing of our athletes and others in our HP environments are a priority and that sufficient capacity, capability, tools and resources are embedded in both HPSNZ and partner NSOs to achieve this.

It is acknowledged that HPSNZ will engage with NSOs in early 2022, to ensure that robust plans are in place to ensure the above – and that sufficient investment has been attributed to (and by) the NSO to implement those plans in accordance with the HPSNZ Investment Schedule and Standard Terms and Conditions.

The COO thanked the Board for their support and outlined the next steps with timing for the next discussion and media release.

Ngā mihi

Sharon Carle

Executive Services Advisor



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sportnz.org.nz



From: Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>

Sent: Wednesday, October 4, 2023 12:22 PM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxxxx.xxx.xx>

Cc: Caitlin Knell <xxxxxx.xxxxx@xxxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon, can you please send through a copy of the Nov/Dec 2020 Board meeting that approved the

Paris investment numbers by sport. Any chance you can do this today?

Thanks,
Rachel.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a) [REDACTED]
E - xxxxxx.xxxxxxx@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Julie Morrison <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 9:40 AM
To: Adam Sutton <xxxx.xxxxxx@xxxxxx.xxx.xx>; Rachel Williams <xxxxxx.xxxxxxx@xxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxx.xxxxxx@xxxxxx.xxx.xx>; Amanda Hillock <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Chris Crichton <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers
Importance: High

Kia ora Adam & Rachel

Grateful if you could please support Caitlin in responding to this OIA.

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



9(2)(a) [REDACTED]
sportnz.org.nz



From: Sharon Carle <xxxxxx.xxxxxx@xxxxxx.xxx.xx>
Sent: Tuesday, October 3, 2023 9:35 AM
To: Chris Crichton <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Cc: Julie Morrison <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxxx@xxxxxx.xxx.xx>;

Amanda Hillock <xxxxxx.xxxxxx@xxxxxx.xxx.xx>

Subject: FW: OIA 87 - Investment Board Papers

Importance: High

Kia ora Chris

In Amanda's absence please see below OIA request. Can you please help?

Do you have a suggested response?

I have found the attached board paper but not sure if its what they are referring to exactly.

Think they are referring to the www:

<https://sportnz.org.nz/media/3283/sport-nz-partnerships-investment-2020-21.pdf>

Ngā mihi

Sharon Carle

Executive Services Advisor



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sportnz.org.nz



From: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.x>

Sent: Tuesday, October 3, 2023 8:42 AM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>; Paula Ryan <xxxxx.xxxxx@xxxxxx.xxx.xx>

Subject: OIA 87 - Investment Board Papers

Kia ora,

We have received an OIA for a copy of the below Board papers:

Can you please provide the Board papers presented to the Board for the approval of Community and High Performance Sport investment for the most recent investment rounds.

2022-2024 HPSNZ

Community Sport current investment (you only have 2020/2021 on website).

Are you the correct people to come to for a copy of these papers? If so, could I please get a copy by COB 10 October.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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Released under the Official Information Act 1982

From: Caitlin Knell
To: Julie Morrison; Katy Cook; Aida Rima
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October
Date: Friday, 27 October 2023 1:12:00 pm
Attachments: [mte001.png](#)
[mte002.png](#)
[mte003.png](#)
[mte004.png](#)
[mte005.png](#)
[mte006.png](#)
[mte007.png](#)
[mte008.png](#)
[mte009.png](#)
[mte010.png](#)
[mte011.png](#)
[mte012.png](#)

Hey Julie

Sorry I missed your call. I think your interpretation is correct and not quite sure how I managed to misread it for only HP!

Thanks for the feedback/guidance. I will reach out to those you mention for the extra documents that are missed and mark them up for redaction.

