



Predator Free 2050 Limited
Level 17, Spaces, 11 – 19 Customs St West, Auckland 1010
PO Box 106040, Auckland 1143
| www.pf2050.co.nz |

30 April 2024

Tēnā koe T Peters,

Official information Act request

Thank you for your request for:

- *all communications, including confirmation/approvals relating to the extra \$5m per year from a Budget 2022 allocation to DOC that has been directed to Predator Free 2050 Ltd*
- *all communications, including confirmation/approvals relating to the extension of JFN money by two years.*

We have redacted mobile phone numbers, personal addresses and matters in the correspondence which is out of the scope of your request.

You have the right to seek an investigation and review by the Ombudsman of these decisions. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

If you wish to discuss this decision with us, please feel free to contact me on rob@pf2050.co.nz.

Ngā mihi,

A handwritten signature in blue ink, consisting of a series of loops and a long horizontal stroke extending to the right.

Rob Forlong

Chief Executive

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent on: Saturday, September 2, 2023 11:08:32 PM

To: Rob Forlong <RobF@pf2050.co.nz>

CC: Brett Butland <brettb@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Rebecca Bell <RebeccaB@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>

Subject: RE: Follow up

The highlighted text is a new development! No doubt you've been involved in the discussions in this regard Rob, but it would be good to understand what the genesis of the "change in scope" was and what is now up for consideration. What has changed for our original understanding of the form and function work?

Svea Cunliffe-Steel

Governance Director

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Saturday, September 2, 2023 12:05 PM

To: denise.church@leadershipmatters.co.nz

Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: FW: Follow up

Kia ora Denise,

I followed up after the Board meeting on a couple of matters. DOCs response is in blue below. It appears that things are slightly different from my understanding at least.

I'll follow up with Stephanie next week.

Nga mihi

R

From: Stephanie Rowe <sjrowe@doc.govt.nz>

Sent: Friday, September 1, 2023 3:48 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Marie Long <mlong@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>

Subject: RE: Follow up

Hello again,

I met with Marie and Brent this morning, as the J4N programme sits with them, and I was able to ask about your other questions too. I've put answers below.

[REDACTED]

Have a great weekend,

Steph

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Sent: Thursday, August 31, 2023 3:07 PM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: Alyssa Bird <alyssab@pf2050.co.nz>
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Follow up from PF2050 Limited Board Meeting

Penny's talk to the board was well received. It gave the board a of food for thought and they we impressed about how generous she was with her time. Denise will shortly send Penny a letter to follow up and I'll send you a copy too.

There are also a couple of points I'd like to confirm. Firstly, we had assumed that the Jobs for Nature extension to 2026 for PF2050 Limited projects was at the company's discretion. However, subsequent correspondence from the JfN team suggests that DOC will decide which PF2050 Limited projects will be allowed to extend through to 2026. Can you advise?

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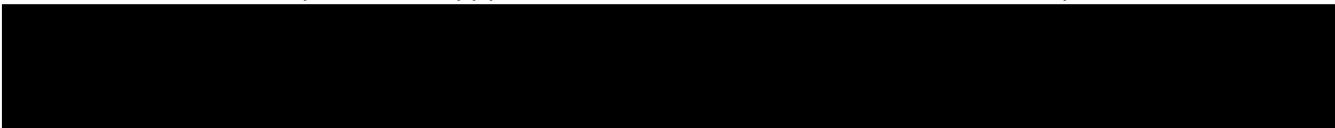
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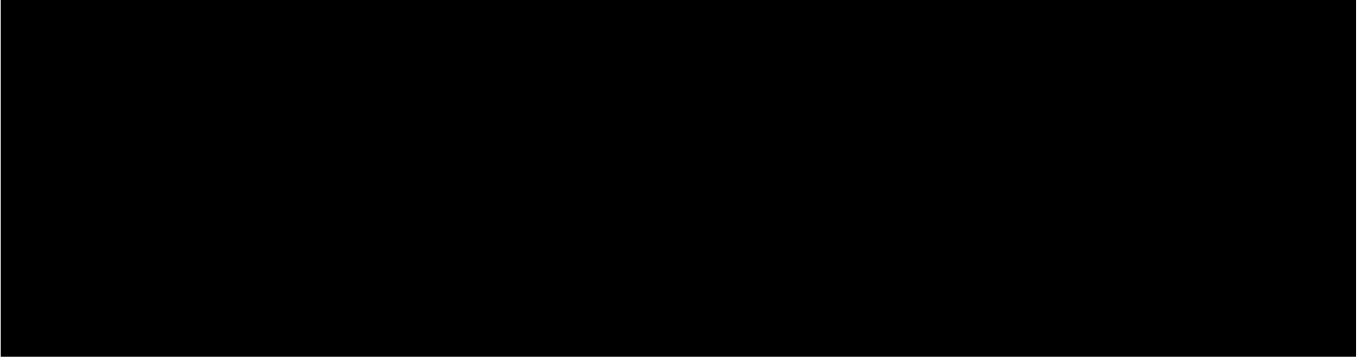
Yes, if there is \$5m available, it would be per annum. Looking forward to hearing from you regarding what projects you would look to support with this level of investment.

Foundational and Research Budget allocations

My understanding from our meeting a couple of weeks ago was that PF2050 Limited would have an opportunity to influence the 40% of the Budget 22 allocation which had been earmarked for Research and Foundational work. I am told that various collaborative groups are presently "bidding" for that funding for 2023/24. That will invariably raise expectations about funding for 2024 and beyond, which may be difficult to reset. Is there a process for the Company to have a formal say in the allocation? For example, our Products to Projects programme has been very successful and will need to be shut down if no further funding is available so we would like to explore options to continue it. Products to Projects has supported the development of the AT220 self-resetting trap and Poauku lure, both of which sell extremely well, and have proven to be great improvements on old technology.

There is an existing research prioritisation process underway via the PF2050 programme science and knowledge collective advisory group. This is led by Chris Jones from Manaaki Whenua and involves your company, Manaaki Whenua, Biological Heritage National Science Challenge, DOC, Regional Councils and Te Tira Whakamaataki. Your team is actively involved in this process, which should ensure that it accounts for the nuances you have outlined, and we will also connect with Chris to ensure he seeks Dan's input. When we have received that advice, we will make decisions on investment priorities. Happy to connect and discuss towards the end of the process once the teams re





I think that covers it all. If you want to meet to discuss just let me know.

Nga mihi

Rob

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From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Saturday, September 2, 2023 12:05:21 AM

To: denise.church@leadershipmatters.co.nz

CC: Alyssa Bird <alysab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

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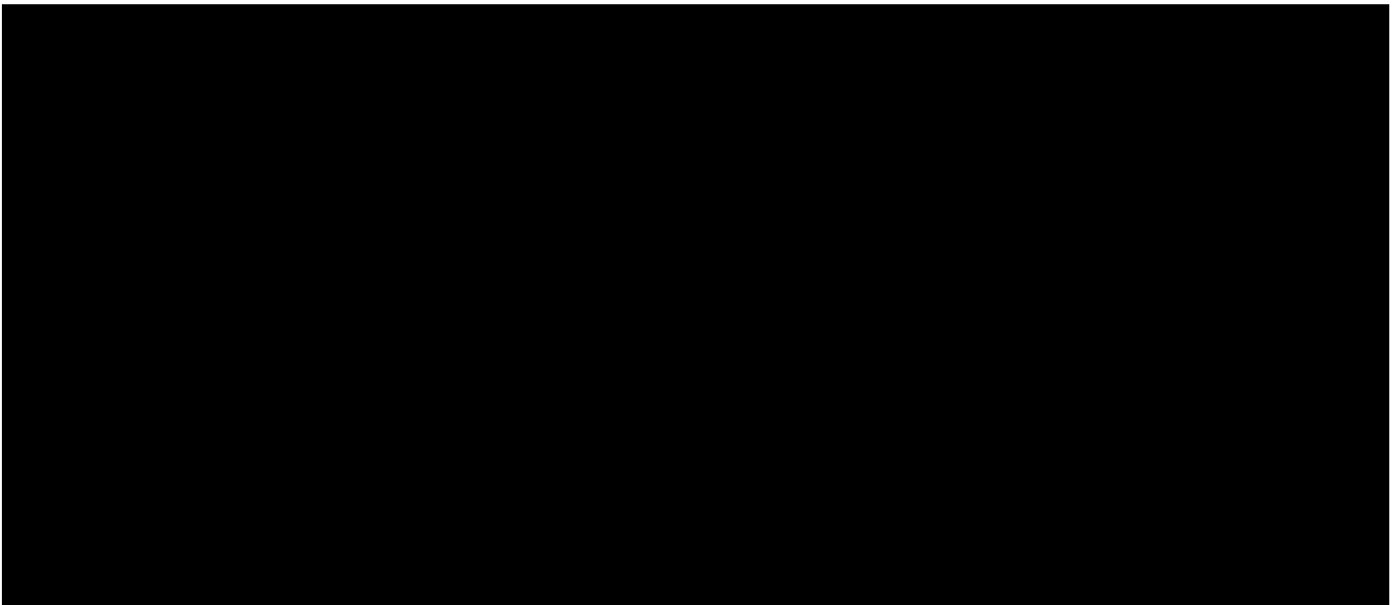
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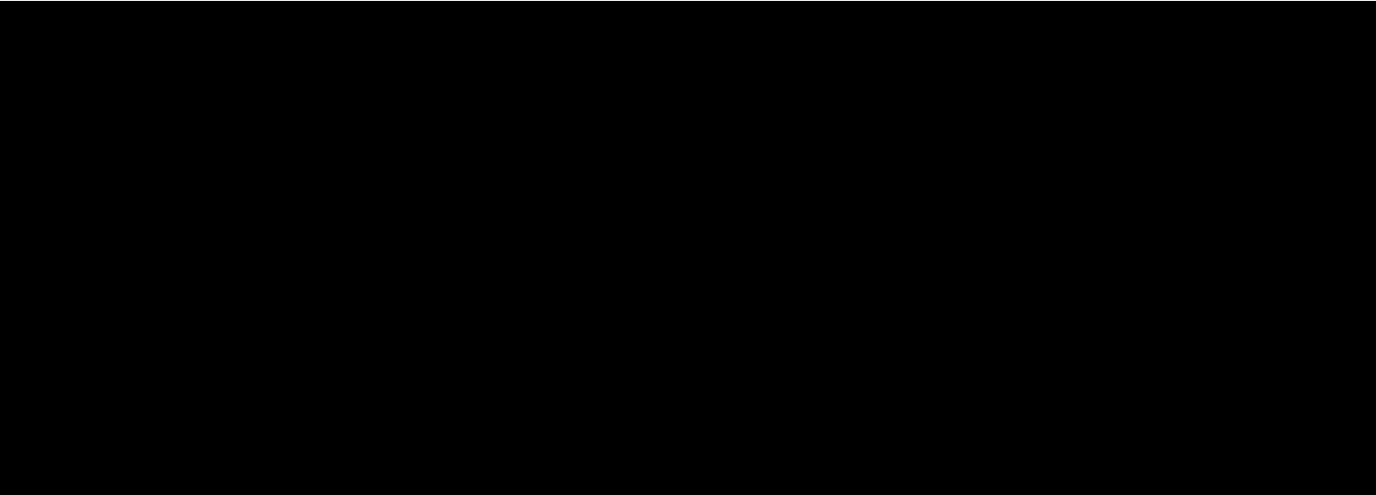
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From: Denise Church <denise.church@leadershipmatters.co.nz>

Sent on: Sunday, September 3, 2023 3:55:29 AM

To: Rob Forlong <RobF@pf2050.co.nz>

CC: Alyssa Bird <alyssab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: RE: Follow up

Thanks Rob

Different from my understanding too, but let's keep on the positive and constructive pathway and look for the opportunities here.

Let's talk tomorrow.

I'll respond re the letters later today – sorry for delay.

Denise

Denise Church

Director, Leadership Matters Ltd



denise.church@leadershipmatters.co.nz

From: Rob Forlong <RobF@pf2050.co.nz>
Sent: Saturday, September 2, 2023 12:05 PM
To: Denise Church <denise.church@leadershipmatters.co.nz>
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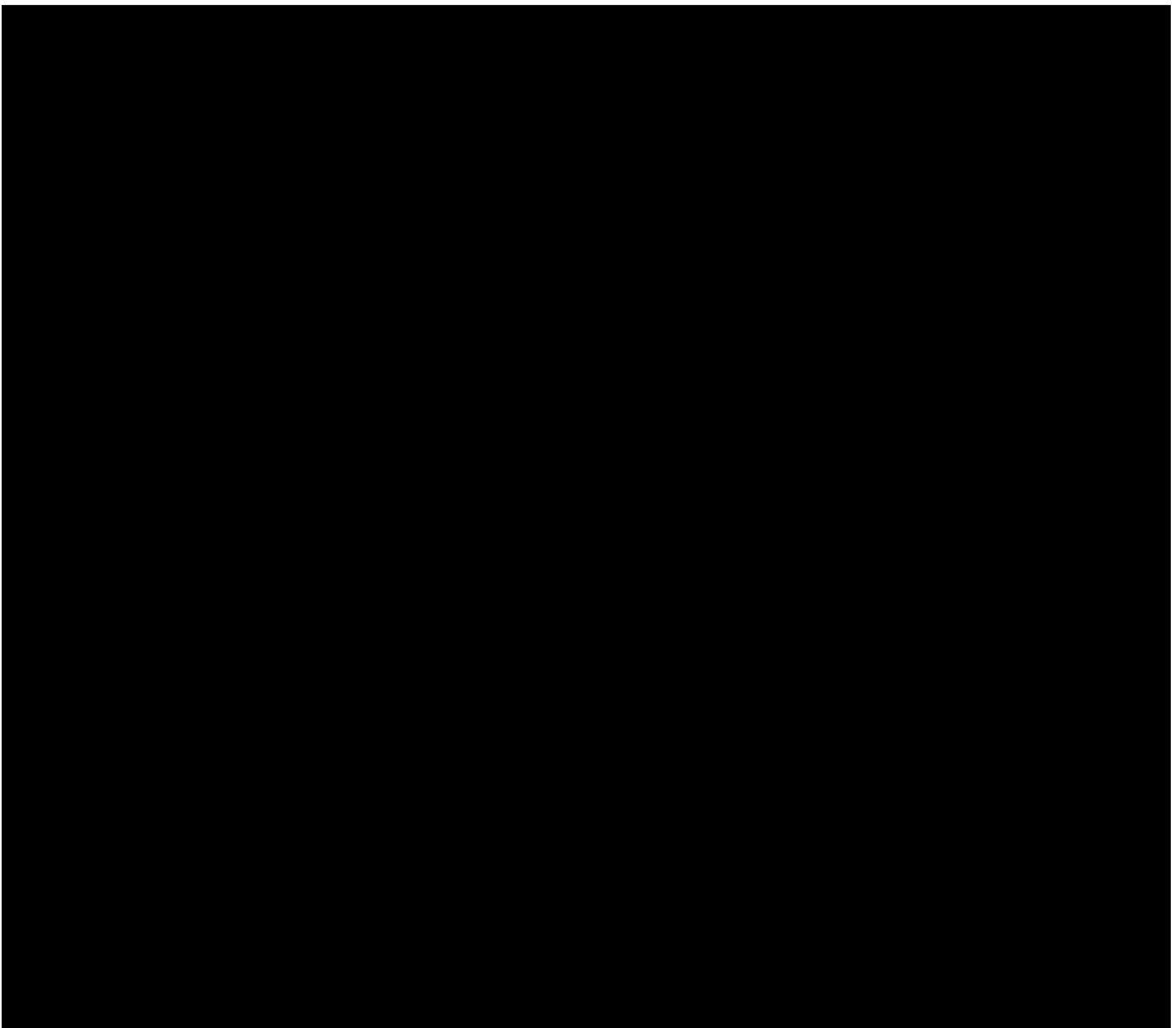
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From: Brett Butland <brettb@pf2050.co.nz>

Sent on: Monday, August 28, 2023 10:15:34 PM

To: Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: Re: Draft email - JfN funding term extension

Ta - I'll send it out shortly.

From: Bruce Collis <brucec@pf2050.co.nz>

Date: Tuesday, 29 August 2023 at 9:12 AM

To: Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Svea Cunliffe-Steel <sveac@pf2050.co.nz>, Rob Forlong <RobF@pf2050.co.nz>, Rick Witana <rickw@pf2050.co.nz>

Subject: RE: Draft email - JfN funding term extension

Thanks Brett, nothing further from me

Cheers

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, August 29, 2023 8:33 AM

To: Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: Re: Draft email - JfN funding term extension

Ta for feedback - v2 is below for any last comments:

Kia ora Brent

During the PF2050 Limited Board meeting on Tuesday 22 August, Penny informed our Board that DOC had secured an extension of time to June 2026 for the Jobs for Nature projects we co-fund (the only thing that changes is the end date, and all other terms and conditions are unchanged).

We are delighted with this extension as it means the attribution of benefits and outcomes that the funding will enable, will be much higher. Also, it means cashflows can be better managed to avoid surpluses building in projects. Essentially, it's a game changer for the better.

However, it also means that our financial forecasts as set out in the 2023/24 SPE will need to be revised. For this to occur, payment schedules with each project will need to be reconsidered.

We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

etc

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Monday, August 28, 2023 4:32 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

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etc

From: Bruce Collis <brucec@pf2050.co.nz>

Sent on: Monday, August 28, 2023 4:55:09 AM

To: Dan Tompkins <dant@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: Re: Draft email - JfN funding term extension

The ie part was for us not for DOC

Cheers

Bruce

Sent from my iPhone

On 28/08/2023, at 4:51 PM, Bruce Collis <brucec@pf2050.co.nz> wrote:

Hi Brett, agree with Svea that we need written confirmation since we have been told before to get things in writing.

I would also make a statement that the only thing that changes is the end date and all other terms and conditions are unchanged.

le all the targets like co-funding and Jobs etc

Thanks

Bruce

From: Dan Tompkins <dant@pf2050.co.nz>

Sent: Monday, August 28, 2023 4:46 PM

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: RE: Draft email - JfN funding term extension

Nothing to add from me.

Cheers, Dan.

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent: Monday, August 28, 2023 4:36 PM

To: Brett Butland <brettb@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

Subject: RE: Draft email - JfN funding term extension

Are we taking Penny's verbal update as formal confirmation. It would be great to get a letter! Suggest maybe adding a request for that on to the end?

Svea

Svea Cunliffe-Steel

Governance Director

From: Brett Butland <brettb@pf2050.co.nz>

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Ngā mihi

etc

From: Brett Butland <brettb@pf2050.co.nz>
Sent on: Monday, August 28, 2023 10:17:05 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
CC: Bruce Collis <brucec@pf2050.co.nz>; pcolquhoun@doc.govt.nz
Subject: Extension of JfN term to June 2026

Kia ora Brent

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Ngā mihi

Brett

From: Bruce Collis <brucec@pf2050.co.nz>
Sent on: Wednesday, August 30, 2023 8:53:20 PM
To: Rob Forlong <RobF@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>
Subject: RE: Extension of JfN term to June 2026

ReactionsSummary: Rob Forlong, robf@pf2050.co.nz, like, 8/30/2023 8:57:00 PM

Approach makes sense since we all heard it from the DG directly, it might not have filtered down into the ranks.

Cheers

Bruce

From: Rob Forlong <RobF@pf2050.co.nz>
Sent: Thursday, August 31, 2023 8:14 AM
To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>
Subject: RE: Extension of JfN term to June 2026

On second thoughts I think you should request that they confirm with Panny because she gave us a different understanding at the meeting.

R

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Wednesday, August 30, 2023 7:15 PM
To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>
Subject: Re: Extension of JfN term to June 2026

Please see the response below- not as we were advised by Penny.

Ta

Brett

On 30/08/2023, at 5:46 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

Hi Brett

Please see the info from JfN below. Looks like Penny's statement was in a general sense, but you still need to follow the process we have been using and identify the projects.

BB

From: Christine Officer <cofficer@doc.govt.nz>
Sent: Wednesday, August 30, 2023 5:43 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Hi Brent

Our position is the same –

We have JFN funding in an MYA until June 2026. We are happy to consider an extension for projects, for the purpose of securing better outcomes. We have already addressed three requests from the Company I believe on this. We will still require information from the Company on which projects they wish to extend, where they are and why. I don't foresee any issues with these extensions, but we want to make sure we still have good access to information.

Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*



www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..



