

**Annex 1: List of briefings and advice received between 27/09/2023 and 2/12/2024**

Date	Lead agency	Unique Reference	Title
Nov-23	Treasury	N/A	2023 Briefing to the Incoming Minister for Infrastructure
Nov-23	Treasury	N/A	Introductory Meeting – Minister for Infrastructure
27/11/2023	New Zealand Infrastructure Commission	N/A	New Zealand Infrastructure Commission Briefing to the Incoming Minister
28/11/2023	Crown Infrastructure Partners Ltd	N/A	Crown Infrastructure Partners Infrastructure Briefing to the Incoming Minister
28/11/2023	Rau Paenga	N/A	Briefing to Incoming Ministers - Rau Paenga Limited
6/12/2023	Ministry for the Environment	BRF-3991	Secondary briefing to the incoming Ministers: Built Environment
6/12/2023	New Zealand Infrastructure Commission	TW-2023-318	Proposed approach for developing cross-agency advice on the establishment of a National Infrastructure Agency
8/12/2023	New Zealand Infrastructure Commission	TW-2023-311	Health Infrastructure: NZIER - Building a Healthy Future Report 2023
12/12/2023	Ministry for the Environment	BRF-3995	Background information on Treaty Settlements
14/12/2023	New Zealand Infrastructure Commission	TW-2023-308	Transmission Gully Post Construction Review and implications for future major roading projects
14/12/2023	New Zealand Infrastructure Commission	TW-2023-319	A permanent fast-track consenting regime for Infrastructure
14/12/2023	Ministry for the Environment	BRF-3970	100-day plan commitment: Approach to ceasing implementation of new Significant Natural Areas
15/12/2023	New Zealand Infrastructure Commission / Ministry of Business, Innovation and Employment / Treasury	T2023/2046	Initial Advice on Establishing a National Infrastructure Agency (NIA)
19/12/2023	New Zealand Infrastructure Commission	TW-2023-322	Advice on the next stages of RMA reform
19/12/2023	Health New Zealand	HNZ00032783	Aide memoire: Strategic Health Planning Infrastructure
25/01/2024	New Zealand Infrastructure Commission	TW-2024-337	Initial briefing on your delegated responsibilities

26/01/2024	New Zealand Infrastructure Commission	TW-2024-340	Research Insights: Infrastructure asset values, capital investment, and depreciation
31/01/2024	Ministry for the Environment	BRF-4066	Briefing: 100-day plan: Ceasing new Significant Natural Areas and review of their operation
2/02/2024	Ministry of Housing and Urban Development	HUD2023-003454	Going for Housing Growth Work Programme and Initial Decisions on Housing Growth Targets and MDRS
5/02/2024	Treasury	T2024/202	Aide memoire - National Infrastructure Agency - Budget 2024 Bid
9/02/2024	Ministry for the Environment	BRF-4177	Scope and timing of initial RMA amendment Bill
12/02/2024	Treasury	T2024/302	Treasury Report: National Infrastructure Agency - Budget Bid Approval
14/02/2024	Treasury	T2024/221	Treasury Report - Establishing a National Infrastructure Agency Expert Advisory Panel
14/02/2024	Treasury	T2024/215	Treasury Report - Establishing a New Infrastructure and Investment Ministers Group
15/02/2024	Ministry for the Environment	BRF-4029	Briefing: Establishing a three-year work programme for improvements to the resource management system
15/02/2024	Ministry for the Environment	BRF-4158	Briefing Note   Scope of NPS REG and NPS ET
19/02/2024	Treasury	T2024/308	Meeting with Crown Infrastructure Investments Limited's Chief Executive
19/02/2024	New Zealand Infrastructure Commission	TW-2024-349	Inaugural Public Sector Infrastructure Leaders Network – Briefing and Speaking Notes
20/02/2024	Ministry for the Environment	N/A	Resource Management Act Reform Ministers Group (RRMG) Meeting Pack – February
22/02/2024	Ministry of Housing and Urban Development	N/A	Meeting between HUD officials and Parliamentary Under-Secretary for Infrastructure, Simon Court (22 February 2024)
22/02/2024	New Zealand Infrastructure Commission	TW-2024-334	Considerations for the future application of PPPs
23/02/2024	New Zealand Infrastructure Commission	TW-2024-351	Infrastructure National Direction Background Papers and Context
29/02/2024	New Zealand Infrastructure Commission	TW-2024-353	Meetings for Under-Secretary Court in Whangarei on Friday 1 March
1/03/2024	Treasury	T2024/516	Treasury Report Draft Cabinet Paper - Infrastructure Landscape and Priority Actions