@Aida / @katy this is due Tuesday but due to the extra docs we will now need extra time for collating and reviewing. I will draft up an extension and send it through for sign off please

Thanks
Caitlin Knell
Senior Ministerial Servicing Advisor



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From: Julie Morrison <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Sent: Friday, October 27, 2023 12:40 PM
To: Caitlin Knell <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Cc: Katy Cook <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>; Aida Rima <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Kia ora Caitlin

I just tried giving you a call. It would be worthwhile checking with Aida & Katy to make sure I'm interpreting this correctly! Feedback as follows:

My interpretation of the question is that they are looking for Board papers seeking approval of both Sport NZ & HPSNZ investment decisions since the announcement of Community Sport decisions in 2020/21. They refer to 'funding rounds'. So we could interpret that as any of our multi-year investment decisions as opposed to more one-off investment decisions? I think it would be important to be explicit about how we have interpreted their question.

At this point the material provided only covers the Paris investment. I think there is another one relating to the Winter Olympics & other one-off top-up investments made [Rachel Williams should be able to provide a list of investments so you can get Sharon to trace back to Board decisions]

From a Sport NZ perspective we have also had funding rounds for disability NROs etc since that time. [Adam Sutton should be able to provide you a list of investments so you can get Sharon to trace back to Board decisions]

Re: the information currently provided:

- (i) I don't think the Board papers relating to the Investment Framework or TAPS guidelines are relevant as they are simply asking for the papers relating to investment decisions. All the information related to these documents are available on line.
- (ii) The relevant paper is the Dec 21 paper titled: 'Paris Investment Recommendations'. From my perspective the only things we should withhold are:
 - a. Para 20a reference to Dr Bruce Hamilton
 - b. Entire section titled: 'Performance Investment & Support' for the reasons you've outlined in your draft response.

Hopefully a 1 that makes sense! don't hesitate to give me a ring or if easier arrange a teams call to discuss

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



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NEW ZEALAND
IHU AOTEAROA

9(2)(a)
sportnz.org.nz



From: Caitlin Knell <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Sent: Friday, October 27, 2023 11:21 AM
To: Kay Thomson <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>; Julie Morrison <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Thanks Kay,

I spoke with Aida and we think we will need to release the board papers (with appropriate redactions) since this was specifically asked for but can still refer the requestor to the link below. Conscious that this is quite a large document for you to review @Julie so we will get an extension making the new due date Tuesday 28 November 2023.

Thanks
Caitlin Knell
Senior Ministerial Servicing Advisor



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sportnz.org.nz



From: Kay Thomson <Kay.Thomson@sportnz.org.nz>
Sent: Wednesday, October 25, 2023 7:31 AM
To: Caitlin Knell <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>
Cc: Julie Morrison <xxxxxxxxxxxxxxxx@xxxxxxxxxxxx>

Subject: RE: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Morning Caitlin

Definitely have a chat to Julie. I wonder if we could withhold the Board papers and instead provide the links HPSNZ investment via their website [Funding and Investment - HPSNZ](#). The link includes both the Investment Framework and amounts.

Kay

From: Caitlin Knell <Caitlin.Knell@sports.org.nz>

Sent: Tuesday, October 24, 2023 10:10 AM

To: Kay Thomson <Kay.Thomson@sports.org.nz>

Subject: For review - OIA 87 - T Murray requesting board papers - Due 31 October

Morning Kay

Hope you had a lovely extra long weekend.

We have received an OIA for a copy of investment board papers which Sharon and Rachel have kindly provided me a copy of. I have drafted the redactions and spoke with both Aida and Elizabeth about this and it was suggested sending this to you for review ?

We mentioned running this past Julie and also a FYI to the chair of the board. Do you think there is anyone else that needs to see this ? It is due 31 October.

[Official Information request - Investment Board Papers.msg](#)

[OIA 87 - Draft response.docx](#)

[Internal OIA sign out sheet.docx](#)

[Appendix One \(maised\) V2.pdf](#)

Thanks

Caitlin Knell

Senior Ministerial Servicing Advisor



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IHU AOTEAROA



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From: [Caitlin Knell](#)
To: [Rachel Williams](#); [Sharon Carle](#)
Subject: RE: OIA 87 - Investment Board Papers
Date: Thursday, 5 October 2023 8:19:00 am
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)

Hi both,

I think that is everything, thank you for your help.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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sportnz.org.nz



From: Rachel Williams <xxxxxx.xxxxxxxx@xxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 7:21 PM
To: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>; Caitlin Knell <Caitlin.Knell@xxxxxxx.xxx.xx>
Subject: RE: OIA 87 - Investment Board Papers

Thanks Sharon, I see its part of the SNZ Board paper.