From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

If you can confirm that this is actually the case, then we can look to formally communicate to PF Ltd.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Tuesday, August 29, 2023 10:17 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
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Ngā mihi

Brett

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From: Bruce Collis <brucec@pf2050.co.nz>
Sent on: Wednesday, August 30, 2023 8:53:20 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>

Subject: RE: Extension of JfN term to June 2026

ReactionsSummary: Rob Forlong, robf@pf2050.co.nz, like, 8/30/2023 8:57:00 PM

Approach makes sense since we all heard it from the DG directly, it might not have filtered down into the ranks.

Cheers

Bruce

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Thursday, August 31, 2023 8:14 AM

To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: Extension of JfN term to June 2026

On second thoughts I think you should request that they confirm with Panny because she gave us a different understanding at the meeting.

R

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Wednesday, August 30, 2023 7:15 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: Re: Extension of JfN term to June 2026

Please see the response below- not as we were advised by Penny.

Ta

Brett

On 30/08/2023, at 5:46 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

Hi Brett

Please see the info from JfN below. Looks like Penny's statement was in a general sense, but you still need to follow the process we have been using and identify the projects.

BB

From: Christine Officer <cofficer@doc.govt.nz>

Sent: Wednesday, August 30, 2023 5:43 PM

To: Brent Beaven <bbeaven@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>

Subject: RE: Extension of JfN term to June 2026

Hi Brent

Our position is the same –

We have JfN funding in an MYA until June 2026. We are happy to consider an extension for projects, for the purpose of securing better outcomes. We have already addressed three requests from the Company I believe on this. We will still require information from the Company on which projects they wish to extend, where they are and why. I don't foresee any issues with these extensions, but we want to make sure we still have good access to information.

Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*

www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..



From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

If you can confirm that this is actually the case, then we can look to formally communicate to PF Ltd.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Tuesday, August 29, 2023 10:17 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Philip Colquhoun <pcolquhoun@doc.govt.nz>
Subject: Extension of JfN term to June 2026

Kia ora Brent

During the PF2050 Limited Board meeting on Tuesday 22 August, Penny informed our Board that DOC had secured an extension of time to June 2026 for the Jobs for Nature projects we co-fund (the only thing that changes is the end date; the quantum and all other terms and conditions are unchanged).

We are delighted with this extension as it means the attribution of benefits and outcomes that the funding will enable, will be much higher. Also, it means cashflows can be better managed to avoid surpluses building in projects. Essentially, it's a game changer for the better.

However, it also means that our financial forecasts as set out in the 2023/24 SPE will need to be revised. For this to occur, payment schedules with each project will need to be reconsidered.

We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

Brett

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From: Denise Church
Sent: Tuesday, September 19, 2023 5:15 PM
To: Penny Nelson <pnelson@doc.govt.nz>
Subject: Phone conversation on Predator Free Weds 20 September

Kia ora Penny

Thanks for making time available for a phone conversation tomorrow.

And thanks again for your time with the Predator 2050 Ltd Board last month – it was very helpful.

I'm keen that we are all on one page going forward. In the roll out of the activities we covered at the board meeting a few questions have emerged and I thought it would be useful to give you a heads up on these and seek your views.

- 1) Jobs for Nature extension – there seems to be a reasonably clear way forward here to allow committed funding to flow through to FY26 to enable timing adjustment for projects, where needed. This will be helpful.

The one question that has come up relates to funds sought by Predator Free South Westland for “completion”. We have already allocated an additional \$1.1m to PFSW, which we acknowledge as a highly significant project. That done, the company's budget is then substantially and fully committed within the JfN quantum. Predator Free South Westland have requested that the company fund an additional \$1.9m. I wonder if there might be some confusion between what can be done from remaining JfN, and what would follow, as you have suggested, from your proposed investment of Budget 22 PF allocation in PFSW. It would be helpful to hear your thinking on this.

- 2) Potential allocation of up to \$5 million from the Budget 22 provision for Predator Free investments in complex landscapes

From our previous discussions, our understanding was that we would share investment criteria with the department for comment and then use those criteria, and our ability to work closely with existing or emergent projects, to develop a near term and high value investment portfolio for complex landscapes. Value relies on the company harnessing its strong and trusted relationships with projects to define the best possible pathways for investment and, as far as possible, harness knowledge breakthroughs and the gains made. We have already noted that the \$5m falls well below our estimate of a minimum viable project pipeline of \$12.5m for pursuing the mission near term in complex landscapes. However, we recognise the fiscal constraint.

We envisaged that this criteria based portfolio would be considered at a broad level by the department, cognisant of the company's independent role in allocation, and deep knowledge of where value will lie. I am told that your team had in mind a “project by project” evaluation and decision making process, which to my mind runs a number of risks – both in terms of inadvertently assumed director responsibilities, and perceived conflict of interest. I am sure these are things we can work through, but I am keen to hear how you see this. Personally, I believe that having collaboratively confirmed criteria are the key to this. They are also proving helpful in the discussions I am progressing with potential external funders.

- 3) We have agreed a number of times that the work on PF2050 Ltd form and function needs to be landed and confirmed, and I had understood that if possible, we would reach some common ground before the election, anticipating that Ministers will need to be briefed. My understanding was that with the company having landed the necessary processes and resources to address issues identified in the independent reviews, the key issue remaining was the resolution of the fundraising expectation, as an alternative to the unduly blunt 2 for 1 ratio. I'm now told that the department has been tasked

with a more widely scoped review, but I am unclear on the questions to be addressed. The costs of continuing uncertainties for the company, and onward to the mission we serve are high. Perhaps there is some confusion here, but I am keen to understand how you would like this work to progress over coming weeks, and what you believe needs to be on the table.

Look forward to talking tomorrow.

Nga mihi

Denise

Denise Church

Director, Leadership Matters Ltd



denise.church@leadershipmatters.co.nz



Level 17, Spaces, 11 – 19 Customs St West, Auckland 1010
PO Box 106040, Auckland 1143
www.pf2050.co.nz

6 October 2023

Stephanie Rowe
Deputy Director-General, Biodiversity, Heritage & Visitors
Department of Conservation

c/- email: sjrowe@doc.govt.nz

Tēnā koe Stephanie

Additional funding for landscape projects

Purpose:

To seek DOC's approval for funding to Predator Free 2050 Limited of \$5m per annum from 1 July 2024 onwards for landscape projects.

Introduction:

The Board of Predator Free 2050 Limited (the Board) has been assessing options for the Company's future work programme to support landscape elimination projects with the Department of Conservation (DOC). Alongside this work, the Board is also discussing future funding scenarios with DOC for the 2024/25 financial year and beyond, within a very constrained financial environment.

DOC have invited the Company to seek additional funding to support landscape projects from the Budget 2022 allocation, for the period 1 July 2024 onwards. This paper sets out the Company's funding request based on the Department's indication that \$5m is the maximum available for elimination projects in populated landscapes.

As we explained during the 17 August 2023 meeting, consideration of additional resourcing to the Company for breakthrough science, product development and embedded R&D is still to be finalised. Given the strong biodiversity benefits that follow predator freedom, we are proposing to protect as much land as possible from reinvasion as part of the \$5m investment portfolio.

Background

In accordance with the Company's operating model, landscape projects were established to be innovative, and to develop the techniques needed to demonstrate predator elimination on the mainland at reasonable cost.

Existing landscape projects were thus not selected to achieve quick wins in “easy” landscapes or environments, nor to expand the area of elimination at the fastest rate possible. Rather, they were selected to trial and adopt the new and emerging tools and technologies, as well as develop the new methodologies needed to achieve elimination of target species in different environments, with different governance structures. The objective was to determine whether real world predator elimination on the mainland, without the use of fences, is possible. This innovative approach carried risk, as the outcome was uncertain, but the need to understand and take risk was both a critical inclusion in the Company’s establishment by Cabinet and is essential for achieving the PF2050 Goal on time.

The new techniques and approaches developed through our landscape projects have significantly driven down the costs of achieving predator elimination. These improvements are not unprecedented as improvements in technology and techniques in pursuit of a focused target often drives costs down over time. For example, in 2007 it cost approximately \$1m to sequence a person’s genome, by 2014 it was \$1000, and it is around \$600 today. An analogous effect is happening with the PF2050 objective; in 2014 the cost estimate for clearing predators was \$32B (over \$1200 per hectare). This has been revised down to \$8B to \$10B (\$300 to \$350 per hectare).

Rationale:

In 2020 the Company adopted to a “front-end, back end” funding model where the Company’s investment was paid in the front end of the project and timed for distribution by June 2024. This strategy was necessary to meet the Jobs for Nature (JfN) job targets, the time-bound nature of the JfN funding, and to secure co-funding. Other funders were positioned to provide their significant funding from July 2024 to the end of the project.

Under this model, a project has both a “funding term” and a “project term”. PF2050 Limited’s support for a project is to the *project term end date* (generally by June 2028). However, the Company’s funding commitment to a particular project expires at the *funding term end date* (usually June 2024). When the Company’s funding concludes, other co-funders take over funding the back-end of the project, but the Company’s other commitments to the project remain until the project term end date. This is to ensure that the project meets their deliverables, including co-funding, jobs, reporting and predator elimination.

The economy has changed significantly due to Covid, severe weather events, inflation and other demands on the purse. Some funders are now struggling to see through their pledges for back-end funding due to economic pressures leaving some projects with funding pressures. If the Company ceases to support projects beyond the funding term, there is a risk that projects would be abandoned prematurely. This would be a significant setback towards achieving the PF2050 Objective.

Landscape project prioritisation criteria 2023:

The Board has adopted criteria for a three-stage landscape project prioritisation model to guide its investment decisions to cross the financial bridge between July 2024 (post-Jobs for Nature funding) and when a new allocation is possible).

The criteria for each stage are listed below, with further factors included in the detailed assessment of each project.

Stage 1 – Assessment against strategic priorities

1. The project aligns with PF2050 mission and interim goals.
2. Can the project teach us how to “scale up” to spatial extents of 500,000 hectares?
3. Can this project teach us how to achieve elimination of one or more target species in a complex (populated) environment?
4. Can the project provide the ability to engage with mana whenua, and support Māori and Moriori leadership in the sector?
5. Is there evidence that there is a willingness by the community and landowners to engage in the project, and common ground and understanding to do so?
6. Can the project deliver or sustain significant popular support from the wider community? Can the project area be defended once the planned predator elimination is complete, and is someone willing to pay for this? Or can it teach us how to defend sites better?
7. Will this project enable biodiversity recovery?
8. Will it help us to understand how to reduce costs in complex environments?
9. Does the project have sufficient secure co-funding to procure the required goods and services (specific to our funders needs)?

Stage 2 - Moderation

10. Is it an iwi/imi/hapū led project?
11. Can the project be paused at defensible boundaries?
12. With some intervention or assistance (financial or non-financial) to improve low scoring criteria in stage 1, can an assessment score be improved?
13. Do we get a balanced landscape project portfolio by inclusion?

Stage 3 - Tactical considerations

14. The scale and geophysical attributes of the project are appropriate.
15. The project has, or can get, sufficient landowner support and participation for success.
16. The project has strong partnerships with iwi/imi/hapū.
17. The project team contains sufficient management expertise and capacity to give confidence that the project can achieve elimination within an agreed timeframe.
18. The project can provide evidence that elimination is possible without fences.
19. The project can develop best practice use of existing tools, and their distribution mechanisms, into every home range to achieve elimination at the best price.
20. The project provides an opportunity for aligned ‘embedded R&D’ progress.

Indicative budget allocation:

Based on the Company’s prioritisation criteria, staff have put together an indicative list of projects and funding which is set out in the table below.

The table has not been approved by the PF2050 Board so is subject to change. It has been included to provide Doc with an indication of how the funding would be allocated. We have based the indicative allocation on what we currently understand to be the flow of funding needed for completion or defence. The table is not intended as a menu for selection. It represents what we have identified as a balanced and

effective portfolio within the \$5m funding availability. It would be inappropriate for DOC to pick and choose projects from this group. PF2050 Limited was specifically set up to make independent funding determinations and any actions which detract from that independence would breach cabinet's expectations and possibly legislation.

Activity	Cost 2024/25	Cost 2025/26	Cost 2026/27	Cost 27/28
Landscape projects				
Support projects to completion	\$1.35M	\$1.15M	\$1.15M	\$1.15M
	\$0.60M	\$0.40	\$0.40	\$0.40
	\$0.75M	\$0.75	\$0.75	\$0.75
Support landscape projects to defend the gains made	\$1.80M	\$2.20M	\$2.70M	\$2.70M
	\$0.25M	\$0.25M	\$0.25M	\$0.25M
	\$0.32M	\$0.32M	\$0.32M	\$0.32M
	\$0.30M	\$0.30M	\$0.40M	\$0.40M
	\$0.22M	\$0.22M	\$0.22M	\$0.22M
	\$0.35M	\$0.35M	\$0.61M	\$0.61M
	\$0.36M	\$0.36M	\$0.40M	\$0.40M
	\$0.00M	\$0.30M	\$0.40M	\$0.40M
	\$0.00	\$0.10M	\$0.10M	\$0.10M
New landscape projects to meet 2030 goals	\$0.00	\$0.00	\$0.00	\$0.00
Provision of central data repository (TrapNZ)	\$0.10M	\$0.10M	\$0.10M	\$0.10M
Bio-GIS reporting and analysis	\$0.25M	\$0.15M	\$0.15M	\$0.15M
Knowledge sharing	\$0.30M	\$0.30M	\$0.20M	\$0.20M
Support iwi/hapū across all levels in the sector	\$0.40M	\$0.40M	\$0.40M	\$0.40M
Landscape project embedded R&D	\$0.80M	\$0.70M	\$0.30M	\$0.30M
Total:	\$5.00M	\$5.00M	\$5.00M	\$5.00M

The investment portfolio above would assist:

- two current landscape projects, including one iwi led project, to be funded to achieve their predator elimination goals and then maintain their gains,
- up to six other current landscape projects, including another iwi led project, to maintain the predator elimination gains they will achieve from the end of 2023/24,
- the other ten current landscape projects to continue to receive non-financial support to the end of their funding agreement (generally by 2028).
- ongoing support for central data repository infrastructure and functionality.
- basic levels of GIS reporting and analysis support, and knowledge sharing.
- a minimal level of support for iwi/hapū participation in landscape projects.
- a minimal level of support for embedded R&D and breakthrough science.

- the Company to maintain its current reporting framework.

However, under this investment portfolio:

- at least ten landscape projects will not receive any funding towards the maintenance of predator elimination achieved from the end of 2023/24, probably resulting in these project areas being reinvaded by predators and both current and future biodiversity gains lost.
- Social licence in those areas would be compromised.
- The government's commitment to the PF2050 Objective may come under question.
- Co-funders would be reluctant to fund future projects knowing that government funding is unstable and that the projects may subsequently be abandoned.
- some of the capacity and capability gained to date for accelerating beyond 2030 will be lost.
- breakthrough science will continue to be insufficiently supported to achieve the advances needed by the movement in a sufficiently timely manner.
- embedded R&D will be insufficiently supported to achieve the best benefit for both predator elimination and biodiversity from current and new tool use.
- the highly successful Products to Projects tool development programme will be suspended with no investment by the Company into new tools.

This constrained scale of this investment portfolio means that it does not enable significant progress towards the mission. It is simply a holding pattern by which the highest priority landscape projects can be maintained, while second priority projects are offered essential life support with a view to later scaling up (should they be able to retain community, iwi, council, and landowner commitment). Unless the subsequent scaling up via extended investment occurs within a year or two, we consider the PF2050 objective would not be achieved on time. Finally, without extended investment, there is a remaining risk that some of the second priority projects may, break their contracts, abandon their activities, and not see their funding agreements through.

Next steps:

1. Once this additional funding allocation is confirmed by DOC, the Board will make a decision on which landscape projects are supported, and to what extent, based on the prioritisation criteria described in this paper.
2. We will work with DOC to scope and cost additional funding for breakthrough science and product development.
3. Where funding constrains the Company's abilities, we will develop transition plans for projects, and work with DOC to develop a communications plan.

Nāku noa,

Rob Forlong
Chief Executive

Friday, March 15, 2024 at 15:22:30 New Zealand Daylight Time

Subject: FW: Funding application PF2050 Limited
Date: Monday, 9 October 2023 at 13:20:15 New Zealand Daylight Time
From: Rob Forlong
To: Alyssa Bird, Brett Butland, Bruce Collis, Dan Tompkins, Emma Williams, Rick Witana, Svea Cunliffe-Steel
Attachments: image001.png, Funding 2024-202783.docx

Kia ora Team,

For your info.

Alyssa – I have no idea where to file this... Is it the new governance folder 😊?

Nga mihi

R

From: Rob Forlong
Sent: Monday, October 9, 2023 1:19 PM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: denise.church@leadershipmatters.co.nz
Subject: Funding application PF2050 Limited

Kia ora Stephanie,

Please find attached our formal application for the \$5M in funding discussed at our recent meetings. We have crafted it to provide DOC with sufficient insight into what you will get for the investment without compromising the role of the PF2050 Limited Board of Directors to make independent decisions on which projects get funded. If the Department is considering funding only part of the request can you let us know before any decisions are finalised? We would like the opportunity to review the application in the light of DOC feedback. Similarly, if you need any further information just give me a call.

I am unsure of the decision making process from here so if you could advise on a timeline and process that would be great.

On a separate matter do we have a time and date for the workshop on the Form and Function of PF2050 Limited? I would like to be able to book airline tickets in advance to save costs.

Have a great day.

Noho ora mai.

Rob



Rob Forlong

Chief Executive | Tumu Whakarae

[REDACTED] rob@pf2050.co.nz
pf2050.co.nz

Predator Free 2050 Limited

Level 17, Spaces *(we operate in a shared workspace)*
11 – 19 Customs Street West, Auckland 1010
PO Box 106040, Auckland 1143, New Zealand

Predator Free 2050 Limited is proud to be a Toitū carbonreduce certified organisation.

Friday, March 15, 2024 at 15:16:42 New Zealand Daylight Time

Subject: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)
Date: Monday, 27 November 2023 at 12:34:08 New Zealand Daylight Time
From: Brent Beaven
To: Rob Forlong, Brett Butland
CC: Stephanie Rowe
Attachments: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1).pdf

Hi Rob

I have been asked to send this on. I understand that you have been waiting for it.

Regards,

Brent

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MAHI
MŌ TE TAIAO

JOBS
FOR NATURE



Department of
Conservation
Te Papa Atawhai

Ref: DOC-7509452

November 27, 2023

Rob Forlong
CEO
Predator Free 2050 Limited
By email: RobF@pf2050.co.nz

Tēnā koe Rob

Jobs for Nature – JFN0028 Predator Free 2050 Ltd

Thank you for the request from Predator Free 2050 Limited (“the Company”), for an extension to the term of Budget 2020 Jobs for Nature funding for all sub-projects until 30 June 2026.

Your request to extend projects to 30 June 2026 is approved. The Department will work closely with the Company to continue to develop and improve reporting processes. This will ensure that project outputs are clearly articulated, to ensure fairness and transparency, and ensure progress can be monitored effectively within the Jobs for Nature programme reporting frameworks.

Thank you for your continued support with the Jobs for Nature programme.

Nāku noa, nā

A handwritten signature in black ink, appearing to read 'David van der Zouwe'.

David van der Zouwe
Director, Strategic Partnerships and Investment

Cc:

Staci Hare, Senior Manager, Investment share@doc.govt.nz

Brent Beavan, Senior Manager, Predator Free 2050 bbeaven@doc.govt.nz

Lucy Alcock, Director Governance and Government Services lalcock@doc.govt.nz

Friday, March 15, 2024 at 15:16:14 New Zealand Daylight Time

Subject: RE: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)
Date: Monday, 27 November 2023 at 16:33:08 New Zealand Daylight Time
From: Brent Beaven
To: Brett Butland

Good luck with it all.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Monday, November 27, 2023 4:01 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Rob Forlong <RobF@pf2050.co.nz>
Cc: Stephanie Rowe <sjrowe@doc.govt.nz>
Subject: Re: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Many thanks for conveying the good news, Brent.

We'll work with each project to revise the payment schedules so that they are better aligned with the progress indicators. We'll work at pace as we are mindful that project team will be more field focused ahead of the Christmas period and their staff take leave coinciding with school holidays. From our perspective, it's critical this work, including legal reviews, is concluded by the end of January in time for approval of variations at our Board's February meeting.

Ngā mihi
Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 27 November 2023 at 12:34
To: Rob Forlong <RobF@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>
Cc: Stephanie Rowe <sjrowe@doc.govt.nz>
Subject: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Rob

I have been asked to send this on. I understand that you have been waiting for it.