1/03/2024	Ministry of Business, Innovation and Employment	2324-2096	Offshore renewable energy - regime design and next steps for cabinet
6/03/2024	New Zealand Infrastructure Commission	TW-2024-363	Health Infrastructure Overview
6/03/2024	New Zealand Infrastructure Commission	TW-2024-362	Research Insights Paper for Publication: a review of local government financing tools
11/03/2024	Treasury	T2023/591	Meeting Briefing: Infrastructure Expert Advisory Panel
13/03/2024	Department of Internal Affairs	LG20240515	Local Government briefing: Draft strategic framework for City and Regional Deals
14/03/2024	New Zealand Infrastructure Commission	TW-2024-370	Considerations for Infrastructure Funding and Financing Act
14/03/2024	Ministry of Education	BN 1324550	Briefing Note: Further options for Fees Free
14/03/2024	Ministry for the Environment	BRF-4447	Aide Memoire: Background for meeting with Ngāti Whatua Orakei on 15 March
14/03/2024	Ministry of Housing and Urban Development / Department of Internal Affairs	HUD2024-003640 / LG20240731	Going For Housing Growth: Infrastructure Funding Settings - Initial Advice
15/03/2024	Treasury	T2024/682	Infrastructure Expert Advisory Panel
17/03/2024	Treasury	T2024/516	Draft Cabinet Paper: Infrastructure Landscape and Priority Actions
18/03/2024	Ministry of Housing and Urban Development	HUD2024-003854	Going for Housing Growth: Opportunities to Improve the IFF Act 2020 model
19/03/2024	New Zealand Infrastructure Commission	TW-2024-373	Targeted Amendments for RMA Amendment Bill #2 to support infrastructure provision
20/03/2024	Treasury	T2024/692	Briefing for Under-Secretary Court's meetings with Rau Paenga and Christchurch Airport
20/03/2024	New Zealand Infrastructure Commission	TW-2024-371	Talking Points for Civil Contractors NZ South Island Events
20/03/2024	New Zealand Infrastructure Commission	TW-2024-372	Education Infrastructure Overview
21/03/2024	Treasury	T2024/606	Treasury Report: Draft Cabinet Paper: Infrastructure Priorities and next steps
21/03/2024	Department of Internal Affairs	LG20241143	Expectations for City and Regional Deals Cabinet paper

25/03/2024	Treasury	T2024/804	Infrastructure Funding and Financing Work Programme
26/03/2024	New Zealand Infrastructure Commission	TW-2024-339	Being Transparent Response to Massey University study
26/03/2024	Ministry of Business, Innovation and Employment	N/A	Offshore Renewable Energy Proposed Regulatory Regime A3 for meeting on 27 March 2024
26/03/2024	Ministry for the Environment	N/A	Resource Management Act Reform Ministers Group (RRMG) Meeting Pack – March
27/03/2024	Department of Internal Affairs	LG20241205	Briefing on proposed regulations for natural hazard information in LIMs
9/04/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack – April
9/04/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – April (first meeting)
15/04/2024	Ministry for the Environment	BRF-4604	Aide Memoire: Freshwater allocation reform (previous advice and relevant publications)
18/04/2024	Ministry for the Environment	BRF-4570	Aide Memoire: Offshore wind work programme
19/04/2024	Ministry of Transport	OC240243	Fleet-wide transition to RUC for June 2024 report back
19/04/2024	Crown Law	ENV006/543	s9(2)(h)
23/04/2024	New Zealand Infrastructure Commission	TW-2024-393	Infrastructure Pricing Study - research report
24/04/2024	Department of Internal Affairs	N/A	City and Regional Deals – Strategic Framework
24/04/2024	Ministry for the Environment	BRF-4614	Aide memoire: Talking Points for the Budget Sensitive Cabinet paper Investment of the waste disposal levy
26/04/2024	Crown Infrastructure Partners Ltd	N/A	Infrastructure Update 30 April 2024 – Minister for Infrastructure
29/04/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – April (second meeting)
29/04/2024	New Zealand Infrastructure Commission / Ministry for the Environment	N/A	Enabling Infrastructure - A discussion with Under-Secretary Court - 29/04/2024
1/05/2024	Ministry of Transport	OC240440	Objectives and Options for the Government Co-Investment Model for EV Charging Infrastructure