Caitlin, do you have everything you need?

Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a)
E - xxxxxx.xxxxxxxx@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport
& Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North
Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 7:11 PM
To: Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.x>
Subject: Re: OIA 87 - Investment Board Papers

Hi was on my email before. Got it Caitlin?

Get [Outlook for Android](#)

From: Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 7:00:22 PM
To: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.x>
Cc: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers

Hi Caitlin, here is the paper approving the investments across the Paris Cycle. Note, there were some variations and additions throughout the cycle, which are not captured in this paper.

Sharon, do you have the Board minute approving this?

Thx.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a) [REDACTED]
E - xxxxxx.xxxxxxx@xxxxxx.xxx.xx
Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Sharon Carle <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 1:31 PM
To: Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxx.xxxxx@xxxxxx.xxx.x>
Subject: RE: OIA 87 - Investment Board Papers

Hiya

Hope this is what you need:

11 Nov 2020 minute (paper attached):

1277. Review Draft Investment Framework

The GM Performance Partnership presented the Investment Framework to the Board and acknowledged the contribution of Andrew Matheson and Wayne Maher

The proposed refinements were highlighted noting that all investment decisions would be aligned for the same time.

The Board questioned the outcomes that were trying to be achieved and how they would be measured noting the criteria for investment needed to align with the

outcomes that were trying to be achieved and a consistent measurement tool was required for this.

The GM Performance Partnerships introduced Wayne Maher to the Board who stepped them through examples of performance pathways for Rowing NZ and Cycling NZ.

The Board raised comments in relation to the framework noting that definitions should be clarified and encouraged Management to define “aspirational” clearly so as not to mislead sports. Culturally distinctive pathways were raised noting it was an opportunity to demonstrate how responsibilities under Te Tiriti o Waitangi were being fulfilled.

The Board **noted** the paper and accompanying draft Investment Framework 2022-24 and **agreed** to provide feedback on the draft Investment Framework 2022-24 noting that the Framework would be finalised in February.

Then deferred to 22 April 2021 and approved (paper attached):

1324. HPSNZ Investment Framework

The GM Performance Partnership made a presentation to the Board and thanked the Board Sub Committee for their assistance in the process. He highlighted the process to date noting the final Investment Framework and TAPS guidelines incorporate final input from the Board Sub Committee and NSO Feedback and confirmed the next steps through to Dec 2021.

The Board discussed timing given NSO preparation for Tokyo, the return and debrief process, and general NSO capacity. Management noted that work commenced last October, and sports were aware of the timetable and PTLs are working with the sports to support them through the process.

The Board thanked Management and the Sub Committee for their work and noted the paper and accompanying proposed Investment Framework 2021-24, and TAPS Guidelines 2021-24.

The Board agreed to **Approve (1335)** the HPSNZ Investment Framework 2021-24, and HPSNZ TAPS Guidelines 2021-24.

Then in Dec 2021 they approved (paper attached):

1435. Paris Investment

The COO introduced the paper to the Board.

The GM Performance Partnerships gave a presentation highlighting the key system shifts and outlined the key campaign changes.

The Board held a discussion on wellbeing as an integral pillar of the strategy and questioned why the wellbeing line in some budgets had \$0 allocated with Management noting that some sports had not applied and some were not clear in what they were doing in this area and it was a requirement for them to be

able to detail what their funding was for. The Board noted that the wellbeing budget should be clarified as TBC noting that Management would cover off wellbeing investment in the letters that are sent out.

The Board noted that where a welfare/wellbeing request had been denied Management should include commentary to explain why it had been declined.

It was further noted that the development of wellbeing initiatives would be ongoing throughout the cycle and it was agreed that further investment would be necessary as these initiatives were developed.

The Board noted the importance of investing in capability and wellbeing and saw that as a critical part of the investment to NSOs.