Regards,

Brent

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From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Thursday, October 5, 2023 2:23:29 AM

To: Dan Tompkins <dant@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: \$5m request

I'm doing it

From: Dan Tompkins <dant@pf2050.co.nz>

Sent: Thursday, October 5, 2023 3:23 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: \$5m request

It happens. Brett – you want me to update a later version?

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Thursday, October 5, 2023 3:10 PM

To: Dan Tompkins <dant@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: \$5m request

Bad luck Dan, That's an old version.....

R

From: Dan Tompkins <dant@pf2050.co.nz>

Sent: Thursday, October 5, 2023 3:05 PM

To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>

Subject: RE: \$5m request

Hi Brett

Looking good. Some suggested edits on the attached (mainly a little more polishing – I can never help myself!).

Cheers, Dan.

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Thursday, October 5, 2023 10:49 AM

To: Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>

Subject: Re: \$5m request

Morena

Many thanks for your feedback. Attached is a revised version where I've focused only on the \$5m for landscape projects and signalled that breakthrough science and tool development resourcing/funding is still to be discussed (and referenced the meeting Rob et al had with Steph et al in August).

It also hit the target of 4 pages!

Please review, adjust, etc and return for finalisation and Rob's signature for dispatch to Steph tomorrow.

Ngā mihi

Brett

From: Bruce Collis <brucec@pf2050.co.nz>

Date: Wednesday, 4 October 2023 at 09:40

To: Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Rob Forlong <RobF@pf2050.co.nz>

Subject: RE: \$5m request

Hi all, I just mentioned to Rob this morning that there is a negotiation tactic called Thank and Bank, how it relates to our context is that we have already been told we will get the base line of \$5.914m so we should bank it and not refer to it in this document. The name of the game now is to secure the extra \$5m, so the document should just refer to that, the table part of the way through should just add to \$5m. Also helps not to distract the paper and lead to a conversation about our company costs again etc.

Thanks

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Wednesday, 4 October 2023 9:15 am

To: Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: Re: \$5m request

Many thanks for your comments and edits, Dan. Attached is V2.

About P2P: what the paper shows is that post JfN, there's no funding for P2P and we suspend the programme. This is without doubt a significant loss of momentum and long term programme risk given P2P is the only (correct me if I'm wrong) tool development programme that has delivered products for the field that target possum, rats, and mustelids. As I understand it, T2M has been focused on cats and pigs, focused on Auckland Island.

As I understand it, the allocation for tools hasn't been discussed yet but it's coming with the discussion with Brent soon. However, with the F&F meeting likely to be on about 18 Oct, there's not a huge amount of time available, and perhaps Steph has decided to merge the discussion by signalling that Clayson will attend the meeting?

We could include the tool development requirement as a separate amount – that would give DOC a paper that sets out both amounts. Rob, as you know the position with Steph, what do you suggest?

Ta

Brett

From: Dan Tompkins <dant@pf2050.co.nz>

Date: Tuesday, 3 October 2023 at 18:09

To: Brett Butland <brettb@pf2050.co.nz>, Rob Forlong <RobF@pf2050.co.nz>, Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: \$5m request

Hi Brett, Rob and Bruce

Some thoughts and suggested edits on the attached.

I have to admit that even though I do see the validity of the zero-funding stance for Products to Projects as a strategic play, I do also share some disquiet with taking that approach. I can also see it possibly leading to thinking along the lines of “that’s okay, we’ve been told to remove duplication from the system and Tools to Market have it covered”, which would have the opposite outcome to that desired. And even accusations that not supporting one of our most successful elements is evidence that we don’t know what we’re doing!

I’m fine with the current stance being maintained if that’s our decision, but would also like to propose the following for consideration and discussion (and use of the same suboptimal / insufficient wording for Products to Projects as I have suggested in the attached for science and embedded R&D):

Activity	Cost 2024/25	Cost 2025/26	Cost 2026/27	Cost 27/28
Embedded R&D	\$0.8m	\$0.8m	\$0.3m	\$0.3m
Breakthrough science	\$0.7m	\$1.0m	\$1.3m	\$1.3m
Products to Projects	\$0.5m	\$0.5m	\$0.3m	\$0.3m
Knowledge sharing	\$0.1m	\$0.1m	\$0.1m	\$0.1m

(this revised split is cost neutral compared to what you currently have for embedded R&D, breakthrough science, and knowledge sharing).

This is what I think the optimal split would actually be in reality, should we really only be getting the additional \$5m and nothing else. So it’s a very defensible forecast. And maintaining some P2P investment regardless would also help us maintain our current staff complement.

Thoughts? Dan.

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, October 3, 2023 3:44 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: \$5m request

Afternoon gents

Attached is where I’ve got to so far – it’s not complete but I’m heading into a meeting with the finance team, so I’ll pick it up again tomorrow. If you have time, please can you return any comments / feedback on pitch, content level, etc.

Ta

Brett

From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Thursday, October 5, 2023 2:57:23 AM

To: denise.church@leadershipmatters.co.nz

CC: Alyssa Bird <alyssab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: Funding 2024-202783

Attachments: Funding 2024-202783.docx (271.03 KB)

Kia ora Denise,

Funding application to DOC attached. If you are happy I'd like to send it off tomorrow or Monday.

We have tried to make it clear what DOC is getting for the money while stating that the board is not bound to support these specific projects. We've also tried to be open about the consequences.

Nga mihi

Rob

From: Rob Forlong <RobF@pf2050.co.nz>
Sent on: Monday, October 9, 2023 12:20:11 AM
To: Alyssa Bird <alyssab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Subject: FW: Funding application PF2050 Limited
Attachments: Funding 2024-202783.docx (271.3 KB)

Kia ora Team,

For your info.

Alyssa – I have no idea where to file this... Is it the new governance folder 😊?

Nga mihi

R

From: Rob Forlong
Sent: Monday, October 9, 2023 1:19 PM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: denise.church@leadershipmatters.co.nz
Subject: Funding application PF2050 Limited

Kia ora Stephanie,

Please find attached our formal application for the \$5M in funding discussed at our recent meetings. We have crafted it to provide DOC with sufficient insight into what you will get for the investment without compromising the role of the PF2050 Limited Board of Directors to make independent decisions on which projects get funded. If the Department is considering funding only part of the request can you let us know before any decisions are finalised? We would like the opportunity to review the application in the light of DOC feedback. Similarly, if you need any further information just give me a call.

I am unsure of the decision making process from here so if you could advise on a timeline and process that would be great.

On a separate matter do we have a time and date for the workshop on the Form and Function of PF2050 Limited? I would like to be able to book airline tickets in advance to save costs.

Have a great day.

Noho ora mai.

Rob



Level 17, Spaces, 11 – 19 Customs St West, Auckland 1010
PO Box 106040, Auckland 1143
www.pf2050.co.nz

15 October 2023

Stephanie Rowe
Deputy Director-General, Biodiversity, Heritage & Visitors
Department of Conservation

c/- email: sjrowe@doc.govt.nz

~~Tēnā koe~~ Stephanie

Additional funding for landscape projects

Purpose:

To seek DOC's approval for funding to Predator Free 2050 Limited of \$5m per annum from 1 July 2024 onwards for landscape projects.

Introduction:

The Board of Predator Free 2050 Limited (the Board) has been assessing options for the Company's future work programme to support landscape elimination projects with the Department of Conservation (DOC). Alongside this work, the Board is also discussing future funding scenarios with DOC for the 2024/25 financial year and beyond, within a very constrained financial environment.

DOC have invited the Company to seek additional funding to support landscape projects from the Budget 2022 allocation, for the period 1 July 2024 onwards. This paper sets out the Company's funding request based on the Department's indication that \$5m is the maximum available for elimination projects in populated landscapes.

As we explained during the 17 August 2023 meeting, consideration of additional resourcing to the Company for breakthrough science, product development and embedded R&D is still to be finalised. Given the strong biodiversity benefits that follow predator freedom, we are proposing to protect as much land as possible from reinvasion as part of the \$5m investment portfolio.

Background

In accordance with the Company's operating model, landscape projects were established to be innovative, and to develop the techniques needed to demonstrate predator elimination on the mainland at reasonable cost.

Existing landscape projects were thus not selected to achieve quick wins in “easy” landscapes or environments, nor to expand the area of elimination at the fastest rate possible. Rather, they were selected to trial and adopt the new and emerging tools and technologies, as well as develop the new methodologies needed to achieve elimination of target species in different environments, with different governance structures. The objective was to determine whether real world predator elimination on the mainland, without the use of fences, is possible. This innovative approach carried risk, as the outcome was uncertain, but the need to understand and take risk was both a critical inclusion in the Company’s establishment by Cabinet and is essential for achieving the PF2050 Goal on time.

The new techniques and approaches developed through our landscape projects have significantly driven down the costs of achieving predator elimination. These improvements are not unprecedented as improvements in technology and techniques in pursuit of a focused target often drives costs down over time. For example, in 2007 it cost approximately \$1m to sequence a person’s genome, by 2014 it was \$1000, and it is around \$600 today. An analogous effect is happening with the PF2050 objective; in 2014 the cost estimate for clearing predators was \$32B (over \$1200 per hectare). This has been revised down to \$8B to \$10B (\$300 to \$350 per hectare).

Rationale:

In 2020 the Company adopted to a “front-end, back end” funding model where the Company’s investment was paid in the front end of the project and timed for distribution by June 2024. This strategy was necessary to meet the Jobs for Nature (JfN) job targets, the time-bound nature of the JfN funding, and to secure co-funding. Other funders were positioned to provide their significant funding from July 2024 to the end of the project.

Under this model, a project has both a “funding term” and a “project term”. PF2050 Limited’s support for a project is to the *project term end date* (generally by June 2028). However, the Company’s funding commitment to a particular project expires at the *funding term end date* (usually June 2024). When the Company’s funding concludes, other co-funders take over funding the back-end of the project, but the Company’s other commitments to the project remain until the project term end date. This is to ensure that the project meets their deliverables, including co-funding, jobs, reporting and predator elimination.

The economy has changed significantly due to Covid, severe weather events, inflation and other demands on the purse. Some funders are now struggling to see through their pledges for back-end funding due to economic pressures leaving some projects with funding pressures. If the Company ceases to support projects beyond the funding term, there is a risk that projects would be abandoned prematurely. This would be a significant setback towards achieving the PF2050 Objective.

Landscape project prioritisation criteria 2023:

The Board has adopted criteria for a three-stage landscape project prioritisation model to guide its investment decisions to cross the financial bridge between July 2024 (post-Jobs for Nature funding) and when a new allocation is possible).

The criteria for each stage are listed below, with further factors included in the detailed assessment of each project.

Stage 1 – Assessment against strategic priorities

1. The project aligns with PF2050 mission and interim goals.
2. Can the project teach us how to “scale up” to spatial extents of 500,000 hectares?
3. Can this project teach us how to achieve elimination of one or more target species in a complex (populated) environment?
4. Can the project provide the ability to engage with mana whenua, and support Māori and Moriori leadership in the sector?
5. Is there evidence that there is a willingness by the community and landowners to engage in the project, and common ground and understanding to do so?
6. Can the project deliver or sustain significant popular support from the wider community? Can the project area be defended once the planned predator elimination is complete, and is someone willing to pay for this? Or can it teach us how to defend sites better?
7. Will this project enable biodiversity recovery?
8. Will it help us to understand how to reduce costs in complex environments?
9. Does the project have sufficient secure co-funding to procure the required goods and services (specific to our funders needs)?

Stage 2 - Moderation

10. Is it an iwi/iwi/hapū led project?
11. Can the project be paused at defensible boundaries?
12. With some intervention or assistance (financial or non-financial) to improve low scoring criteria in stage 1, can an assessment score be improved?
13. Do we get a balanced landscape project portfolio by inclusion?

Stage 3 - Tactical considerations

14. The scale and geophysical attributes of the project are appropriate.
15. The project has, or can get, sufficient landowner support and participation for success.
16. The project has strong partnerships with iwi/iwi/hapū.
17. The project team contains sufficient management expertise and capacity to give confidence that the project can achieve elimination within an agreed timeframe.
18. The project can provide evidence that elimination is possible without fences.
19. The project can develop best practice use of existing tools, and their distribution mechanisms, into every home range to achieve elimination at the best price.
20. The project provides an opportunity for aligned ‘embedded R&D’ progress.

Indicative budget allocation:

Based on the Company’s prioritisation criteria, staff have put together an indicative list of projects and funding which is set out in the table below.

The table has not been approved by the PF2050 Board so is subject to change. It has been included to provide Doc with an indication of how the funding would be allocated. We have based the indicative allocation on what we currently understand to be the flow of funding needed for completion or defence. The table is not intended as a menu for selection. It represents what we have identified as a balanced and

effective portfolio within the \$5m funding availability. It would be inappropriate for DOC to pick and choose projects from this group. PF2050 Limited was specifically set up to make independent funding determinations and any actions which detract from that independence would breach cabinet's expectations and possibly legislation.



Activity	Cost 2024/25	Cost 2025/26	Cost 2026/27	Cost 27/28
Landscape projects				
Support projects to completion	\$1.35M	\$1.15M	\$1.15M	\$1.15M
	\$0.60M	\$0.40	\$0.40	\$0.40
	\$0.75M	\$0.75	\$0.75	\$0.75
Support landscape projects to defend the gains made	\$1.80M	\$2.20M	\$2.70M	\$2.70M
	\$0.25M	\$0.25M	\$0.25M	\$0.25M
	\$0.32M	\$0.32M	\$0.32M	\$0.32M
	\$0.30M	\$0.30M	\$0.40M	\$0.40M
	\$0.22M	\$0.22M	\$0.22M	\$0.22M
	\$0.35M	\$0.35M	\$0.61M	\$0.61M
	\$0.36M	\$0.36M	\$0.40M	\$0.40M
	\$0.00M	\$0.30M	\$0.40M	\$0.40M
	\$0.00	\$0.10M	\$0.10M	\$0.10M
New landscape projects to meet 2030 goals	\$0.00	\$0.00	\$0.00	\$0.00
Provision of central data repository (TrapNZ)	\$0.10M	\$0.10M	\$0.10M	\$0.10M
Bio-GIS reporting and analysis	\$0.25M	\$0.15M	\$0.15M	\$0.15M
Knowledge sharing	\$0.30M	\$0.30M	\$0.20M	\$0.20M
Support iwi/hapū across all levels in the sector	\$0.40M	\$0.40M	\$0.40M	\$0.40M
Landscape project embedded R&D	\$0.80M	\$0.70M	\$0.30M	\$0.30M
Total:	\$5.00M	\$5.00M	\$5.00M	\$5.00M

The investment portfolio above would assist:

- two current landscape projects, including one iwi led project, to be funded to achieve their predator elimination goals and then maintain their gains,
- up to six other current landscape projects, including another iwi led project, to maintain the predator elimination gains they will achieve from the end of 2023/24,
- the other ten current landscape projects to continue to receive non-financial support to the end of their funding agreement (generally by 2028).
- ongoing support for central data repository infrastructure and functionality.
- basic levels of GIS reporting and analysis support, and knowledge sharing.
- a minimal level of support for iwi/hapū participation in landscape projects.
- a minimal level of support for embedded R&D and breakthrough science.

- the Company to maintain its current reporting framework.

However, under this investment portfolio:

- at least ten landscape projects will not receive any funding towards the maintenance of predator elimination achieved from the end of 2023/24, probably resulting in these project areas being reinvaded by predators and both current and future biodiversity gains lost.
- Social licence in those areas would be compromised.
- The government's commitment to the PF2050 Objective may come under question.
- Co-funders would be reluctant to fund future projects knowing that government funding is unstable and that the projects may subsequently be abandoned.
- some of the capacity and capability gained to date for accelerating beyond 2030 will be lost.
- breakthrough science will continue to be insufficiently supported to achieve the advances needed by the movement in a sufficiently timely manner.
- embedded R&D will be insufficiently supported to achieve the best benefit for both predator elimination and biodiversity from current and new tool use.
- the highly successful Products to Projects tool development programme will be suspended with no investment by the Company into new tools.

This constrained scale of this investment portfolio means that it does not enable significant progress towards the mission. It is simply a holding pattern by which the highest priority landscape projects can be maintained, while second priority projects are offered essential life support with a view to later scaling up (should they be able to retain community, iwi, council, and landowner commitment). Unless the subsequent scaling up via extended investment occurs within a year or two, we consider the PF2050 objective would not be achieved on time. Finally, without extended investment, there is a remaining risk that some of the second priority projects may, break their contracts, abandon their activities, and not see their funding agreements through.

Next steps:

1. Once this additional funding allocation is confirmed by DOC, the Board will make a decision on which landscape projects are supported, and to what extent, based on the prioritisation criteria described in this paper.
2. We will work with DOC to scope and cost additional funding for breakthrough science and product development.
3. Where funding constrains the Company's abilities, we will develop transition plans for projects, and work with DOC to develop a communications plan.

Nāku noa



Rob Forlong
Chief Executive

From: Bruce Collis <brucec@pf2050.co.nz>
Sent on: Tuesday, October 17, 2023 1:00:32 AM
To: Aseel Hameed <aseelh@pf2050.co.nz>
Subject: FW: \$5m request
Attachments: Funding 2024-2027[22].docx (45.11 KB)
Categories: Reading

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Wednesday, 4 October 2023 9:15 am
To: Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>
Subject: Re: \$5m request

Many thanks for your comments and edits, Dan. Attached is V2.

About P2P: what the paper shows is that post JfN, there's no funding for P2P and we suspend the programme. This is without doubt a significant loss of momentum and long term programme risk given P2P is the only (correct me if I'm wrong) tool development programme that has delivered products for the field that target possum, rats, and mustelids. As I understand it, T2M has been focused on cats and pigs, focused on Auckland Island.

As I understand it, the allocation for tools hasn't been discussed yet but it's coming with the discussion with Brent soon. However, with the F&F meeting likely to be on about 18 Oct, there's not a huge amount of time available, and perhaps Steph has decided to merge the discussion by signalling that Clayson will attend the meeting?

We could include the tool development requirement as a separate amount – that would give DOC a paper that sets out both amounts. Rob, as you know the position with Steph, what do you suggest?

Ta

Brett

From: Dan Tompkins <dant@pf2050.co.nz>
Date: Tuesday, 3 October 2023 at 18:09
To: Brett Butland <brettb@pf2050.co.nz>, Rob Forlong <RobF@pf2050.co.nz>, Bruce Collis <brucec@pf2050.co.nz>
Subject: RE: \$5m request

Hi Brett, Rob and Bruce

Some thoughts and suggested edits on the attached.

I have to admit that even though I do see the validity of the zero-funding stance for Products to Projects as a strategic play, I do also share some disquiet with taking that approach. I can also see it possibly leading to thinking along the lines of “that’s okay, we’ve been told to remove duplication from the system and Tools to Market have it covered”, which would have the opposite outcome to that desired. And even accusations that not supporting one of our most successful elements is evidence that we don’t know what we’re doing!

I'm fine with the current stance being maintained if that's our decision, but would also like to propose the following for consideration and discussion (and use of the same suboptimal / insufficient wording for Products to Projects as I have suggested in the attached for science and embedded R&D):

Activity	Cost 2024/25	Cost 2025/26	Cost 2026/27	Cost 27/28
Embedded R&D	\$0.8m	\$0.8m	\$0.3m	\$0.3m
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Knowledge sharing	\$0.1m	\$0.1m	\$0.1m	\$0.1m

(this revised split is cost neutral compared to what you currently have for embedded R&D, breakthrough science, and knowledge sharing).

This is what I think the optimal split would actually be in reality, should we really only be getting the additional \$5m and nothing else. So it's a very defensible forecast. And maintaining some P2P investment regardless would also help us maintain our current staff complement.

Thoughts? Dan.

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, October 3, 2023 3:44 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: \$5m request

Afternoon gents

Attached is where I've got to so far – it's not complete but I'm heading into a meeting with the finance team, so I'll pick it up again tomorrow. If you have time, please can you return any comments / feedback on pitch, content level, etc.

Ta

Brett

From: Bruce Collis <brucec@pf2050.co.nz>

Sent on: Tuesday, October 17, 2023 12:59:20 AM

To: Aseel (aseelh@pf2050.co.nz) <aseelh@pf2050.co.nz>

Subject: FW: \$5m request

Attachments: Funding 2024-2027[83].docx (269.47 KB)

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Thursday, 5 October 2023 3:01 pm

To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

Subject: Re: \$5m request

Hi Rob

Attached is the updated paper with the indicative budget allocation included. To Bruce's point about duration, the paper refers to "onwards" which I think is self-describing.