8/05/2024	Department of Internal Affairs	LG20241853	Selection of City and Regional Deals for the first wave and government contributions
8/05/2024	Department of Internal Affairs	N/A	Local Government Funding and Finance Overview
8/05/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack – May (first meeting)
9/05/2024	New Zealand Infrastructure Commission	TW-2024-400	Enhancing the Crown's PPP Model and Policies
15/05/2024	Ministry of Business, Innovation and Employment	2324-3445	EVENT BRIEFING: Parliamentary Under-Secretary's Meeting with Engineering New Zealand
15/05/2024	Climate Change Chief Executives Board	N/A	Briefing: October Quarterly Progress Report, including final Target 9 Report
16/05/2024	New Zealand Infrastructure Commission	TW-2024-407	Priority Resource Management Reforms for Infrastructure in Phase 2 and links to Phase 3
16/05/2024	New Zealand Infrastructure Commission / Ministry for the Environment	N/A	Infrastructure National Direction Scope and Milestones - Discussion with Under-Secretary Court - 16/05/2024
17/05/2024	Health New Zealand	HNZ00044075	IIG meeting with Simon Court, Parliamentary Under-Secretary for Infrastructure, on Health Infrastructure
17/05/2024	Ministry for the Environment	BRF-4653	Final draft RMA Reform Ministerial Group meeting pack for 22 May meeting
20/05/2024	Ministry for the Environment	BRF-4753	Briefing: Update on sufficiency assessment for ERP2
21/05/2024	Ministry for the Environment	N/A	Climate Priorities Ministers Group (RRMG) Meeting Pack – May
21/05/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack – May (second meeting)
22/05/2024	Ministry for the Environment	N/A	Resource Management Act Reform Ministers Group (RRMG) Meeting Pack – May
23/05/2024	Ministry for the Environment	BRF-4785	Aide memoire: Indicative work programme for Infrastructure National Direction
24/05/2024	Ministry for the Environment	N/A	MfE Budget 2024 Communications Plan – Including overview of approach and key messages
28/05/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – May

31/05/2024	New Zealand Infrastructure Commission	TW-2024-417	Actions from meeting with US Court on 28 May
31/05/2024	New Zealand Transport Agency	MIN-4508	Review of the Public Works Act and potential amendments to the Fast-track Approvals Bill
3/06/2024	New Zealand Infrastructure Commission	TW-2024-411	Launch of Regional Aggregate Opportunity Models to support better planning for aggregate sources
4/06/2024	Ministry of Transport	OC240520	Options for EV charging co-investment model
6/06/2024	New Zealand Infrastructure Commission	TW-2024-423	Research reports on water and transport pricing
7/06/2024	Ministry for the Environment	BRF-4880	Draft Phase 3 Cabinet Paper
10/06/2024	Ministry of Transport	N/A	Co-investment model for EV charging infrastructure – Key decision areas
10/06/2024	New Zealand Infrastructure Commission	TW-2024-426	Public Sector Infrastructure Leaders Network – Briefing and Speaking Notes
11/06/2024	Ministry for the Environment	BRF-4857	Aide Memoire: International examples of granny flat policies
12/06/2024	Ministry of Housing and Urban Development	HUD2024-004723	Value Capture: Initial Advice Ahead of Stage One Deliverable
13/06/2024	New Zealand Transport Agency	BRI-3069	Ministerial Briefing Note: CCNZ Auckland Infrastructure – Simon Court
13/06/2024	New Zealand Infrastructure Commission	TW-2024-430	PPP Model and Policy Development Workplan
14/06/2024	Ministry for the Environment	BRF-4851	Proactive release of Cabinet papers, minutes, and briefings related to the Waste Minimisation (Waste Disposal Levy) Amendment Bill 2024
17/06/2024	Health New Zealand	N/A	Health New Zealand Infrastructure Investment Group - Market Briefing - Blake Lepper - Head of Infrastructure Delivery - May 2024
18/06/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack - June
20/06/2024	New Zealand Infrastructure Commission	TW-2024-431	PPP Policy Update – Issues List for Chew Session
20/06/2024	New Zealand Infrastructure Commission	TW-2024-432	PPP Policy Update - Project Candidates & Readiness
21/06/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – June