Investment conditions were discussed with Management noting that the purpose of the investment was not to increase risk in NSOs but that in reality there are going to be capacity and capability issues in some sports.

The Board questioned whether \$6 million additional investment was sufficient noting that this would be a discussion for the Sport NZ Board at their meeting.

The Board noted the cultural pathway and the positive progress in this area.

ACTION:

- Management is to:
 - provide details on the wellbeing figure
 - check the SOI/SPE and Wellbeing Manager reference

The Board **agreed** to:

- **Note** SSNZ and NNZ investment consideration will be in 2022 and 2023 respectively
- **Approve (1438)** the proposed HPSNZ Strategic Investment recommendations to sports.
 - a. \$131M – Paris Cycle Total Direct Investment
 - b. \$6M – additional support requested from Sport NZ
 - c. \$1M – Covid Contingency held in reserves

The above is approved subject to:

- The additional support requested from Sport NZ in point 2 of the recommendation being increased from \$6M to \$8M; and
- Confirmation through the Health Check process and other mechanisms that the wellbeing of our athletes and others in our HP environments are a priority and that sufficient capacity, capability, tools and resources are embedded in both HPSNZ and partner NSOs to achieve this.

It is acknowledged that HPSNZ will engage with NSOs in early 2022, to ensure that robust plans are in place to ensure the above – and that sufficient

investment has been attributed to (and by) the NSO to implement those plans in accordance with the HPSNZ Investment Schedule and Standard Terms and Conditions.

The COO thanked the Board for their support and outlined the next steps with timing for the next discussion and media release.

Ngā mihi

Sharon Carle

Executive Services Advisor



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sportnz.org.nz



From: Rachel Williams <xxxxxx.xxxxxxxx@xxxxx.xxx.xx>

Sent: Wednesday, October 4, 2023 12:22 PM

To: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>

Cc: Caitlin Knell <xxxxxx.xxxxx@xxxxxxx.xxx.x>

Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon, can you please send through a copy of the Nov/Dec 2020 Board meeting that approved the Paris investment numbers by sport. Any chance you can do this today?

Thanks,
Rachel.

RACHEL WILLIAMS CA, CPA
General Manager, Business Operations

T - 9(2)(a)

E - xxxxxx.xxxxxxxx@xxxxx.xxx.xx

Physical Address: Millennium Institute of Sport
& Health, 17 Antares Place, Mairangi Bay 0632



Postal Address: PO Box 302 563, North Harbour, Auckland 0751
[HPSNZ.ORG.NZ](https://www.hpsnz.org.nz)

From: Julie Morrison <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 9:40 AM
To: Adam Sutton <xxxx.xxxxxx@xxxxxxx.xxx.xx>; Rachel Williams <xxxxxx.xxxxxxxx@xxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>; Amanda Hillock <xxxxxxx.xxxxxxx@xxxxxxx.xxx.xx>; Chris Crichton <xxxxxx.xxxxxxxx@xxxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxx@xxxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers
Importance: High

Kia ora Adam & Rachel

Grateful if you could please support Caitlin in responding to this OIA.

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



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[sportnz.org.nz](https://www.sportnz.org.nz)



From: Sharon Carle <xxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Tuesday, October 3, 2023 9:35 AM
To: Chris Crichton <xxxxxx.xxxxxxxx@xxxxxxx.xxx.xx>
Cc: Julie Morrison <xxxxxx.xxxxxxxx@xxxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxx@xxxxxxx.xxx.xx>; Amanda Hillock <xxxxxxx.xxxxxxx@xxxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers
Importance: High

Kia ora Chris

In Amanda's absence please see below OIA request. Can you please help?

Do you have a suggested response?

I have found the attached board paper but not sure if its what they are referring to exactly.

Think they are referring to the www:

<https://sportnz.org.nz/media/3283/sport-nz-partnerships-investment-2020-21.pdf>

Ngā mihi

Sharon Carle

Executive Services Advisor



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Tuesday, October 3, 2023 8:42 AM

To: Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Paula Ryan <xxxxx.xxxxx@xxxxxxx.xxx.xx>

Subject: OIA 87 - Investment Board Papers

Kia ora,

We have received an OIA for a copy of the below Board papers:

Can you please provide the Board papers presented to the Board for the approval of Community and High Performance Sport investment for the most recent investment rounds.