I've also deleted the text about biodiversity benefits to keep the paper brief while still standing up on its own.

Ta

Brett

From: Rob Forlong <RobF@pf2050.co.nz>

Date: Thursday, 5 October 2023 at 12:57

To: Bruce Collis <brucec@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>

Subject: RE: \$5m request

It is for time immemorial... 😊.

From: Bruce Collis <brucec@pf2050.co.nz>

Sent: Thursday, October 5, 2023 12:03 PM

To: Brett Butland <brettb@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>

Subject: RE: \$5m request

Kia ora Brett, looks good, the only question that I thought of this morning is what is the time period that we are asking for the funds for?

Is it 2 years or three years?, I couldn't see it mentioned anywhere, I can't recall what period the DOC appropriation is that we are trying to get the \$5m from.

I will leave it for you and Rob to think about whether to include something or not.

Thanks

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Thursday, 5 October 2023 10:49 am

To: Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>

Subject: Re: \$5m request

Morena

Many thanks for your feedback. Attached is a revised version where I've focused only on the \$5m for landscape projects and signalled that breakthrough science and tool development resourcing/funding is still to be discussed (and referenced the meeting Rob et al had with Steph et al in August).

It also hit the target of 4 pages!

Please review, adjust, etc and return for finalisation and Rob's signature for dispatch to Steph tomorrow.

Ngā mihi

Brett

From: Bruce Collis <brucec@pf2050.co.nz>

Date: Wednesday, 4 October 2023 at 09:40

To: Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Rob Forlong <RobF@pf2050.co.nz>

Subject: RE: \$5m request

Hi all, I just mentioned to Rob this morning that there is a negotiation tactic called Thank and Bank, how it relates to our context is that we have already been told we will get the base line of \$5.914m so we should bank it and not refer to it in this document. The name of the game now is to secure the extra \$5m, so the document should just refer to that, the table part of the way through should just add to \$5m. Also helps not to distract the paper and lead to a conversation about our company costs again etc.

Thanks

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Wednesday, 4 October 2023 9:15 am

To: Dan Tompkins <dant@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

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Subject: \$5m request

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Ta

Brett

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent on: Tuesday, October 24, 2023 1:02:31 AM

To: Brett Butland <brettb@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: RE: Extension of JfN term to June 2026

My additions in red or struck out.

Svea Cunliffe-Steel

Governance Director

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, October 24, 2023 11:00 AM

To: Rob Forlong <RobF@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Bruce Collis

<brucec@pf2050.co.nz>

Subject: Re: Extension of JfN term to June 2026

Morning

Following is my draft reply to Brent – please edit, etc. Essentially, the longer it takes, the less valuable it is in managing surpluses.

Hi Brent

Many thanks for the update and I look forward to receiving the timeline and additional info required.

However, please remind the JfN team that the D-G ~~conveyed the decision~~ **confirmed agreement** to extend the term to June 2026 to our Board in August, **which is minuted**. Also, a key reason for the extension is to manage cashflow to projects and reduce surpluses building in projects – surpluses are an unintended consequence of ensuring project funds are received by projects during the funding term so that the project can be completed even though project terms are longer. Also, the extension will enable better recognition of benefits to the fund.

We can't approach projects to reset their payment schedules until we have your written decision. The longer it takes to receive it, the less opportunity there is to reset the payment schedules.

In terms of our process:

- On receipt of your written approval, we'll need 1 month to reset payment schedules with the 14 landscape projects – each project will need to consult with their other funders to ensure there are no unintended issues.
- PF2050 Ltd Board decision to approve funding agreement variations – in November 2023 or February 2024.
- Update cashflow and drawdowns for remaining FY, based on varied agreements.
- Revision of 2024/25 and 2025/26 cashflows for SPE purposes – **in March 2024**.

Thank you for doing everything you can to assist with this matter.

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>

Date: Sunday, 22 October 2023 at 19:08

To: Brett Butland <brettb@pf2050.co.nz>

Subject: FW: Extension of JfN term to June 2026

As discussed Friday.

Will go back to them to see if I can get a timeframe.

BB

From: Alison Maccoll <amaccoll@doc.govt.nz>

Sent: Monday, October 16, 2023 4:32 PM

To: Brent Beaven <bbeaven@doc.govt.nz>

Cc: Eryn Hooper <ehooper@doc.govt.nz>

Subject: RE: Extension of JfN term to June 2026

Kia ora Brent

Eryn and I have had a discussion with Staci about the best way forward and we haven't gone back to the company yet.

We will need additional information to be able to progress the variation request and are determining what we need before contacting them.

I will copy you in when we go out to them. Sorry, I am not quite sure of the timeframe yet.

Ngā mihi

Alison

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Monday, October 16, 2023 3:08 PM
To: Alison Maccoll <amaccoll@doc.govt.nz>
Cc: Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Hi guys

Did you manage to progress this at all?

BB

From: Alison Maccoll <amaccoll@doc.govt.nz>
Sent: Monday, September 18, 2023 10:09 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Kia ora Brent

Leave it with me and I can work with Eryn on what needs to be done. I am sure I will have questions so I will come back to you in due course.

Ngā mihi

Alison

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Friday, September 15, 2023 9:52 PM
To: Alison Maccoll <amaccoll@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Alison

Apologies, but I have lost track of who is looking after PF2050 Ltd within Jobs for Nature. Brett has proposed a term extension in the below emails. Should I leave that in your hands, or do you want to direct me somewhere?

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 5:49 PM

To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Ta- aye we needed to collate, check and recheck the finances before sending to you. Once approved, we'll revise each project's payment schedule and then Bruce will liaise with Philip for the drawdown/cashflow forecast.

Ta

Brett

On 15/09/2023, at 5:08 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

You've been a busy man. Will read this and your science priority email over the weekend and get back to you next week.

Have a great weekend.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 4:58 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>
Subject: Re: Extension of JfN term to June 2026

Kia ora Brent

Predator Free 2050 Limited seeks your approval to extend the funding term of 14 projects, and a small contingency allocation for project related costs, from June 2024 to June 2026.

The critical reason for this request is because 14 landscape projects currently hold \$8.8m surplus with an additional \$19.4m contracted payments currently due before June 2024. By extending the timeframe, the payment schedules for the recipient projects can be reforecast to reduce and avoid surpluses establishing in projects but still ensure projects have the agreed, and contracted, funding to ensure continuous delivery of work. Project performance and project completion dates remain unchanged. The projects are as follows:

1. Te Manahuna Aoraki
2. Banks Peninsula
3. Farewell Spit
4. Wellington
5. Dunedin
6. Tui Mai Taonga
7. Taranaki
8. Hawkes Bay
9. Kaipara
10. ZIP Capability
11. Waiheke
12. Capital Kiwi
13. South Westland
14. Kawau Island
15. Contingency

Please let me know if there is further detail required.

Nga mhi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Wednesday, 30 August 2023 at 5:46 PM
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

Please see the info from JfN below. Looks like Penny's statement was in a general sense, but you still need to follow the process we have been using and identify the projects.

BB

From: Christine Officer <cofficer@doc.govt.nz>
Sent: Wednesday, August 30, 2023 5:43 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Hi Brent

Our position is the same –

We have JFN funding in an MYA until June 2026. We are happy to consider an extension for projects, for the purpose of securing better outcomes. We have already addressed three requests from the Company I believe on this. We will still require information from the Company on which projects they wish to extend, where they are and why. I don't foresee any issues with these extensions, but we want to make sure we still have good access to information.

Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*



www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..

<image001.jpg>

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

If you can confirm that this is actually the case, then we can look to formally communicate to PF Ltd.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Tuesday, August 29, 2023 10:17 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Philip Colquhoun <pcolquhoun@doc.govt.nz>
Subject: Extension of JfN term to June 2026

Kia ora Brent

During the PF2050 Limited Board meeting on Tuesday 22 August, Penny informed our Board that DOC had secured an extension of time to June 2026 for the Jobs for Nature projects we co-fund (the only thing that changes is the end date; the quantum and all other terms and conditions are unchanged).

We are delighted with this extension as it means the attribution of benefits and outcomes that the funding will enable, will be much higher. Also, it means cashflows can be better managed to avoid surpluses building in projects. Essentially, it's a game changer for the better.

However, it also means that our financial forecasts as set out in the 2023/24 SPE will need to be revised. For this to occur, payment schedules with each project will need to be reconsidered.

We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

Brett

<image002.png>

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From: Bruce Collis <brucec@pf2050.co.nz>
Sent on: Monday, November 27, 2023 1:52:18 AM
To: Brett Butland <brettb@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>; Nathan McNally <nathanm@pf2050.co.nz>; Melissa Brignall-Theyer <melissab@pf2050.co.nz>
CC: Rob Forlong <RobF@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Subject: RE: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Brett, excellent to finally have it confirmed in writing so the team can now act on it.

Thanks

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Monday, 27 November 2023 2:43 pm

To: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>; Nathan McNally <nathanm@pf2050.co.nz>; Melissa Brignall-Theyer <melissab@pf2050.co.nz>

Cc: Rob Forlong <RobF@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: FW: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

FYI - DOC has written to us to confirm that the Jobs for Nature funding term has been extended to June 2026. The landscape team will now work with each project to revise the payment schedules so that they are better aligned with the progress indicators. We'll need to supercharge this work so that substantive progress is made before project teams either become field focused ahead of the Christmas period or many staff take leave coinciding with school holidays. It's critical this work, including legal reviews, is concluded by 9 February so that variations can be approved at the Board's February meeting.

Ngā mihi

Brett

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Monday, November 6, 2023 2:39 PM

To: Brent Beaven <bbeaven@doc.govt.nz>

Subject: FW: Extension of JfN term to June 2026

Kia ora Brent

We have a combined quantum of \$23.7m of which \$8.12m is already held in surplus by projects, with an additional \$15.8m in contracted payments currently due. The table below sets out the funding currently due for payment before June 2024, unless an extension to June 2026 is approved.

The reasons the extension is requested applies to each project equally:

- Improved cashflow management to reduce existing surplus and avoid further surplus through revised payment schedules.
- Retain an influence in project progress with the continued ability to withhold payment of invoices if required.

Project	Contract value from JFN (\$)	Value remaining from JFN (\$)	Project financial surplus (\$)	Value remaining from JFN (\$) (incl surplus)	Requested extension Term end date
Te Manahuna Aoraki				2,816,421	June 2026
Banks Peninsula				2,599,595	June 2026
Farewell Spit				1,930,626	June 2026
Wellington				2,236,000	June 2026
Dunedin				1,218,768	June 2026
Tui Mai Taonga				1,650,322	June 2026
Taranaki				1,346,000	June 2026
Hawkes Bay				375,451	June 2026
Kaipara				1,632,915	June 2026
ZIP Capability				546,000	June 2025

Waiheke				1,517,292	June 2026
Capital Kiwi				72,962	June 2026
South Westland				2,324,537	June 2026
Kawau Island				955,784	June 2026
Bay of Islands				2,173,318	June 2026
Groundtruth Ltd				\$150,000	June 2025
Other costs (eg legal fees, statistical modelling)				\$58,500	June 2026
Contingency				352,296	June 2026

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 30 October 2023 at 19:55
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

See below. Doesn't seem overly onerous.

Let me know if there are any problems.

BB

From: Eryn Hooper <ehooper@doc.govt.nz>
Sent: Monday, October 30, 2023 5:13 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Alison Maccoll <amaccoll@doc.govt.nz>
Cc: Matt Kunzmann <mkunzmann@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Kia ora Brent

Alison is on leave today so keen to support this in her absence. Apologies that you are stuck in the middle. We have been requested to provide a process on this request by our Senior Manager so have been working on this.

In the meantime, (and I think we're safe to do this before the process is finalised), we do need more information from the Company as there are consequences to the JfN programme outputs on extending the term to 2026. The multiyear appropriation is available until 2026 (as mentioned to the Company by Penny) but we do need to understand the details of the request more fully to understand the impact on the programme.

Additional information required (I think these are the names of the subproject but please confirm with Brett):

Project	Contract value from JFN (\$)	Value remaining from JFN (\$)	Reason required	Requested extension Term end date
Te Manahuna Aoraki				
Banks Peninsula				
Farewell Spit *				
Wellington				
Dunedin				
Tui Mai Taonga				
Taranaki				
Hawkes Bay				
Kaipara *				
ZIP Capability				
Waiheke				
Capital Kiwi				
South Westland				
Kawau Island				
Bay of Islands *				
Contingency				

* These projects have a confirmed extension (with Farewell Spit confirmed in principle) until June 2025.

To keep the communication lines consistent as Brett has been in touch with you, are you able to contact the company with a copy of this table to request this information please?

Let me know if you have any questions.

Ngā mihi,

Eryn

Eryn Hooper

Team Lead, Investment | Jobs for Nature

Department of Conservation - *Te Papa Atawhai*

Whakatipu-wai-Māori Office

██████████ | 1 Arthurs Point Road | PO Box 811 | Queenstown 9371



From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Saturday, October 28, 2023 7:58 PM
To: Alison Maccoll <amaccoll@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Alison and Eryn

Please see the email from Brett Butland below. I am starting to feel like the middle bit of a sandwich.... Do you want to start communicating directly with Brett?

Be good to get this moving as it has been well over a month now since they requested this. Let me know if I can help in any way.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Wednesday, October 25, 2023 4:42 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Hi Brent

Many thanks for the update and I look forward to receiving the timeline and additional info required.

However, please remind the JfN team that the D-G conveyed the decision to extend the term to June 2026 to our Board in August. Also, a key reason for the extension is to manage cashflow to projects and reduce surpluses building in projects – surpluses are an unintended consequence of ensuring project funds are received by projects during the funding term so that the project can be completed even though project terms are longer. Also, the extension will enable better recognition of benefits to the fund.

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- Revision of 2024/25 and 2025/26 cashflows for SPE purposes in March 2024.

Thank you for doing everything you can to assist with this matter.

Ngā mihi

Brett

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 5:49 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Ta- aye we needed to collate, check and recheck the finances before sending to you. Once approved, we'll revise each project's payment schedule and then Bruce will liaise with Philip for the drawdown/cashflow forecast.

Ta

Brett

On 15/09/2023, at 5:08 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

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Have a great weekend.

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Cc: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>

Subject: Re: Extension of JfN term to June 2026

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15. Contingency

Please let me know if there is further detail required.

Nga mhi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>

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To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

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Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*

Ph: [REDACTED]

www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..

<image001.jpg>

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

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From: Brett Butland <brettb@pf2050.co.nz>
Sent: Tuesday, August 29, 2023 10:17 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Philip Colquhoun <pcolquhoun@doc.govt.nz>
Subject: Extension of JfN term to June 2026

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We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

Brett

<image002.png>

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From: Brent Beaven <bbeaven@doc.govt.nz>

Date: Monday, 27 November 2023 at 12:34

To: Rob Forlong <RobF@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>

Cc: Stephanie Rowe <sjrowe@doc.govt.nz>

Subject: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Rob

I have been asked to send this on. I understand that you have been waiting for it.

Regards,

Brent

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From: Brett Butland <brettb@pf2050.co.nz>

Sent on: Monday, November 27, 2023 1:42:49 AM

To: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>; Nathan McNally <nathanm@pf2050.co.nz>; Melissa Brignall-Theyer <melissab@pf2050.co.nz>
CC: Rob Forlong <RobF@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Subject: FW: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)
Attachments: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1).pdf (193.22 KB)

FYI - DOC has written to us to confirm that the Jobs for Nature funding term has been extended to June 2026. The landscape team will now work with each project to revise the payment schedules so that they are better aligned with the progress indicators. We'll need to supercharge this work so that substantive progress is made before project teams either become field focused ahead of the Christmas period or many staff take leave coinciding with school holidays. It's critical this work, including legal reviews, is concluded by 9 February so that variations can be approved at the Board's February meeting.

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Regards,
Brent

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From: Bruce Collis <brucec@pf2050.co.nz>
Sent on: Monday, November 27, 2023 10:03:31 PM
To: Aseel (aseelh@pf2050.co.nz) <Aseel (aseelh@pf2050.co.nz)>
CC: Brett Butland (brettb@pf2050.co.nz) <Brett Butland (brettb@pf2050.co.nz)>
Subject: JFN Spent impact of extension to June 26

Hi Assel, can we cover tomorrow how we develop a high-level model that starts to forecast out the Revenue and costs for Forecast F24, F25 & F26.

A few principles that aren't locked in concrete.

JFN, need a way of running down surplus balance of F24, splitting the remaining payments over F25 & F26. (we will need Bretts help to do by project on a separate project tab.

PGF, assume at this stage no extension, 2 main reasons, currently looks unlikely and also VC needs to fund PGF \$1.35m ish, so really need to complete PGF and balance VC.

VC, need to understand how much money we have and have a couple of scenarios in terms of holding a portion of it in the bank at end of Jun 25 ie \$2m.

IT should plan to complete stage 2 Project Management Software F25 say \$250k and F26 have \$100k of ongoing support and improvements.

Timing wise it would be good to have a high-level draft in the next 2 weeks that I can cover off with Rob before Christmas break.

Thanks
Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent on: Monday, November 27, 2023 2:45:40 AM

To: Bruce Collis <brucec@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <forlongrob@gmail.com>; Rob Forlong <RobF@pf2050.co.nz>

Subject: Re: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Svea

I'm with Bruce - there's been no indication from DOC generally or JfN specifically that there's anything amiss with our reporting. Quite the opposite is true as we've been complemented on several occasions for the improved quality, accuracy and thoroughness. The last remaining aspect was about H&S reporting which we sorted in about May/June, and we're up to date with. In my view, I'd see the comment as a bit of a space filler – if there was an issue, I'd expect to have heard about it through Brent, Eryn, Philip or executive staff now.

I'm meeting with Brent on Friday (my regular fortnightly) so I'll ask him for further insight.

Ta

Brett

From: Bruce Collis <brucec@pf2050.co.nz>

Date: Monday, 27 November 2023 at 15:27

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Rick Witana <rickw@pf2050.co.nz>, Emma Williams <emmaw@pf2050.co.nz>, Rob Forlong <forlongrob@gmail.com>, Rob Forlong <RobF@pf2050.co.nz>

Subject: RE: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Svea, to date we have been told that our reporting is meeting the JFN team expectations, I'm not aware of any significant improvements we need to make.

We are always making incremental improvements every quarter, I think it was a throw away comment from David.

Cheers

Bruce

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent: Monday, 27 November 2023 2:58 pm

To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <forlongrob@gmail.com>; Rob Forlong <RobF@pf2050.co.nz>

Subject: Re: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Good news indeed. I note the expectation to improve our reporting. Do we have a plan to do this?

Svea

On 27/11/2023, at 2:43 PM, Brett Butland <brettb@pf2050.co.nz> wrote:

FYI - DOC has written to us to confirm that the Jobs for Nature funding term has been extended to June 2026. The landscape team will now work with each project to revise the payment schedules so that they are better aligned with the progress indicators. We'll need to supercharge this work so that substantive progress is made before project teams either become field focused ahead of the Christmas period or many staff take leave coinciding with school holidays. It's critical this work, including legal reviews, is concluded by 9 February so that variations can be approved at the Board's February meeting.

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 27 November 2023 at 12:34
To: Rob Forlong <RobF@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>
Cc: Stephanie Rowe <sjrowe@doc.govt.nz>
Subject: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Rob

I have been asked to send this on. I understand that you have been waiting for it.

Regards,

Brent

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

<JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1).pdf>

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Sent on: Monday, November 27, 2023 3:02:08 AM
To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>
Subject: RE: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Good plan to clarify with Brent Brett. I just don't think DOC would put something about our reporting in a formal letter (that can be OIA'd) without anything behind it, so it would be good to get clarity on that.

Svea Cunliffe-Steel

Governance Director

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Monday, November 27, 2023 3:46 PM
To: Bruce Collis <brucec@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <forlongrob@gmail.com>; Rob Forlong <RobF@pf2050.co.nz>
Subject: Re: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Svea

I'm with Bruce - there's been no indication from DOC generally or JfN specifically that there's anything amiss with our reporting. Quite the opposite is true as we've been complemented on several occasions for the improved quality, accuracy and thoroughness. The last remaining aspect was about H&S reporting which we sorted in about May/June, and we're up to date with. In my view, I'd see the comment as a bit of a space filler – if there was an issue, I'd expect to have heard about it through Brent, Eryn, Philip or executive staff now.