2022-2024 HPSNZ

Community Sport current investment (you only have 2020/2021 on website).

Are you the correct people to come to for a copy of these papers? If so, could I please get a copy by COB 10 October.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [Sharon Carle](#)
To: [Rachel Williams](#)
Cc: [Caitlin Knell](#)
Subject: RE: OIA 87 - Investment Board Papers
Date: Wednesday, 4 October 2023 1:32:27 pm
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)

Also here:

<https://hpsnz.org.nz/journal-entries/hpsnz-investing-131-million-directly-into-sports-to-2024/>

<https://stage.hpsnz.org.nz/content/uploads/2022/02/HPSNZ-Total-Investment-Annual-Net-Change-by-Sport-171221.pdf>

Ngā mihi

Sharon Carle
Executive Services Advisor



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sportnz.org.nz



From: Rachel Williams <xxxxxx.xxxxxxx@xxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 12:22 PM
To: Sharon Carle <xxxxxx.xxxx@xxxxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>

Subject: RE: OIA 87 - Investment Board Papers

Hi Sharon, can you please send through a copy of the Nov/Dec 2020 Board meeting that approved the Paris investment numbers by sport. Any chance you can do this today?

Thanks,
Rachel.



RACHEL WILLIAMS CA, CPA
General Manager, Business Operations
T - 9(2)(a)
E - xxxxxx.xxxxxxx@xxxxx.xxx.xx
Physical Address: Millennium Institute of Sport & Health, 17 Antares Place, Mairangi Bay 0632
Postal Address: PO Box 302 563, North Harbour, Auckland 0751
HPSNZ.ORG.NZ

From: Julie Morrison <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Sent: Wednesday, October 4, 2023 9:40 AM
To: Adam Sutton <xxxx.xxxxxx@xxxxxx.xxx.xx>; Rachel Williams <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>
Cc: Caitlin Knell <xxxxxx.xxxxxx@xxxxxx.xxx.xx>; Amanda Hillock <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Chris Crichton <xxxxxx.xxxxxxx@xxxxxx.xxx.xx>; Paula Ryan <xxxxxx.xxxxx@xxxxxx.xxx.xx>
Subject: FW: OIA 87 - Investment Board Papers
Importance: High

Kia ora Adam & Rachel

Grateful if you could please support Caitlin in responding to this OIA.

Nga mihi
Julie

Julie Morrison
Group Manager, Strategy, Policy & Investment



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sportnz.org.nz



From: Sharon Carle <xxxxxx.xxxxxx@xxxxxx.xxx.xx>

Sent: Tuesday, October 3, 2023 9:35 AM

To: Chris Crichton <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >

Cc: Julie Morrison <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >; Paula Ryan <xxxxx.xxxx@xxxxxxx.xxx.xx >;
Amanda Hillock <xxxxx.xxxxxxxx@xxxxxxx.xxx.xx >

Subject: FW: OIA 87 - Investment Board Papers

Importance: High

Kia ora Chris

In Amanda's absence please see below OIA request. Can you please help?

Do you have a suggested response?

I have found the attached board paper but not sure if its what they are referring to exactly.

Think they are referring to the www:

<https://sportnz.org.nz/media/3283/sport-nz-partnerships-investment-2020-21.pdf>

Ngā mihi

Sharon Carle

Executive Services Advisor



9(2)(a)
sportnz.org.nz



From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.x>

Sent: Tuesday, October 3, 2023 8:42 AM

To: Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx >; Paula Ryan <xxxxx.xxxx@xxxxxxx.xxx.xx >

Subject: OIA 87 - Investment Board Papers

Kia ora,

We have received an OIA for a copy of the below Board papers:

Can you please provide the Board papers presented to the Board for the approval of Community and High Performance Sport investment for the most recent investment rounds.

2022-2024 HPSNZ

Community Sport current investment (you only have 2020/2021 on website).

Are you the correct people to come to for a copy of these papers? If so, could I please get a copy by COB 10 October.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [Sharon Carle](#)
To: [Caitlin Knell](#); [Paula Ryan](#)
Subject: RE: OIA 87 - Investment Board Papers
Date: Tuesday, 3 October 2023 10:03:11 am
Attachments: [image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)

Thanks Caitlin

Yes I can find the board papers but need the team to help locating the exact topic so have asked for some assistance from the investment team and will come back to you.

Ngā mihi

Sharon Carle
Executive Services Advisor



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From: Caitlin Knell <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>
Sent: Tuesday, October 3, 2023 8:42 AM
To: Sharon Carle <xxxxxxx.xxxxx@xxxxxxx.xxx.xx>; Paula Ryan <paula.ryan@sportnz.org.nz>
Subject: OIA 87 - Investment Board Papers

Kia ora,

We have received an OIA for a copy of the below Board papers:

Can you please provide the Board papers presented to the Board for the approval of Community and High

Performance Sport investment for the most recent investment rounds.

2022-2024 HPSNZ

Community Sport current investment (you only have 2020/2021 on website).

Are you the correct people to come to for a copy of these papers? If so, could I please get a copy by COB 10 October.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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From: [redacted]
To: [redacted]
Subject: [redacted]
Date: [redacted]

Hi,

Found a link to a page on your OIA page!

Thanks,
[redacted]
Sent: Monday, October 2, 2017 10:58 AM

----- Original Message -----
From: [redacted] <[redacted]>
Sent: Monday, October 2, 2017 10:58 AM

To: [redacted]
Subject: [redacted]

[The above information is for your information only. It is not intended to be a response to any of the above information.]

This page contains information that is exempt from the provisions of the Freedom of Information Act.

2017-10-02 10:58 AM
Content: [redacted] (you may have 2017-10-02 on this site)

You are invited to
[redacted]

This is a [redacted] page. If you are having trouble viewing this page, please contact your system administrator.

Please contact your system administrator if you are having trouble viewing this page.

[redacted]

[redacted]

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From: [SportNZ Policy](#)
To: [T Murray](#)
Subject: OIA 87 - Request for board papers
Date: Tuesday, 31 October 2023 9:53:00 am
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[OIA 87 Extension letter.pdf](#)

Kia ora,

Please find attached correspondence regarding your OIA request for board papers.

Thanks,

Caitlin Knell

Senior Ministerial Servicing Advisor



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sportnz.org.nz



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From: [redacted]
To: [redacted]
Subject: [redacted]

Thank you for your email of 2 Oct 2022. We are not yet your request made the OIA a Info Act on Act 1982 (55A). We acknowledge your request for a copy of the Blue of page 1.

Thanks

On 1 Oct 2022
Sent: 28 Oct 2022, 10:10 AM

From: [redacted]
Sent: Monday, October 2, 2022 10:10 AM
To: [redacted]
Subject: [redacted]

[The subject of the page was: From: [redacted] Subject: [redacted] Date: [redacted]

Can you please provide the Blue of page 1 contained in the Blue of the application of the Information Act 1982 (55A) for the request for a copy of the Blue of page 1.

2022-10-02 10:10 AM
Content: [redacted]

You are [redacted]

Yours [redacted]

Released under the Official Information Act 1982



Did you say that pages 62 onwards have already been signed out by Julie? There are still comments in them? Can you call me after strategy update

I'm also not sure why the Board minutes are included and there are lots of Recovery decisions which are not relevant