I'm meeting with Brent on Friday (my regular fortnightly) so I'll ask him for further insight.

Ta

Brett

From: Bruce Collis <brucec@pf2050.co.nz>
Date: Monday, 27 November 2023 at 15:27
To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Rick Witana <rickw@pf2050.co.nz>, Emma Williams <emmaw@pf2050.co.nz>, Rob Forlong <forlongrob@gmail.com>, Rob Forlong <RobF@pf2050.co.nz>
Subject: RE: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Svea, to date we have been told that our reporting is meeting the JFN team expectations, I'm not aware of any significant improvements we need to make.

We are always making incremental improvements every quarter, I think it was a throw away comment from David.

Cheers

Bruce

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Sent: Monday, 27 November 2023 2:58 pm
To: Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <forlongrob@gmail.com>; Rob Forlong <RobF@pf2050.co.nz>
Subject: Re: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Good news indeed. I note the expectation to improve our reporting. Do we have a plan to do this?

Svea

On 27/11/2023, at 2:43 PM, Brett Butland <brettb@pf2050.co.nz> wrote:

FYI - DOC has written to us to confirm that the Jobs for Nature funding term has been extended to June 2026. The landscape team will now work with each project to revise the payment schedules so that they are

better aligned with the progress indicators. We'll need to supercharge this work so that substantive progress is made before project teams either become field focused ahead of the Christmas period or many staff take leave coinciding with school holidays. It's critical this work, including legal reviews, is concluded by 9 February so that variations can be approved at the Board's February meeting.

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>

Date: Monday, 27 November 2023 at 12:34

To: Rob Forlong <RobF@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>

Cc: Stephanie Rowe <sjrowe@doc.govt.nz>

Subject: JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1)

Hi Rob

I have been asked to send this on. I understand that you have been waiting for it.

Regards,

Brent

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

<JFN0028 PF2050Ltd Letter term extension - DOC-7509452 (1).pdf>

From: Bruce Collis <brucec@pf2050.co.nz>

Sent on: Wednesday, November 1, 2023 1:47:29 AM

To: Aseel (aseelh@pf2050.co.nz) <aseelh@pf2050.co.nz>

CC: Brett Butland (brettb@pf2050.co.nz) <[Brett Butland \(brettb@pf2050.co.nz\)](mailto:brettb@pf2050.co.nz)>

Subject: FW: Extension of JfN term to June 2026

Hi Aseel, email Brett was referring to, please let me know if you want to discuss further thanks

Bruce

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, 31 October 2023 8:57 am

To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Subject: FW: Extension of JfN term to June 2026

FYI and discussion. Not onerous but we'll need to financials from Aseel.

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 30 October 2023 at 19:55
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

See below. Doesn't seem overly onerous.

Let me know if there are any problems.

BB

From: Eryn Hooper <ehooper@doc.govt.nz>
Sent: Monday, October 30, 2023 5:13 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Alison Maccoll <amaccoll@doc.govt.nz>
Cc: Matt Kunzmann <mkunzmann@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Kia ora Brent

Alison is on leave today so keen to support this in her absence. Apologies that you are stuck in the middle. We have been requested to provide a process on this request by our Senior Manager so have been working on this.

In the meantime, (and I think we're safe to do this before the process is finalised), we do need more information from the Company as there are consequences to the JfN programme outputs on extending the term to 2026. The multiyear appropriation is available until 2026 (as mentioned to the Company by Penny) but we do need to understand the details of the request more fully to understand the impact on the programme.

Additional information required (I think these are the names of the subproject but please confirm with Brett):

Project	Contract value from JFN (\$)	Value remaining from JFN (\$)	Reason required	Requested extension Term end date
Te Manahuna Aoraki				
Banks Peninsula				
Farewell Spit *				
Wellington				
Dunedin				
Tui Mai Taonga				
Taranaki				
Hawkes Bay				
Kaipara *				

ZIP Capability				
Waiheke				
Capital Kiwi				
South Westland				
Kawau Island				
Bay of Islands *				
Contingency				

* These projects have a confirmed extension (with Farewell Spit confirmed in principle) until June 2025.

To keep the communication lines consistent as Brett has been in touch with you, are you able to contact the company with a copy of this table to request this information please?

Let me know if you have any questions.

Ngā mihi,

Eryn

Eryn Hooper

Team Lead, Investment | Jobs for Nature

Department of Conservation - *Te Papa Atawhai*
 Whakatipu-wai-Māori Office

██████████ | 1 Arthurs Point Road | PO Box 811 | Queenstown 9371



From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Saturday, October 28, 2023 7:58 PM
To: Alison Maccoll <amaccoll@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Alison and Eryn

Please see the email from Brett Butland below. I am starting to feel like the middle bit of a sandwich.... Do you want to start communicating directly with Brett?

Be good to get this moving as it has been well over a month now since they requested this. Let me know if I can help in any way.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Wednesday, October 25, 2023 4:42 PM

To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Hi Brent

Many thanks for the update and I look forward to receiving the timeline and additional info required.

However, please remind the JfN team that the D-G conveyed the decision to extend the term to June 2026 to our Board in August. Also, a key reason for the extension is to manage cashflow to projects and reduce surpluses building in projects – surpluses are an unintended consequence of ensuring project funds are received by projects during the funding term so that the project can be completed even though project terms are longer. Also, the extension will enable better recognition of benefits to the fund.

We can't approach projects to reset their payment schedules until we have your written decision. The longer it takes to receive it, the less opportunity there is to reset the payment schedules.

In terms of our process:

- On receipt of your written approval, we'll need 1 month to reset payment schedules with the 14 landscape projects – each project will need to consult with their other funders to ensure there are no unintended issues.
- PF2050 Ltd Board decision to approve funding agreement variations – in November 2023 or February 2024.
- Update cashflow and drawdowns for remaining FY, based on varied agreements.
- Revision of 2024/25 and 2025/26 cashflows for SPE purposes in March 2024.

Thank you for doing everything you can to assist with this matter.

Ngā mihi

Brett

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 5:49 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Ta- aye we needed to collate, check and recheck the finances before sending to you. Once approved, we'll revise each project's payment schedule and then Bruce will liaise with Philip for the drawdown/cashflow forecast.

Ta

Brett

On 15/09/2023, at 5:08 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

You've been a busy man. Will read this and your science priority email over the weekend and get back to you next week.

Have a great weekend.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 4:58 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>
Subject: Re: Extension of JfN term to June 2026

Kia ora Brent

Predator Free 2050 Limited seeks your approval to extend the funding term of 14 projects, and a small contingency allocation for project related costs, from June 2024 to June 2026.

The critical reason for this request is because 14 landscape projects currently hold \$8.8m surplus with an additional \$19.4m contracted payments currently due before June 2024. By extending the timeframe, the payment schedules for the recipient projects can be reforecast to reduce and avoid surpluses establishing in projects but still ensure projects have the agreed, and contracted, funding to ensure continuous delivery of work. Project performance and project completion dates remain unchanged. The projects are as follows:

1. Te Manahuna Aoraki
2. Banks Peninsula
3. Farewell Spit
4. Wellington
5. Dunedin
6. Tui Mai Taonga
7. Taranaki
8. Hawkes Bay
9. Kaipara
10. ZIP Capability
11. Waiheke
12. Capital Kiwi
13. South Westland
14. Kawau Island
15. Contingency

Please let me know if there is further detail required.

Nga mhi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Wednesday, 30 August 2023 at 5:46 PM
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

Please see the info from JfN below. Looks like Penny's statement was in a general sense, but you still need to follow the process we have been using and identify the projects.

BB

From: Christine Officer <cofficer@doc.govt.nz>
Sent: Wednesday, August 30, 2023 5:43 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Hi Brent

Our position is the same –

We have JFN funding in an MYA until June 2026. We are happy to consider an extension for projects, for the purpose of securing better outcomes. We have already addressed three requests from the Company I believe on this.

We will still require information from the Company on which projects they wish to extend, where they are and why. I don't foresee any issues with these extensions, but we want to make sure we still have good access to information.

Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*

www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..

<image001.jpg>

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

If you can confirm that this is actually the case, then we can look to formally communicate to PF Ltd.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Tuesday, August 29, 2023 10:17 AM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Philip Colquhoun <pcolquhoun@doc.govt.nz>
Subject: Extension of JfN term to June 2026

Kia ora Brent

During the PF2050 Limited Board meeting on Tuesday 22 August, Penny informed our Board that DOC had secured an extension of time to June 2026 for the Jobs for Nature projects we co-fund (the only thing that changes is the end date; the quantum and all other terms and conditions are unchanged).

We are delighted with this extension as it means the attribution of benefits and outcomes that the funding will enable, will be much higher. Also, it means cashflows can be better managed to avoid surpluses building in projects. Essentially, it's a game changer for the better.

However, it also means that our financial forecasts as set out in the 2023/24 SPE will need to be revised. For this to occur, payment schedules with each project will need to be reconsidered.

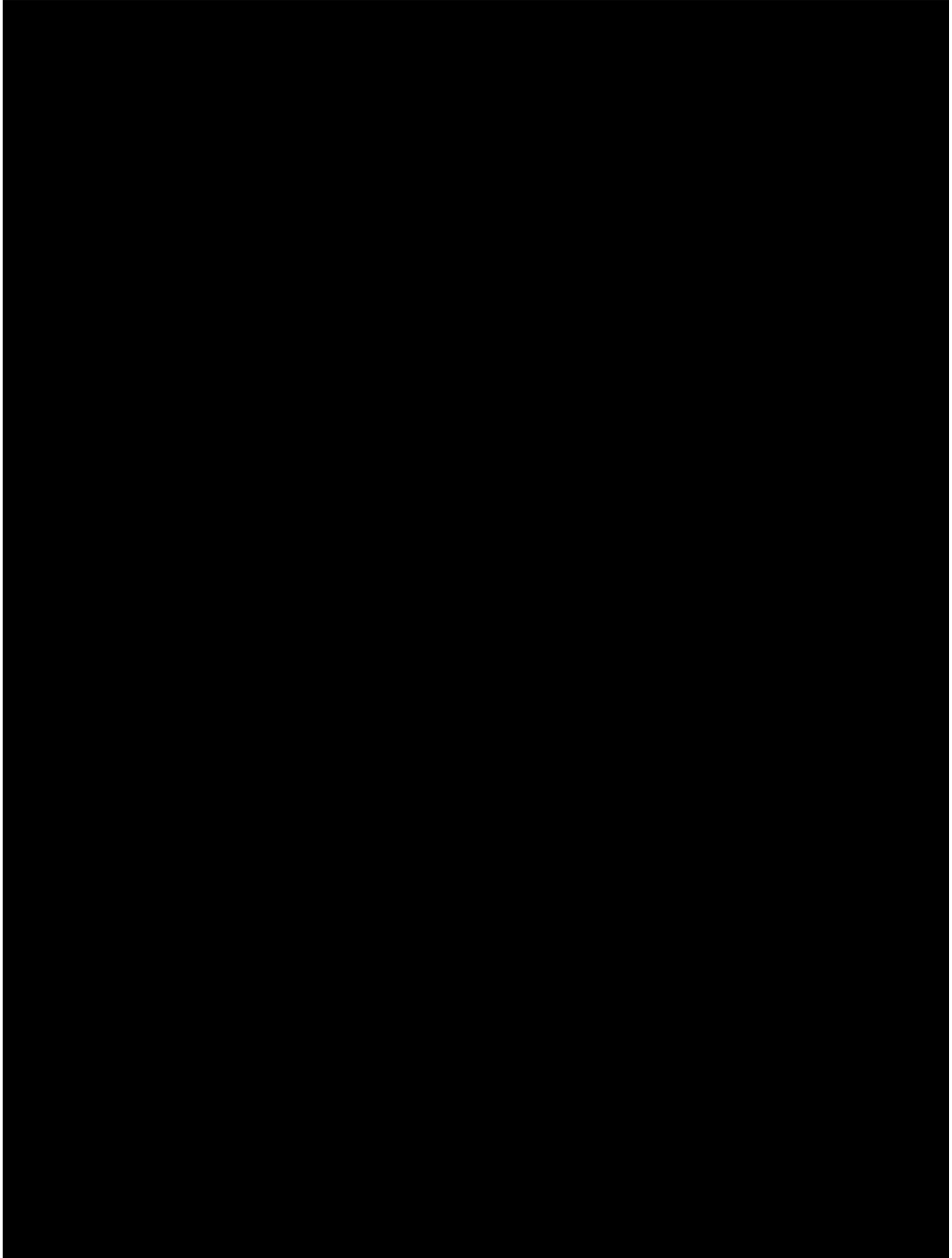
We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

Brett

<image002.png>

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On 7/03/2024, at 5:26 PM, Rob Forlong <rob@pf2050.co.nz> wrote:

Kia ora Team,

I had a good chat to Stephanie Rowe today about a number of things. They included:

Proposed New Output Class Measure

I noted that most of the aspects of the measure were not included in our application and are unfunded. I don't think we can have a measure relating to an area that has no funding allocated. It is also materially different from the board's understanding of the \$5M reached with Penny last year (which was that it was for current and new Landscape projects, not tool development or embedded research). Not including the measure will have no material effect on things, as the 2030 targets will not be sorted out until the strategy review later this year.



Cheers

Rob

<image001.png>

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent on: Thursday, March 7, 2024 11:53:58 PM

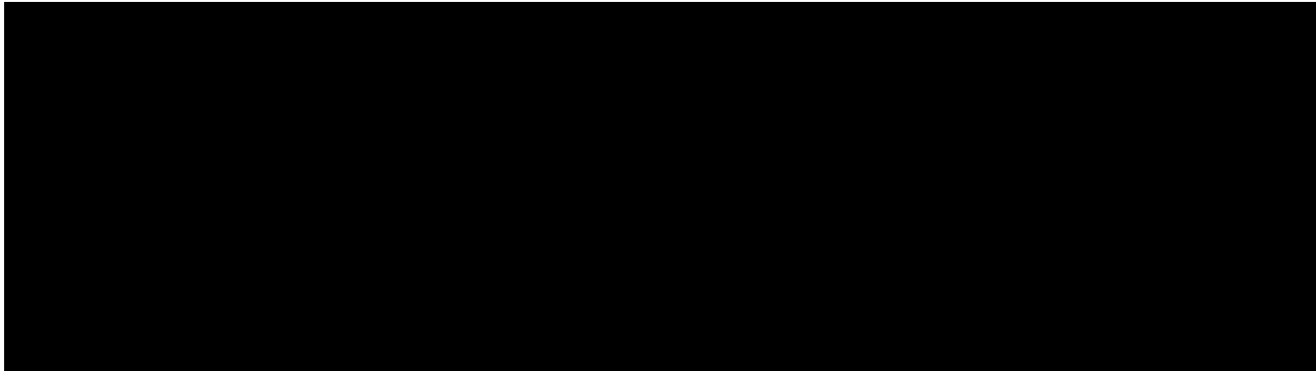
To: Denise Church <denise.church@leadershipmatters.co.nz>; devon@janszoon.org; Estelle@motupohue.nz; Katie Milne (id.whitmore@icloud.com) <Katie Milne (id.whitmore@icloud.com)>; slaterconservation@outlook.com

CC: Rob Forlong <RobF@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: New measures for PF2050 Output Class

Dear Board members





In addition, DOC suggested a new measure connected to the \$5M additional funding. However as this would be a new measure, there needs to be a fulsome discussion with the Board to ensure that the measure is aligned with our understanding of how the new money is to be utilised.

Given the deadline is today, there is insufficient time to prepare advice for the Board and to have that discussion and reach a decision, therefore Rob is proposing that there is no third measure attached to the Output class this year. We will however, be including a measure in our SPE around the \$5M, once it has been formally approved by DOC's finance committee later this month, and expectations around its application are clear.

Kind regards
Svea

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent on: Thursday, March 7, 2024 7:37:07 PM

To: Grace Xu <gxu@doc.govt.nz>

Subject: FW: Funding application PF2050 Limited

Attachments: Funding 2024-202783.docx (271.3 KB)

Svea Cunliffe-Steel

Governance Director

From: Rob Forlong
Sent: Monday, October 9, 2023 1:19 PM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: denise.church@leadershipmatters.co.nz
Subject: Funding application PF2050 Limited

Kia ora Stephanie,

Please find attached our formal application for the \$5M in funding discussed at our recent meetings. We have crafted it to provide DOC with sufficient insight into what you will get for the investment without compromising the role of the PF2050 Limited Board of Directors to make independent decisions on which projects get funded. If the Department is considering funding only part of the request can you let us know before any decisions are finalised? We would like the opportunity to review the application in the light of DOC feedback. Similarly, if you need any further information just give me a call.

I am unsure of the decision making process from here so if you could advise on a timeline and process that would be great.

[REDACTED]

Have a great day.

Noho ora mai.

Rob

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Sent on: Monday, February 12, 2024 7:19:13 PM
To: Brett Butland <brettb@pf2050.co.nz>
CC: Emma Williams <emmaw@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>
Subject: Re: [REDACTED]
Attachments: image001.png (64.64 KB)

If the \$5M is not baselined, are we certain it will be “ongoing funding” as opposed to one off?
S.

On 12/02/2024, at 3:06 PM, Brett Butland <brettb@pf2050.co.nz> wrote:

Ta - this is consistent with my comments in Teams chat and in the document on Friday (except the MYA bit!)

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Date: Monday, 12 February 2024 at 15:03
To: Emma Williams <emmaw@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>
Subject: RE: [REDACTED]

I've just got out of a meeting with the GU.

Please can you cc Brent in when you send the draft response across.

He will review the wording around the \$5M funding, and the [REDACTED] In their view, less is more.

[REDACTED]

FYI – the \$5M is NOT going to be part of the MYA. It will be as a contract for services which is why it will need to be reported against (to Brent's team).

Whilst we have had a confirmation email from Brent, it really is agreement in principle until the DOC Finance committee has approved it.

Svea Cunliffe-Steel

Governance Director

From: Emma Williams <emmaw@pf2050.co.nz>

Sent: Monday, February 12, 2024 1:12 PM

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

Subject: [REDACTED]

Importance: High

Kia ora team – any issues from you about us sending the current draft Rob has amended to DOC Comms?

Svea shall I copy GU?

Hei konā mai

Emma

<image001.png>

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Monday, February 12, 2024 11:16 AM

To: Emma Williams <emmaw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Shelley Augustine <ShelleyA@pf2050.co.nz>; Alyssa Bird <alyssab@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: RE: [REDACTED]

Thanks Team,

[REDACTED]

I kept a couple of things in which had been deleted. Firstly DOC have confirmed the \$5M in writing so that is a commitment. The fact that they may have internal processes to go through is not our concern [REDACTED]

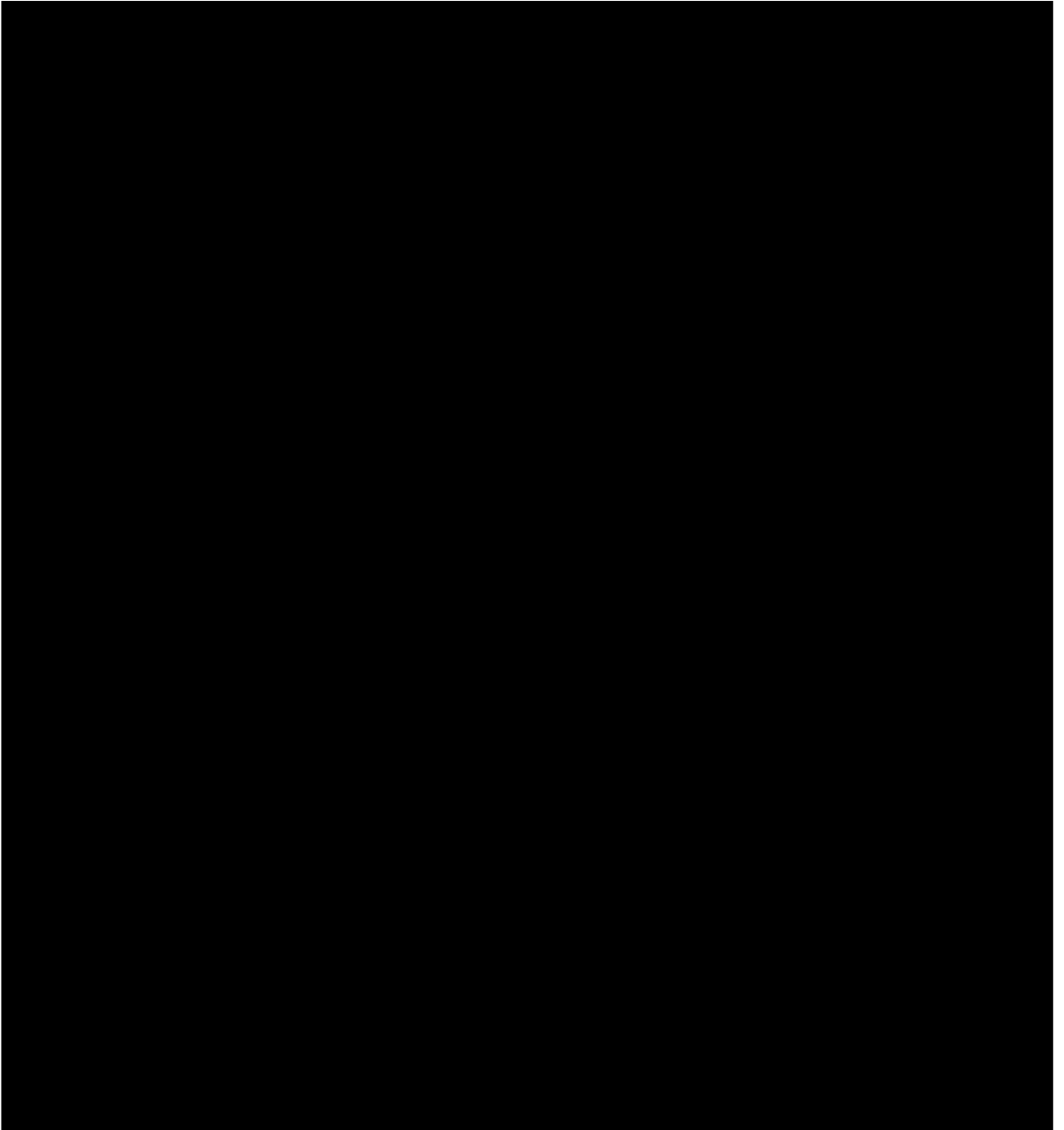
[REDACTED]

Thanks for this.