Free for a call whenever you are

All good if you want to finish listening to strat update first

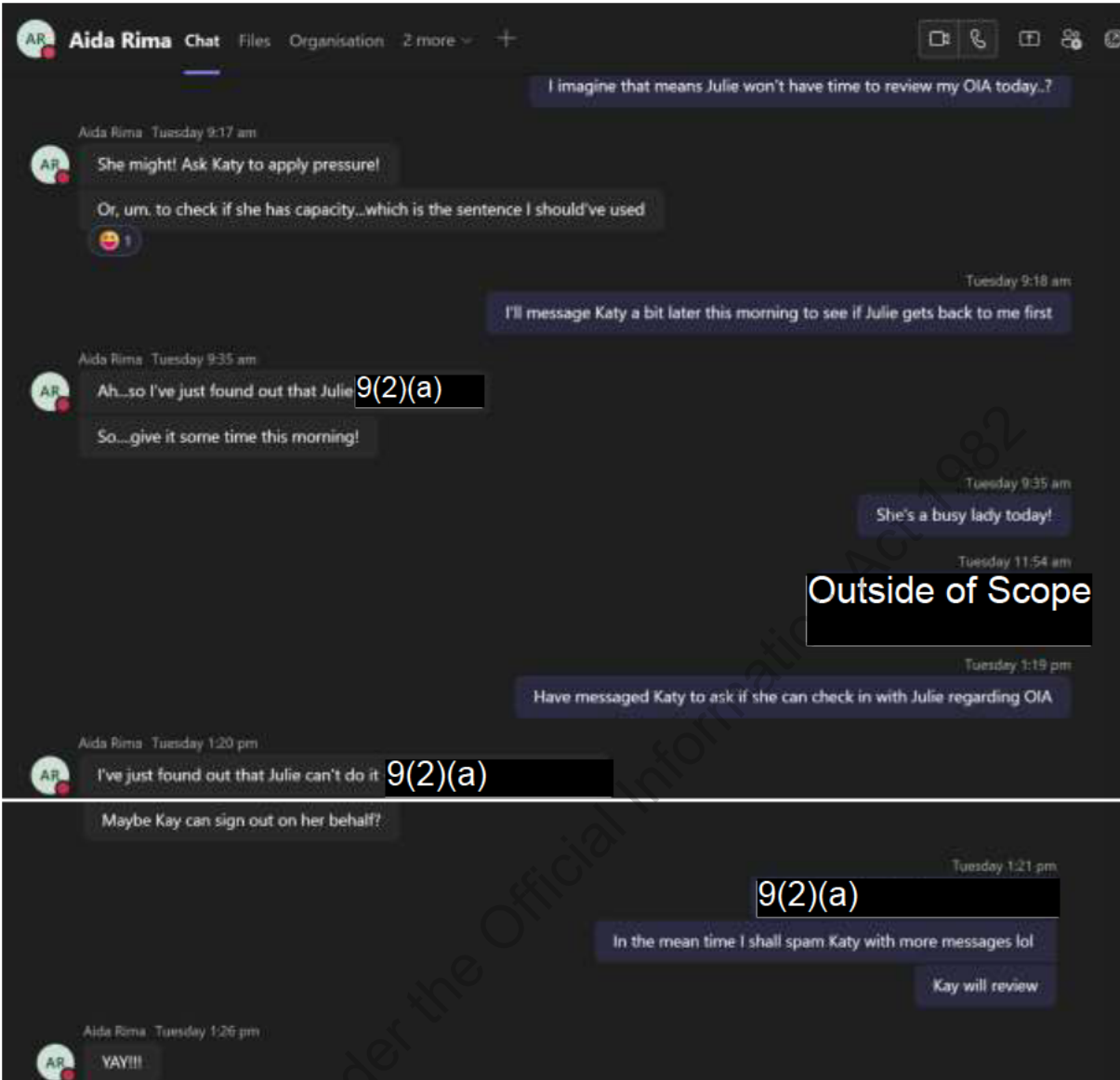
It's all good, I was reading the documents about it earlier

Delivered

+ Message



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Tuesday

Tuesday 1:19 pm

Hi Katy, I sent Julie an OIA yesterday about investment board papers that is due today and has already been extended. (I cc'd you into as well) and I am conscious that she is busy today prepping papers for Thursdays officials meeting. I spoke with Aida and she suggested checking with you to see if you could check in with Julie and see if she will have the capacity to review it today?

Ooh Aida just found out Julie 9(2)(a) won't be able to review it today. Do you think it would be possible for you to sign it out without Julie's review ?

Katy Cook Tuesday 1:25 pm



Hi Caitlin, Kay will review if you can flick it through to her please

Tuesday 1:26 pm

Oh great thank you!

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