Nga mihi

R

[REDACTED]



From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Tuesday, February 13, 2024 12:00:33 AM

To: Emma Williams <emmaw@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: RE: FYI Stuff media response

Kia ora team,

I just got off the phone with Stephanie and she confirmed that the \$5M was signed off by Penny. She is happy for us to include mention of it in our reply and will tell Brent. There was one nasty surprise though. Despite DOC previously telling us the money was per annum and not time limited I've now found out that Penny only signed off three years of funding for us. I expressed my disappointment at yet another occasion where DOC had failed to disclose "strings" to us before they became a problem. Still we have three years to sort that out.

Nga mihi

R





From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Tuesday, February 13, 2024 10:52 AM

To: Brett Butland <brettb@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

Cc: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: [REDACTED]

I have already put a call into Stephanie about the fact that the Comms team seem to be renegeing from the written commitment she gave me regarding the \$5M. Will let you know when she calls back.

Cheers

R

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, February 13, 2024 10:48 AM

To: Emma Williams <emmaw@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>

Cc: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject [REDACTED]



From: Emma Williams <emmaw@pf2050.co.nz>

Date: Tuesday, 13 February 2024 at 09:56

To: Rob Forlong <RobF@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>

Cc: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject [REDACTED]

From: Fiona Oliphant <foliphant@doc.govt.nz>

Sent: Tuesday, February 13, 2024 9:26 AM

To: Emma Williams <emmaw@pf2050.co.nz>

Cc: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject [REDACTED]

Ngā mihi,

Fiona Oliphant

Senior Media and Communications Advisor | Kaitohutohu Matua Pāpāho a Whakapā

Christchurch Office | Ōtautahi

Phone: [REDACTED]

After hours media support: media@doc.govt.nz

www.doc.govt.nz



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From: Bruce Collis <brucec@pf2050.co.nz>

Sent on: Wednesday, March 13, 2024 10:02:46 PM

To: Philip Colquhoun (pcolquhoun@doc.govt.nz) <Philip Colquhoun (pcolquhoun@doc.govt.nz)>

CC: Alison Maccoll <amaccoll@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>; Kelly Vollenhoven <kvollenhoven@doc.govt.nz>; Aseel Hameed <aseelh@pf2050.co.nz>

Subject: April to June 24 Drawdown

Attachments: INV-0104 PF2050 VC.pdf (60.71 KB), INV-0105 PF2050 PGF.pdf (60.75 KB), PF2050 Limited CF Drawdown Mar24 V4_DOC view 14 March 24.xlsx (360.55 KB)

Kia ora Philip, I hope you are well, [REDACTED]

Please note we only require drawdowns for VC & PGF, the reason for this is since we have received the JFN extension to June 26, we have been working with the associated projects to update their payment schedules.

Please let us know if you have any questions.

Thanks

Bruce

From: [REDACTED]
Sent on: Tuesday, January 16, 2024 6:32:19 AM
To: Aseel Hameed <aseelh@pf2050.co.nz>
Subject: Approval required for Bill 540233 - Variation Agreement - JfN Grant Funding Agreement extension (PRE014108) from Buddle Findlay



Hello Aseel,

[Bill 540233 - Variation Agreement - JfN Grant Funding Agreement extension \(PRE014108\) from Buddle Findlay](#) was submitted via Xero

537.87 NZD Bill

PREDATOR FREE 2050 LIMITED

From
Buddle Findlay

Date
16 Jan 2024

Due Date
25 Jan 2024

Reference
540233 - Variation Agreement - JfN Grant Funding Agreement extension (PRE014108)

Item	Description	Qty	Unit Price	Account	Tax	Amount NZD
-	Our fee for professional legal services including: Reviewing draft extension and variation letter Marking up suggested changes Email correspondence with Brett Brief telephone discussion and all incidental attendances. Brett's Email advises the following: It covers work for a template variation agreement I drafted for the projects with JfN funding extensions and revising their payment schedules. By using a template, we'll be able generally avoid each projects' document being checked by BF.	1.00	467.71	521 - Landscape Projects - JFN - Direct Costs (legal fees)	15% GST on Expenses (15%)	467.71

Amounts are Tax Exclusive

Subtotal: 467.71 NZD

15% GST on Expenses (15%): 70.16 NZD

TOTAL: 537.87 NZD

DOCUMENTS

[Brett Email Buddle Findlay \[BUD-LIVE.FID833495\].pdf](#), [PRE014108 INV 540233.pdf](#)

WORKFLOW

This request has been already approved by Brett Butland

Current workflow step: HoF Approval. Approver: Aseel Hameed

Next workflow step: CEO Approval. Approver: Rob Forlong

What's your decision, Aseel?

REJECT

APPROVE

← If you reply on this email, you have three options:

- Type any text and it will be added as a comment to this request.
- Reply with the single word «**Approve**» and request will be approved.
- Reply with the single word «**Reject**» and request will be rejected.

BILL TO PO MATCHING

(Actual as of 16 Jan 2024 19:32)

537.87 NZD remaining

Total allocated: **0.00 NZD**

Remaining amount: **537.87 NZD**

System information

CompanyId:f2daa96d-157d-4e52-a60f-bcf2aad6e466

RequestId:7c88c67c-08c9-4f38-8ff1-db906fe0246a

StepId:b26d279b-e1ac-4cd6-9996-b8263cddb62

Version:1



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[Mobile apps](#)



From: Brett Butland <brettb@pf2050.co.nz>
Sent on: Thursday, February 15, 2024 8:17:35 PM
To: Rob Forlong <RobF@pf2050.co.nz>; Alyssa Bird <alyssab@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Emma Williams <emmaw@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Subject: Re: Meeting with Stephanie Rowe
Follow up: Follow up

Start date: Friday, February 23, 2024 12:00:00 AM

Due date: Friday, February 23, 2024 12:00:00 AM

Many thanks for the update Rob. I'll chat to Dan about P2P funding from the \$5m.

Ngā mihi

Brett

From: Rob Forlong <RobF@pf2050.co.nz>

Date: Thursday, 15 February 2024 at 16:18

To: Alyssa Bird <alyssab@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Bruce Collis <brucec@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Emma Williams <emmaw@pf2050.co.nz>, Rick Witana <rickw@pf2050.co.nz>, Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Subject: Meeting with Stephanie Rowe

Kia ora team,

I thought I should give you a brief rundown of Jessi and my meeting with Stephanie Rowe.

- Unsurprisingly DOC is felon the pinch with the "savings" required by Ministers. They are working hard to find them but its not easy. The upshot is that it is unlikely that we will get any additional money for our P2P function. That means we will need to fund P2P out of the \$5M.

Overall it was another very positive meeting and I think we are making progress in getting DOC to a place where the mission becomes truly collaborative exercise.

All in all its been a useful day.

Noho ora mai

R

From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Sunday, March 17, 2024 11:46:08 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: FW: Extension of JfN term to June 2026

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Monday, November 6, 2023 4:08 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: FW: Extension of JfN term to June 2026

FYI – hopefully the next step is the confirmation.

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 6 November 2023 at 15:15
To: Brett Butland <brettb@pf2050.co.nz>
Subject: RE: Extension of JfN term to June 2026

Thanks – have passed on.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Monday, November 6, 2023 2:39 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Kia ora Brent

We have a combined quantum of \$23.7m of which \$8.12m is already held in surplus by projects, with an additional \$15.8m in contracted payments currently due. The table below sets out the funding currently due for payment before June 2024, unless an extension to June 2026 is approved.

The reasons the extension is requested applies to each project equally:

- Improved cashflow management to reduce existing surplus and avoid further surplus through revised payment schedules.
- Retain an influence in project progress with the continued ability to withhold payment of invoices if required.

Project	Contract value from JFN (\$)	Value remaining from JFN (\$)	Project financial surplus (\$)	Value remaining from JFN (\$) (incl surplus)	Requested extension Term end date
Te Manahuna Aoraki				2,816,421	June 2026
Banks Peninsula				2,599,595	June 2026
Farewell Spit				1,930,626	June 2026
Wellington				2,236,000	June 2026
Dunedin				1,218,768	June 2026
Tui Mai Taonga				1,650,322	June 2026
Taranaki				1,346,000	June 2026
Hawkes Bay				375,451	June 2026
Kaipara				1,632,915	June 2026

ZIP Capability				546,000	June 2025
Waiheke				1,517,292	June 2026
Capital Kiwi				72,962	June 2026
South Westland				2,324,537	June 2026
Kawau Island				955,784	June 2026
Bay of Islands				2,173,318	June 2026
Groundtruth Ltd				\$150,000	June 2025
Other costs (eg legal fees, statistical modelling)				\$58,500	June 2026
Contingency				352,296	June 2026

Ngā mihi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Monday, 30 October 2023 at 19:55
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

See below. Doesn't seem overly onerous.

Let me know if there are any problems.

BB

From: Eryn Hooper <ehooper@doc.govt.nz>
Sent: Monday, October 30, 2023 5:13 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Alison Maccoll <amaccoll@doc.govt.nz>
Cc: Matt Kunzmann <mkunzmann@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Kia ora Brent

Alison is on leave today so keen to support this in her absence. Apologies that you are stuck in the middle. We have been requested to provide a process on this request by our Senior Manager so have been working on this.

In the meantime, (and I think we're safe to do this before the process is finalised), we do need more information from the Company as there are consequences to the JFN programme outputs on extending the term to 2026. The multiyear appropriation is available until 2026 (as mentioned to the Company by Penny) but we do need to understand the details of the request more fully to understand the impact on the programme.

Additional information required (I think these are the names of the subproject but please confirm with Brett):

Project	Contract value from JFN (\$)	Value remaining from JFN (\$)	Reason required	Requested extension Term end date
Te Manahuna Aoraki				
Banks Peninsula				
Farewell Spit *				
Wellington				
Dunedin				
Tui Mai Taonga				
Taranaki				
Hawkes Bay				
Kaipara *				
ZIP Capability				
Waiheke				
Capital Kiwi				
South Westland				
Kawau Island				
Bay of Islands *				
Contingency				

* These projects have a confirmed extension (with Farewell Spit confirmed in principle) until June 2025.

To keep the communication lines consistent as Brett has been in touch with you, are you able to contact the company with a copy of this table to request this information please?

Let me know if you have any questions.

Ngā mihi,

Eryn

Eryn Hooper

Team Lead, Investment | Jobs for Nature

Department of Conservation - *Te Papa Atawhai*

Whakatipu-wai-Māori Office

██████████ | 1 Arthurs Point Road | PO Box 811 | Queenstown 9371



From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Saturday, October 28, 2023 7:58 PM
To: Alison Maccoll <amaccoll@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Alison and Eryn

Please see the email from Brett Butland below. I am starting to feel like the middle bit of a sandwich.... Do you want to start communicating directly with Brett?

Be good to get this moving as it has been well over a month now since they requested this. Let me know if I can help in any way.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Wednesday, October 25, 2023 4:42 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Hi Brent

Many thanks for the update and I look forward to receiving the timeline and additional info required.

However, please remind the JfN team that the D-G conveyed the decision to extend the term to June 2026 to our Board in August. Also, a key reason for the extension is to manage cashflow to projects and reduce surpluses building in projects – surpluses are an unintended consequence of ensuring project funds are received by projects during the funding term so that the project can be completed even though project terms are longer. Also, the extension will enable better recognition of benefits to the fund.

We can't approach projects to reset their payment schedules until we have your written decision. The longer it takes to receive it, the less opportunity there is to reset the payment schedules.

In terms of our process:

- On receipt of your written approval, we'll need 1 month to reset payment schedules with the 14 landscape projects – each project will need to consult with their other funders to ensure there are no unintended issues.
- PF2050 Ltd Board decision to approve funding agreement variations – in November 2023 or February 2024.
- Update cashflow and drawdowns for remaining FY, based on varied agreements.
- Revision of 2024/25 and 2025/26 cashflows for SPE purposes in March 2024.

Thank you for doing everything you can to assist with this matter.

Ngā mihi

Brett

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 5:49 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Subject: Re: Extension of JfN term to June 2026

Ta- aye we needed to collate, check and recheck the finances before sending to you. Once approved, we'll revise each project's payment schedule and then Bruce will liaise with Philip for the drawdown/cashflow forecast.

Ta

Brett

On 15/09/2023, at 5:08 PM, Brent Beaven <bbeaven@doc.govt.nz> wrote:

You've been a busy man. Will read this and your science priority email over the weekend and get back to you next week.

Have a great weekend.

BB

From: Brett Butland <brettb@pf2050.co.nz>
Sent: Friday, September 15, 2023 4:58 PM
To: Brent Beaven <bbeaven@doc.govt.nz>
Cc: Bruce Collis <brucec@pf2050.co.nz>; Aseel Hameed <aseelh@pf2050.co.nz>
Subject: Re: Extension of JfN term to June 2026

Kia ora Brent

Predator Free 2050 Limited seeks your approval to extend the funding term of 14 projects, and a small contingency allocation for project related costs, from June 2024 to June 2026.

The critical reason for this request is because 14 landscape projects currently hold \$8.8m surplus with an additional \$19.4m contracted payments currently due before June 2024. By extending the timeframe, the payment schedules for the recipient projects can be reforecast to reduce and avoid surpluses establishing in projects but still ensure projects have the agreed, and contracted, funding to ensure continuous delivery of work. Project performance and project completion dates remain unchanged. The projects are as follows:

1. Te Manahuna Aoraki
2. Banks Peninsula
3. Farewell Spit
4. Wellington
5. Dunedin
6. Tui Mai Taonga
7. Taranaki
8. Hawkes Bay
9. Kaipara
10. ZIP Capability
11. Waiheke
12. Capital Kiwi
13. South Westland
14. Kawau Island
15. Contingency

Please let me know if there is further detail required.

Nga mhi

Brett

From: Brent Beaven <bbeaven@doc.govt.nz>
Date: Wednesday, 30 August 2023 at 5:46 PM
To: Brett Butland <brettb@pf2050.co.nz>
Subject: FW: Extension of JfN term to June 2026

Hi Brett

Please see the info from JfN below. Looks like Penny's statement was in a general sense, but you still need to follow the process we have been using and identify the projects.

BB

From: Christine Officer <cofficer@doc.govt.nz>
Sent: Wednesday, August 30, 2023 5:43 PM
To: Brent Beaven <bbeaven@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: RE: Extension of JfN term to June 2026

Hi Brent

Our position is the same –

We have JFN funding in an MYA until June 2026. We are happy to consider an extension for projects, for the purpose of securing better outcomes. We have already addressed three requests from the Company I believe on this. We will still require information from the Company on which projects they wish to extend, where they are and why. I don't foresee any issues with these extensions, but we want to make sure we still have good access to information.

Thanks Chris

Christine Officer
Jobs for Nature Manager

Department of Conservation - *Te Papa Atawhai*

Ph [REDACTED]

www.doc.govt.nz

Note: I work flexible hours, often outside of normal business hours. While it suits me to work at this time, there is no expectation for you to respond outside of your normal working hours..

<image001.jpg>

From: Brent Beaven <bbeaven@doc.govt.nz>
Sent: Wednesday, August 30, 2023 12:02 PM
To: Christine Officer <cofficer@doc.govt.nz>; Eryn Hooper <ehooper@doc.govt.nz>
Subject: FW: Extension of JfN term to June 2026

Ummm...any ideas where this came from?

If you can confirm that this is actually the case, then we can look to formally communicate to PF Ltd.

BB

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Tuesday, August 29, 2023 10:17 AM

To: Brent Beaven <bbeaven@doc.govt.nz>

Cc: Bruce Collis <brucec@pf2050.co.nz>; Philip Colquhoun <pcolquhoun@doc.govt.nz>

Subject: Extension of JfN term to June 2026

Kia ora Brent

During the PF2050 Limited Board meeting on Tuesday 22 August, Penny informed our Board that DOC had secured an extension of time to June 2026 for the Jobs for Nature projects we co-fund (the only thing that changes is the end date; the quantum and all other terms and conditions are unchanged).

We are delighted with this extension as it means the attribution of benefits and outcomes that the funding will enable, will be much higher. Also, it means cashflows can be better managed to avoid surpluses building in projects. Essentially, it's a game changer for the better.

However, it also means that our financial forecasts as set out in the 2023/24 SPE will need to be revised. For this to occur, payment schedules with each project will need to be reconsidered.

We look forward to receiving confirmation of the extension to June 2026 from you (by email or letter) but in the meantime, we'll commence this work immediately and with a sense of urgency - I'll keep you informed on progress at our regular fortnightly meeting.

Ngā mihi

Brett

<image002.png>

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From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Sunday, March 17, 2024 11:26:29 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: FW: FOR ACTION Estimates performance measures

From: Brett Butland <brettb@pf2050.co.nz>

Sent: Thursday, March 7, 2024 3:33 PM

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: Re: FOR ACTION Estimates performance measures

My two cents: in my discussion with Brent today, he signalled that funding will continue after the 3 year term ends, and the funding agreement of the \$15m will be written in a way that foresees this and accommodates other funding injections, so I see the measure as writing the plan to inform the additional funding discussion - I don't see it as requiring us to do the embedded research and tool development work (and I know Rob is pushing hard for specific funds for this).

Ngā mihi

Brett

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Date: Thursday, 7 March 2024 at 15:10

To: Rob Forlong <RobF@pf2050.co.nz>, Bruce Collis <brucec@pf2050.co.nz>, Brett Butland <brettb@pf2050.co.nz>, Dan Tompkins <dant@pf2050.co.nz>, Rick Witana <rickw@pf2050.co.nz>

Subject: RE: FOR ACTION Estimates performance measures

Hi Rob

[REDACTED]

Brent has confirmed that the new money will be to support development of new tools and techniques, which may be via embedded research, tool development, breakthrough science, or on the ground practical application in a landscape project. So whilst we may have proposed something different when we applied for the money, that was [REDACTED] and before we received the Minister's LOE. I think things have moved on quite considerably and DOC can obviously dictate how we apply the funds. I assume that will be confirmed after the Funding Committee meeting later this month? It reflects the Minister's expectations around the need for us to focus on projects that drive a step change, and which focus the Company's work programme to align with the next phase of the PF strategy. We've had a very strong message that our focus needs to be on developing innovative tools and techniques to give more efficient and effective eradication methods. redacted

[REDACTED]

[REDACTED]

Governance Director

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Thursday, March 7, 2024 2:17 PM

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: RE: FOR ACTION Estimates performance measures

Hi Svea,

[REDACTED]

I went back among the emails and I can confirm that when we applied for the \$5M we made it clear that we could not do this work under the \$5M scenario. DOC have since said (informally) that there is no money for tools etc so we cant accept a measure we are not funded for.

Cheers

Rob

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent: Wednesday, March 6, 2024 3:13 PM

To: Rob Forlong <RobF@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>; Brett Butland <brettb@pf2050.co.nz>; Dan Tompkins <dant@pf2050.co.nz>; Rick Witana <rickw@pf2050.co.nz>

Subject: FOR ACTION Estimates performance measures

Hi all

[REDACTED]

We are asked to add in a third measure (from Steph's team) around embedded research and tool development, given that will be a key area of focus for the additional \$5M. The target will simply be "achieved".

[REDACTED]

--	--	--	--

If you can come back to me with your feedback, thoughts etc, **by lunchtime tomorrow**, I'd appreciate it.

Svea

Svea Cunliffe-Steel

Governance Director

From: Philip Colquhoun <pcolquhoun@doc.govt.nz>

Sent: Wednesday, March 6, 2024 2:38 PM

To: Svea Cunliffe-Steel <sveac@pf2050.co.nz>; Bruce Collis <brucec@pf2050.co.nz>

Cc: Grace Xu <gxu@doc.govt.nz>

Subject: RE: Estimates performance measures - finance specific question

Hi Svea

[Redacted]

Sorry for the short notice.

Philip

Philip Colquhoun

Principal Governance Advisor

Wellington

Phone: [Redacted]

www.doc.govt.nz



Department of
Conservation
Te Papa Atawhai

From: Svea Cunliffe-Steel <sveac@pf2050.co.nz>

Sent: Wednesday, March 6, 2024 6:56 AM

To: Philip Colquhoun <pcolquhoun@doc.govt.nz>; Bruce Collis <brucec@pf2050.co.nz>

Cc: Grace Xu <gxu@doc.govt.nz>

Subject: RE: Estimates performance measures - finance specific question

[Redacted]

[Redacted]

Svea Cunliffe-Steel

Governance Director



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From: Denise Church <denise.church@leadershipmatters.co.nz>

Sent: Tuesday, September 19, 2023 4:49 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: Can you check this please

Kia ora Penny

Thanks for making time available for a phone conversation tomorrow.

And thanks again for your time with the Predator 2050 Ltd Board last month – it was very helpful.

I'm keen that we are all on one page going forward. In the roll out of the activities we covered at the board meeting a few questions have emerged and I thought it would be useful to give you a heads up on these and seek your views.

1. Jobs for Nature extension – there seems to be a reasonably clear way forward here to allow committed funding to flow through to FY26 to enable timing adjustment for projects, where needed. This will be helpful.

The one question that has come up relates to funds sought by Predator Free South Westland for "completion". We have already allocated an additional \$1.1m to PFSW, which we acknowledge as a highly significant project. That done, the company's budget is then substantially and fully committed within the JfN quantum. ~~Your team have suggested that~~ [Predator Free South Westland have requested that](#) the company ~~should fund~~ [an](#) the additional \$1.9m ~~now sought by PFSW~~. I wonder if there might be some confusion between what can be done from remaining JfN, and what would follow, as you have suggested, from your proposed investment of Budget 22 PF allocation in PFSW. It would be helpful to hear your thinking on this.

2. Potential allocation of up to \$5 million from the Budget 22 provision for Predator Free investments in complex landscapes
From our previous discussions, our understanding was that we would share investment criteria with the department for comment and then use those criteria, and our ability to work closely with existing or emergent projects, to develop a near term and high value investment portfolio for complex landscapes. Value relies on the company harnessing its strong and trusted relationships with projects to define the best possible pathways for investment and, as far as possible, harness knowledge breakthroughs and the gains made. We have already noted that the \$5m falls well below our estimate of a minimum viable project pipeline of \$12.5m for pursuing the mission in complex landscapes. However, we recognise the fiscal constraint.

We envisaged that this criteria based portfolio would be considered at a broad level by the department, cognisant of the company's independent role in allocation, and deep knowledge of

where value will lie. I am told that your team had in mind a “project by project” evaluation and decision making process, which to my mind runs a number of risks – both in terms of inadvertently assumed director responsibilities, and perceived conflict of interest. I am sure these are things we can work through, but I am keen to hear how you see this. Personally, I believe that having collaboratively confirmed criteria are the key to this. They are also proving helpful in the discussions I am progressing with potential external funders.



Loo

etc

Denise Church

Director, Leadership Matters Ltd



denise.church@leadershipmatters.co.nz



Level 17, Spaces, 11 – 19 Customs St West, Auckland 1010
PO Box 106040, Auckland 1143
| www.pf2050.co.nz |

7 September 2023

Penny Nelson
Director-General
Department of Conservation
c/- email: pnelson@doc.govt.nz

~~Dear~~ Tēnā koe Penny,

Thank you joining our recent Board meeting and briefing the Board on the current fiscal outlook and the implications for the Predator Free 2050 mission. We appreciated your willingness to share your candid reflections, and this has provided the Board with a clear sense of the challenges ahead, and a better understanding that biodiversity gains will be a key area of focus for the Department and will inform future funding decisions.

We are encouraged that you recognise the key role of the Company in funding predator eradication activities on non-Conservation land, as well as our role funding research and sharing knowledge and evidence to support more efficient and effective eradication methods. We agree with your sentiments about the need for effective, transparent engagement to ensure greater alignment as important decisions are made about the future programmes of work to advance the Predator Free mission.

We appreciate your offer of \$5M per annum being made available for landscape projects in addition to those specifically identified as ~~DoC~~ priorities. We are working now to give you our assessment of the most beneficial and effective portfolio of investment.

Thank you also for enabling the projects funded through Jobs for Nature to extend through till 2026. While most are on target for 2024 it will help those projects who were delayed by Covid restrictions and those who suffered through the storms earlier this year. We would like as soon as possible to write to all ~~JfN~~ projects advising them of the extension. We understand there is a process to follow and trust that that can be expedited.

With this in mind, we would like to take this opportunity to provide you with the Company's perspective on the current challenges facing the Predator Free 2050 movement, and the impact on future work. These challenges will also be outlined in the Briefing to the incoming Minister.

Prioritising Biodiversity Gains as the primary determinant of critical short-term investment

We heard your request for the PF2050 Mission to prioritise biodiversity gains and we will certainly do that. We recognise the importance of ensuring there is no further loss to Aotearoa's precious biodiversity and where possible, it is rebuilt. The mission of course requires a long term perspective to secure optimal total gain.

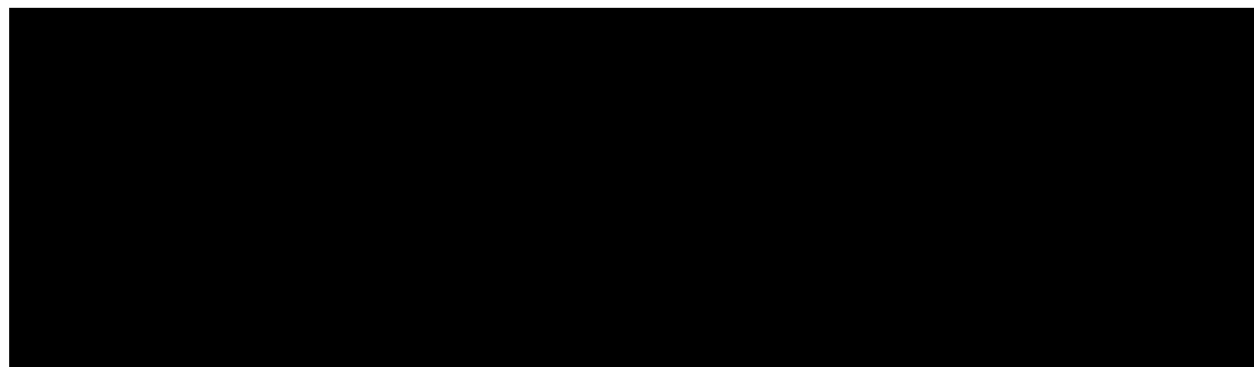
Avoiding reinvasion of predators in the absence of significant ongoing funding.

As you are aware, it is important that the gains made in biodiversity terms, mission capability and technology, and community and funder buy in are not lost. Although the bulk of our funding will shortly conclude, the company will continue to support the projects through the front-end, back-end funding approach we adopted in Jobs for Nature projects. Most (if not all) of the Landscape projects will have “predator free” areas when their project term is complete. However, if additional funding is not secured, in the medium to long-term, some projects will lose the gains made and there will be predator reinvasion. Reinvasion will have significant negative effects on our collective ability to achieve the Predator Free 2050 Objective.

Minimising reputational damage with key stakeholders, partners, co-funders and the public

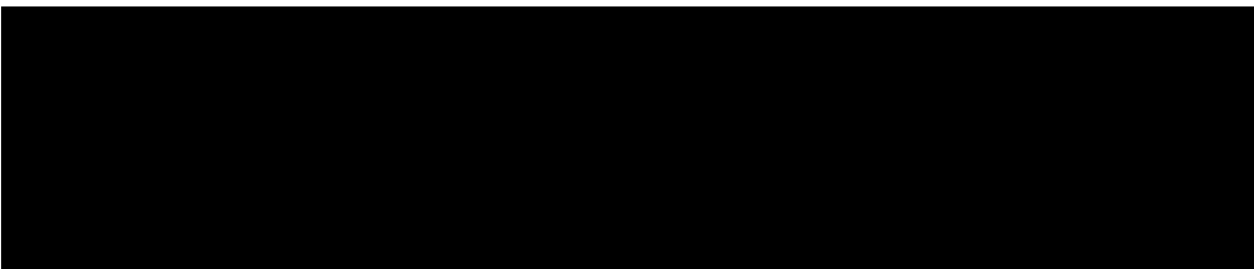
While the time limited funding of Jobs for Nature has always been made clear, rightly or wrongly, if the funding for the PF2050 Mission is significantly downsized, some stakeholders will question the Crown’s commitment to the goal. That could not only result in a loss of social licence, and professional capability, but it will mean that the expectations of co-funders will not be met, potentially leading to their withdrawal.

In the face of a greatly reduced funding envelope, one of the key challenges for both DOC and the Company is to put together a work programme which demonstrates to the public, that Government is genuinely committed to the achievement of the PF2050 Objective in terms of investment outside the conservation estate.



Sustaining knowledge and technology gains

We were encouraged by your confirmation that you wish the company to be actively involved in defining the agenda for upcoming research and technology development initiatives. Further development of these is vital to the next stage of the mission, and we trust that the considerable experience the company and projects have built in embedded innovation can be effectively harnessed to define these investments.



Approach to predator eradication in urban and rural environments

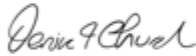
As you know, eradicating predators in urban and rural areas have unique challenges due to the significant amounts of private land involved. Nevertheless, we currently have examples of successful elimination projects in both rural and urban environments and these are already demonstrating that new technologies and tactics will greatly reduce elimination costs. Developing an efficient yet cost-effective approach to ensure momentum is not lost is crucial.

We acknowledge that the Department must make important funding decisions in a tightening fiscal environment, but again we were encouraged by your confirmation of the significant role that the company can play in pursuing the PF2050 mission.

We look forward to the opportunity to work with DOC and be part of ongoing discussions. Rob Forlong and his team are putting priority on the particular elements of collaborative work we identified (investment criteria and portfolio for projects to be funded via the company, and form and function).

On these last two points, some issues have emerged in the company's initial discussions with the department. Rob is meeting with Stephanie Rowe on Thursday 7 September, and it would be good to schedule a phone discussion with you after that meeting to ensure that we are on the same page.

~~Nāku iti noa, nā~~



Denise Church
Chair
Predator Free 2050 Limited

From: Rob Forlong <RobF@pf2050.co.nz>

Sent on: Monday, March 18, 2024 12:32:53 AM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: FW: Follow up

From: Rob Forlong

Sent: Saturday, September 2, 2023 11:59 AM

To: Stephanie Rowe <sjrowe@doc.govt.nz>

Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Marie Long <mlong@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>

Subject: RE: Follow up

Thanks Stephanie,

I'd definitely like to catch up with you next week on this. I have some discomfort with aspects of it.

Nga mihi

Rob

From: Stephanie Rowe <sjrowe@doc.govt.nz>

Sent: Friday, September 1, 2023 3:48 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Marie Long <mlong@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>

Subject: RE: Follow up

Hello again,

I met with Marie and Brent this morning, as the J4N programme sits with them, and I was able to ask about your other questions too. I've put answers below.

Have a great weekend,

Steph

From: Rob Forlong <RobF@pf2050.co.nz>

Sent: Thursday, August 31, 2023 3:07 PM

To: Stephanie Rowe <sjrowe@doc.govt.nz>

Cc: Alyssa Bird <alyssab@pf2050.co.nz>

Subject: Follow up

Kia ora Steph,

I'm now back and caught up following our board meeting last week so I thought I should touch base.

Hopefully your fracture has healed. I'm almost back to normal which is a huge relief.

Follow up from PF2050 Limited Board Meeting

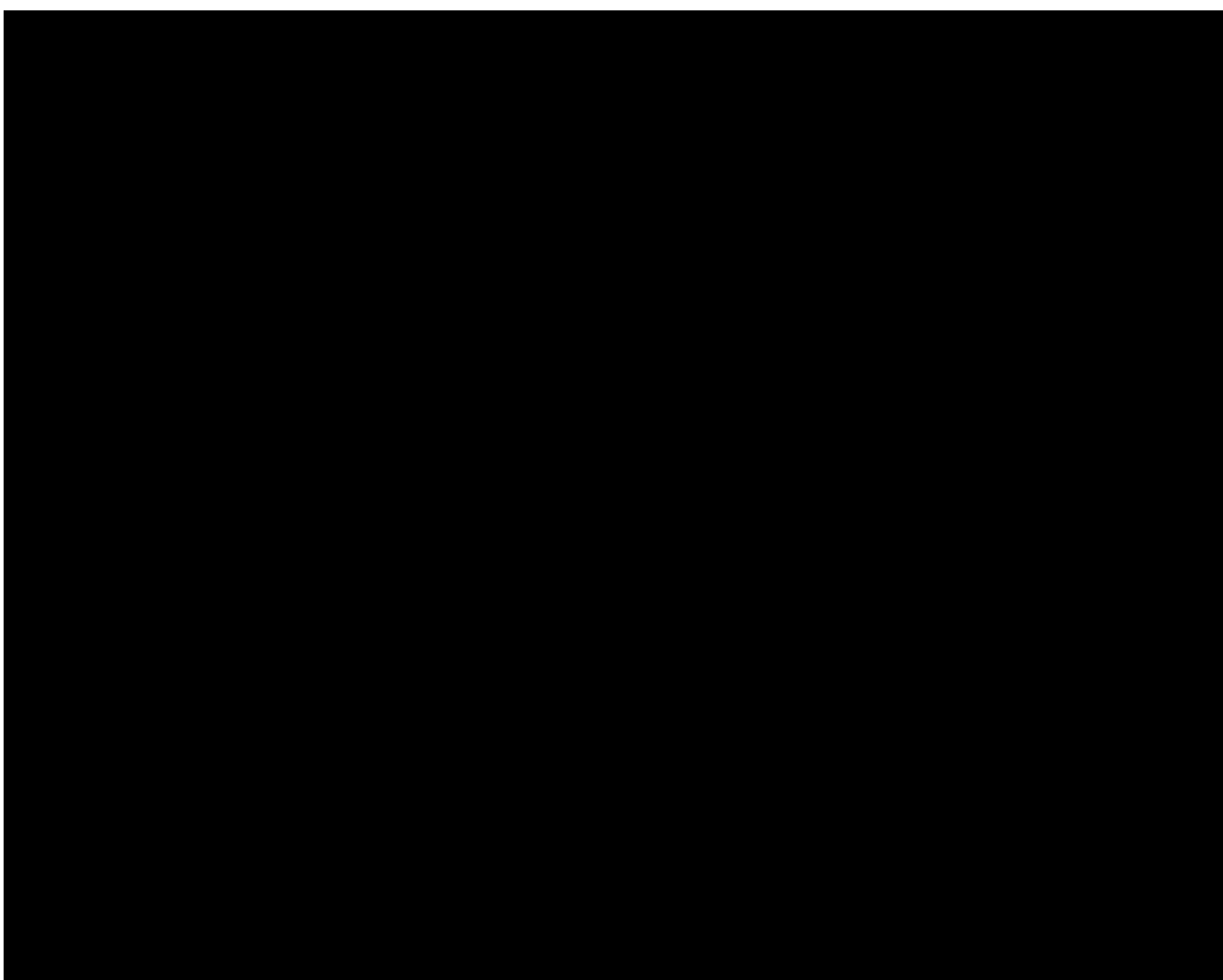
Penny's talk to the board was well received. It gave the board a of food for thought and they we impressed about how generous she was with her time. Denise will shortly send Penny a letter to follow up and I'll send you a copy too.

There are also a couple of points I'd like to confirm. Firstly, we had assumed that the Jobs for Nature extension to 2026 for PF2050 Limited projects was at the company's discretion. However, subsequent correspondence from the JfN team suggests that DOC will decide which PF2050 Limited projects will be allowed to extend through to 2026. Can you advise?

While Penny is correct that the JFN funding has been extended until June 2026, the J4N team has a process in place for all J4N projects that received extensions. Therefore, they will still require information from the Company on which projects you wish to extend, where they are and why. I understand they have already addressed three requests from the Company via what I hear was a simple email process. They don't foresee any issues with other extensions but want to make sure they get the information they need as part of the process. Let me know if you have further questions and I can direct you to the J4N Director or manager.

Secondly we have interpreted the \$5M for predator elimination projects as "per annum". Are we correct in doing so?

Yes, if there is \$5m available, it would be per annum. Looking forward to hearing from you regarding what projects you would look to support with this level of investment.



I think that covers it all. If you want to meet to discuss just let me know.

Nga mihi

Rob

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From: Rob Forlong <RobF@pf2050.co.nz>
Sent on: Monday, March 18, 2024 12:43:23 AM
To: Rob Forlong <RobF@pf2050.co.nz>
Subject: FW: Follow up email for Igor

Follow up:

From: Igor Milosevic <imilosevic@doc.govt.nz>
Sent: Tuesday, May 16, 2023 2:49 PM
To: Bruce Collis <brucec@pf2050.co.nz>
Cc: Rob Forlong <RobF@pf2050.co.nz>; Svea Cunliffe-Steel <sveac@pf2050.co.nz>
Subject: RE: Follow up email for Igor

Hi Bruce,

Apologies for the delayed response. Here are the responses to your queries:

Company “Baseline” funding

Our understanding is that while the multi-year appropriation concludes in 2025. At that point the company will automatically receive baseline funding of approximately \$5.914M per annum. Is that correct?

Yes, this is correct. Per the below schedule, the MYA will expire on 30 June 2025.

Line		742:0:12	742:1:12	742:2:12	742:3:12	742:4:12
		BGT 2023	BGT 2023	BGT 2023	BGT 2023	BGT 2023
		Jun 2023	Jun 2024	Jun 2025	Jun 2026	Jun 2027
9000	Non-Annual Appropriations eg. PLA/RDA (GST excl)					
30000	Outputs (Gds & Svs) not provided by Depts					
105	Predator Free New Zealand - MYA	-	-	-	-	-
110	Kermadec Rangitahua Ocean Sanctuary MYA	290	245	255	435	-
115	Jobs for Nature MYA	31,491	52,707	10,430	-	-
106	Predator Free New Zealand - MYA 2	22,433	10,434	2,403	-	-
199	Total Output Expenses	54,214	63,386	13,088	435	-

The annual appropriation, while still “active”, has funding tagged to it from 1 July 2025, with an annual appropriated amount of \$5.914m.

Line		742:0:12	742:1:12	742:2:12	742:3:12	742:4:12
		BGT 2023	BGT 2023	BGT 2023	BGT 2023	BGT 2023
		Jun 2023	Jun 2024	Jun 2025	Jun 2026	Jun 2027
9000	Annual Appropriations (GST excl)					
30000	Outputs (Gds & Svs) not provided by Depts					
10	Management Services: Natu	-	972	972	972	972
15	Moutoa Gardens	38	23	23	23	23
20	Community Conservation Funds	2,109	19,438	5,713	4,909	4,909
31	MCA Nature Heritage Fund	22	5,581	1,803	1,803	1,803
33	MCA Nga Whenua Rahui	9,268	6,284	5,654	6,914	6,914
35	MCA Legal Protectn Queen Elizabeth II	2,105	3,312	3,212	3,412	3,412
37	MCA - South Island Landless Natives Act	-	4,495	-	-	-
38	Predator Free New Zealand	-	-	-	5,914	5,914
199	Total Output Expenses	13,542	40,105	17,377	23,947	23,947

Jobs for Nature funding deadline

Our previous understanding is that the Jobs for Nature funding was time limited and concluded on 30 June 2024. Any unspent money at that time needed to be returned to treasury. Can you confirm that the deadline is 30 June 2025 and that any extension only needs approval from DOC senior management.

Per Christine's email on 05.05.2023, the Department is able to consider an extension for JFN funding through until June 2026. Christine can advise on the details regarding who needs to provide formal approval for the project extensions.

Fiscal Cliff

From July 2024 the company is facing a significant fiscal cliff (as you can see from the attached spreadsheet) with funding reducing from around \$35M per annum (23/24) to around \$9M per annum (25/26) and \$6m per annum (26/27 ongoing). We are interested in your comments on that strategy, particularly any "show stoppers" that you can foresee.

Note that there is a discrepancy between the spreadsheet provided and the above comment. Per the spreadsheet you sent, the funding is reducing from \$35m in FY23 (2022/23), to \$32m in FY24 (2023/24), to \$9m in FY25 (2024/25), to \$6m in FY26 (2025/26) – a year earlier than per the comment above.

I cannot see any "show stoppers" with what you have outlined. The funding profile can be reforecast through to FY25 (2024/25) without the need for any expense transfers, given the multi-year appropriation. It makes sense to look for savings where possible in order to re-deploy funds to deliver the greatest outcomes, and to engage with the Predator Free 2050 programme team – noting that the Budget 2022 funding will be used to support the work of over 20 organisations, so early engagement and planning is recommended.



Kind regards,

Igor

Igor Milosevic

Strategic Finance Manager

Department of Conservation | Te Papa Atawhai
[REDACTED]

Conservation House Wellington | Whare Kaupapa Atawhai

18 - 32 Manners St | PO Box 10 420, Wellington 6143
[REDACTED]

Kia piki te oranga o te ao tūroa, i roto i te ngātahitanga, ki Aotearoa.
To work with others to increase the value of conservation for New Zealanders.

www.doc.govt.nz

From: Bruce Collis <brucec@pf2050.co.nz>
Sent: Thursday, April 27, 2023 10:14 AM
To: Igor Milosevic <imilosevic@doc.govt.nz>
Cc: Rob Forlong <RobF@pf2050.co.nz>; Svea <sveac@pf2050.co.nz>
Subject: Follow up email for Igor

Kia ora Igor, it was good to meet you online the other day, we all appreciated your advice, as discussed, we would like to confirm (or otherwise) a few issues that we are currently dealing with:

Company “Baseline” funding

Our understanding is that while the multi-year appropriation concludes in 2025. At that point the company will automatically receive baseline funding of approximately \$5.914M per annum. Is that correct?

Jobs for Nature funding deadline

Our previous understanding is that the Jobs for Nature funding was time limited and concluded on 30 June 2024. Any unspent money at that time needed to be returned to treasury. Can you confirm that the deadline is 30 June 2025 and that any extension only needs approval from DOC senior management.

Fiscal Cliff


From July 2024 the company is facing a significant fiscal cliff (as you can see from the attached spreadsheet) with funding reducing from around \$35M per annum (23/24) to around \$9M per annum (25/26) and \$6m per annum (26/27 ongoing).

We have been advised by DOC that there will be no budget bid for funds for predator free 2050 before 2025. The effect of the fiscal cliff on the predator free objective will be significant as the company will be unable to fund existing projects let alone new ones. Our first objective is to defend the gains we have made (The projects should have cleared predators from up to 90,000 hectares on the mainland by then). We have been thinking about how we manage the transition to minimise adverse effects on the projects who have cleared so much land of predators.

Our strategy is in three parts.

- Firstly, over the next 2 years we will look for as many cost savings as possible from our Vote Conservation funding and seek to build up the Company’s cash reserves. The cash reserves can then be deployed during the 24/25 (and perhaps 25/26) financial years.
- Secondly, if we are able to extend the Jobs for Nature funding (above) then we will review that portfolio with the objective of deploying funds in the 2024/25 financial year.
- Finally, we will seek funding from the Budget 22 money which was provided to the department for the predator free 2050 mission.

We are interested in your comments on that strategy, particularly any “show stoppers” that you can foresee.



Please let us know if you have any further questions, again we appreciate your assistance in answering/addressing the above.

Thanks

Bruce

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From: Rob Forlong <RobF@pf2050.co.nz>
Sent on: Monday, March 18, 2024 12:32:53 AM
To: Rob Forlong <RobF@pf2050.co.nz>
Subject: FW: Follow up

From: Rob Forlong
Sent: Saturday, September 2, 2023 11:59 AM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Marie Long <mlong@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>
Subject: RE: Follow up

Thanks Stephanie,

I'd definitely like to catch up with you next week on this. I have some discomfort with aspects of it.

Nga mihi

Rob

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Sent: Friday, September 1, 2023 3:48 PM
To: Rob Forlong <RobF@pf2050.co.nz>
Cc: Alyssa Bird <alyssab@pf2050.co.nz>; Marie Long <mlong@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>
Subject: RE: Follow up

Hello again,

I met with Marie and Brent this morning, as the J4N programme sits with them, and I was able to ask about your other questions too. I've put answers below.

Shall we try and catch up next week on the form and function work?

Have a great weekend,

Steph

From: Rob Forlong <RobF@pf2050.co.nz>
Sent: Thursday, August 31, 2023 3:07 PM
To: Stephanie Rowe <sjrowe@doc.govt.nz>
Cc: Alyssa Bird <alyssab@pf2050.co.nz>
Subject: Follow up

Kia ora Steph,

I'm now back and caught up following our board meeting last week so I thought I should touch base.

Hopefully your fracture has healed. I'm almost back to normal which is a huge relief.

Follow up from PF2050 Limited Board Meeting

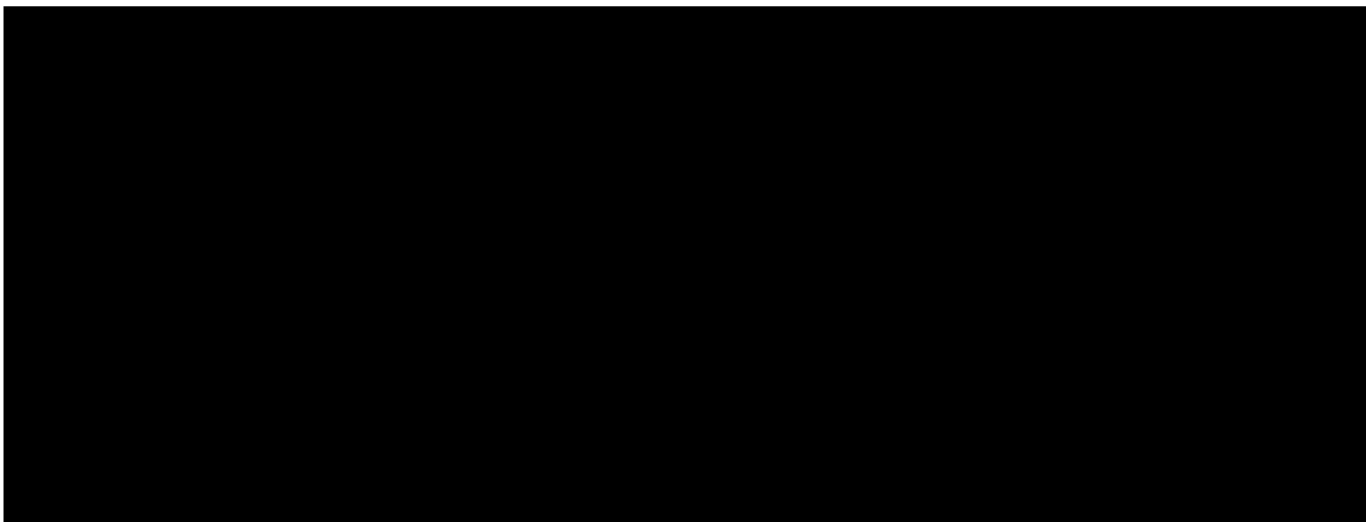
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Yes, if there is \$5m available, it would be per annum. Looking forward to hearing from you regarding what projects you would look to support with this level of investment.



I think that covers it all. If you want to meet to discuss just let me know.

Nga mihi

Rob



Rob Forlong

Chief Executive | Tumu Whakarae

M. +64 29 918 4820 | rob@pf2050.co.nz
pf2050.co.nz

Predator Free 2050 Limited

Level 17, Spaces (*we operate in a shared workspace*)
11 – 19 Customs Street West, Auckland 1010
PO Box 106040, Auckland 1143, New Zealand

Predator Free 2050 Limited is proud to be a Toitū carbonreduce certified organisation.

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From: Bruce Collis <brucec@pf2050.co.nz>

Sent on: Monday, January 22, 2024 10:29:01 PM

To: Kelly Vollenhoven <kvollenhoven@doc.govt.nz>

CC: Alison Maccoll <amaccoll@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>; >

Subject: RE: JFN0028 March-May 2024 drawdown

Kia ora Kelly, happy new year to you too, I have a great break, I hope you did as well.

Thanks for the email, in terms of where we are at for JFN drawdowns, we received toward the end of last calendar year formal notification of the JFN extension of our projects to Jun 26.

The team are now working through variations with the external projects to potentially agree the new contracts. This work needs to be completed before we can reforecast our Drawdowns.

At this stage we won't be issuing a Draw down spreadsheet or request until the work is completed, but it appears unlikely that we will need to drawdown JFN funds in March 24 so the pressure is off both our teams until we complete the required work.

In terms of loading into the portal, since we won't be asking for JFN drawdowns until we complete the work and we have the same issue with staff away on leave, we won't implement any changes this quarter but can regroup on it again for the following quarter if required.

Thanks

Bruce

From: Kelly Vollenhoven <kvollenhoven@doc.govt.nz>

Sent: Thursday, 18 January 2024 11:51 am

To: [REDACTED] Bruce Collis <brucec@pf2050.co.nz>

Cc: Alison Maccoll <amaccoll@doc.govt.nz>; Brent Beaven <bbeaven@doc.govt.nz>

Subject: JFN0028 March-May 2024 drawdown

Kia ora Bruce and [REDACTED]

Happy new year! I hope you had a restful break and I wish you all the best for 2024.

In the coming weeks, some of us will be on annual leave at various times, making the most of the summer. We want to ensure that the March-May 2024 drawdown makes its way through DOC's assurance process during this time.

Please upload the cashflow, MoC report, and any other relevant documents, through the Enquire portal when you submit the Q2 report by the end of this month (or earlier if at all possible!). For any associated emails, please email myself, and cc in Brent Beaven and Alison Maccoll so that we are all in the loop.

Thank you both.

Kelly

Kelly Vollenhoven

Investment and Reporting Lead

Programme Office, Predator Free 2050

Department of Conservation

Whangarei

Phone: [REDACTED]

Please note I do not work on Wednesdays.

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From: Denise Church <denise.church@leadershipmatters.co.nz>

Sent: Thursday, September 21, 2023 3:50 PM

To: Rob Forlong <RobF@pf2050.co.nz>

Subject: FW: Summary from PF2050 Chair & DOC Director-General meeting Wednesday 20 September 2023

Hi Rob

See note below recording my conversation with Penny.

In addition some comments from my notes

Penny says:

Minister is aware of the concerns from landscape projects, and the impacts of the decisions she has made to draw from FY22 budget to fund other (non PF) projects

- Financial pressures on the Department are extreme and likely to deepen (I did note that a new government may differentiate between core funding for the public service, and investments which flow to community enterprise)

- A big issue for Penny is how to maintain gains, and how to undertake rigorous outcome monitoring

- She saw the interaction on the future \$5m as high level not project by project – but looking for the investments with the biggest impact, and the focus is biodiversity
- Fiscal pressure will drive scrutiny back to everything in Budget 22, so it is possible that the “up to \$5m” may be eroded but she hopes to “make the space” for the landscape investments and will argue hard for PF2050

Nga mihi

Denise

Denise Church

Director, Leadership Matters Ltd

denise.church@leadershipmatters.co.nz

From: Denise Church

Sent: Thursday, September 21, 2023 1:58 PM

To: Lena Sapunova <lsapunova@doc.govt.nz>

Subject: RE: Summary from PF2050 Chair & DOC Director-General meeting Wednesday 20 September 2023

Kia ora Lena

Yes, good to meet you too.

I have inserted some amendments to your text below. Relatively small matters of clarity, but some are important.

And just to flag a couple of other issues for Penny to be aware of:

- We spoke about PF2050 Ltd having an interest in the allocation of FY22 budget applied to research and development/ products. Is Penny confident that the particular value the company can add in those domains is fully factored into the allocation process?

Thanks

Denise

Denise Church

Director, Leadership Matters Ltd

denise.church@leadershipmatters.co.nz

From: Lena Sapunova <lsapunova@doc.govt.nz>

Sent: Thursday, September 21, 2023 9:39 AM

To: Denise Church <denise.church@leadershipmatters.co.nz>

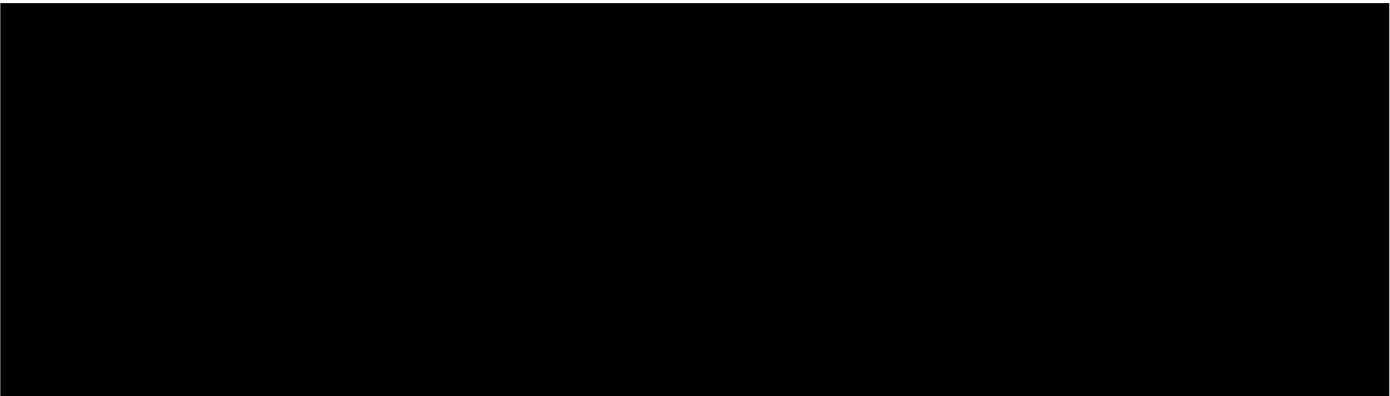
Cc: Penny Nelson <pnelson@doc.govt.nz>

Subject: Summary from PF2050 Chair & DOC Director-General meeting Wednesday 20 September 2023

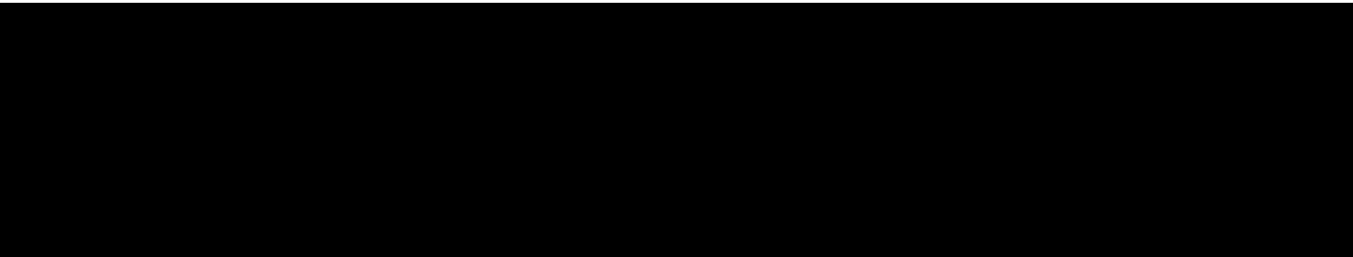
Tēnā koe Denise

Lovely to meet you yesterday. As promised here is a summary of the discussion. Is there anything you'd like to amend or clarify?

Actions & Agreements:

- 
- **agreed:** that Denise would provide a copy of the investment criteria relating to the \$5m of funding to Penny, which Predator Free have sent through and DOC hasn't had the chance to respond to yet.
 - **agreed:** regarding \$5m - DOC would **not undertake project by project decision making**. PF will apply PF investment criteria to develop a \$5m portfolio of investments in complex landscapes. PF has sought feedback on PF investment criteria. Denise would advise which projects PF would prioritise if they had the investment. Discussed company director issue **and the need for PF's allocation and accountability role to be recognised**. If \$5m was released to PF 2050, DOC would explore whether it could be transferred to their appropriation.

Shared Context discussion:

- 
- Denise advised that she is being approached by a range of stakeholders who are **escalating concerns** around funding certainty about Jobs for Nature, and a range of other matters which she would have typically drawn to the Minister's attention however **the Minister has not yet agreed to meet**. She also advised that sustained uncertainty is causing a degree of destabilisation for PF – **the company and the mission** - and stakeholders.

 We are both working in an **environment of austerity**, regardless of which parties form the next government, 

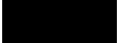
- Predator Free referenced that their ability to **leverage community investment** is an important consideration given those likely scenarios.
- We are on the same page about the importance of predator free efforts and the value for conservation.
- Penny impressed the need to be able to articulate the **biodiversity value** of Predator Free's effort in a concrete way. Although qualitative insight such as 'hearing more birdsong' is important, anecdotes are unlikely to result in increased funding.
- **Denise raised the option of recognising restoration potential as a near term conservation outcome of projects** e.g., additional pest free habitats for threatened species such as takahē.
- **South-Westland:** Predator Free Ltd has committed an additional \$1.1 million and its funds are now fully committed. But PFSW is seeking an additional \$1.9m to complete its current work. DOC needs to investigate options to address the gap.

Thanks,

Lena Sapunova

Director, Office of the Director General

Department of Conservation | Te Papa Atawhai

Mobile: 

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again at noon.

Wednesday, 14 Feb • 8:53 am

Morning, I met with my team and comms this morning. We'll include \$5m pa for 3 years for priority eradication projects (or whatever the right wording is) and say that DOC and PF Ltd have agreed our roles going forward and we're transitioning to that. I'm in meetings until 4.30 so I'm gonna look at it then and can call you then.

Cool. There is a consequence to that which I can outline this eve

RCS message




Stephanie Ro...   

R

Perfect, thanks. Renee will connect re you, me and Jessie too.

Also, re the \$5m, to me the key is what was in the letter you sent because it was clear about what the funding was for. And apologies I'm a bit slow on texts, it's all a bit crazy at the moment.

RCS message


Stephanie Ro...   

Hi Steph.

At their catch-up today, Brent told Brett that the \$5M was for everything and that the formal letter from DOC would require us to fund tools and embedded R&D from that. I'm nervous about this as it's materially different from the boards' understanding, what we applied for and what we thought was agreed to. If the parameters around the \$5m are to change, the board will need to be part of that conversation before a decision is made. Hopefully, it's crossed wires cheers

Rob




RCS message

Stephanie Ro... 

cool. We will need to work through the 3 year thing. Elimination Projects generally take 5 to 7 years to complete, so we won't be able to give them certainty of funding with a three year timeframe. We will need to figure out how to manage this within the next few weeks. Cheers

R

RCS message

Stephanie Ro...   

Tuesday, 21 Nov • 10:50 am




Hi Steph
The board is meeting and we still haven't had a final decision on the JfN extensions. can we get something official by lunchtime?
We are getting down to the wire here.
Rob

10:50 am • MMS

I've been chasing. Will chase again!

Thank you. sorry to be a pain

RCS message

Stephanie Ro...   

Tuesday, 21 Nov • 12:27 pm

I'm expecting to hear soon.....

Thank you

I've met the Director David. He just needs to discuss with Sia, which he'll do by 2pm. I've said I'm in support. Any questions, he'll contact you directly.

thank you
R

Wednesday, 22 Nov • 3:13 pm

I'm in a meeting, I'll call you

RCS message