25/06/2024	Ministry of Housing and Urban Development	HUD2024-004794	Aide memoire – Value Capture: Draft Scope of Case Studies
27/06/2024	Ministry of Housing and Urban Development	HUD2024-004777	Value capture - State of play and potential tools
2/07/2024	Ministry for the Environment	BRF-4944	Briefing: The use of high-end climate scenarios in New Zealand's regulatory framework
3/07/2024	Ministry of Transport	OC240627	Recommendations on Co-Investment Model for Electric Vehicle Charging Infrastructure
4/07/2024	New Zealand Infrastructure Commission	TW-2024-442	IIMG update on the workplan for PPP model and policy enhancement
5/07/2024	Ministry for the Environment	N/A	Fast-track Consenting: Programme Report 2020/2023 - under the COVID-19 Recovery (Fast-track Consenting) Act 2020
11/07/2024	Ministry for the Environment	BRF-5000	Meeting note: Meeting with Ngāi Tahu about smart water markets
11/07/2024	Ministry for the Environment	BRF-4826	Work programme for offshore wind
17/07/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack - July
19/07/2024	Energy Efficiency & Conservation Authority	EECA 2024 MEMO 163	Details on the Low Emission Transport Fund (LETF)
19/07/2024	Treasury	T2024/1921	Treasury Report: IF&F Long-term Leasing Guidance workplan update
23/07/2024	New Zealand Infrastructure Commission	TW-2024-446	Infrastructure New Zealand paper on Public Private Partnerships and other infrastructure financing tools
25/07/2024	Ministry for the Environment	BRF-4959	Electrify NZ work programme – priorities and staging of resource management and infrastructure components
26/07/2024	Ministry of Housing and Urban Development	N/A	Reform of the Infrastructure Funding and Financing Act 2020
29/07/2024	Ministry for the Environment	BRF-5105	Aide Memoire: Infrastructure national direction update
31/07/2024	Ministry for the Environment	N/A	Resource Management Act Reform Ministers Group (RRMG) Meeting Pack – July
7/08/2024	Ministry of Housing and Urban Development	HUD2024-004952	Briefing – Going for Housing Growth – Initial Advice on IFF Act Reform
8/08/2024	Ministry for the Environment	BRF-5149	Aide Memoire: Response to Under-Secretary Court's questions on BRF-4826 – Work Programme for Offshore Wind

9/08/2024	New Zealand Infrastructure Commission	TW-2024-456	August IIMG Agenda Item – Public Private Partnership model and policy update
9/08/2024	New Zealand Infrastructure Commission	TW-2024-461	Public Private Partnership (PPP) model and policy update
14/08/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack - August
15/08/2024	New Zealand Infrastructure Commission	TW-2024-466	Draft speaking notes for US Court speech to Building Nations
16/08/2024	New Zealand Infrastructure Commission / Ministry for the Environment	BRF-5201 / TW-2024-464	Infrastructure National Direction matters to discuss
19/08/2024	Ministry of Housing and Urban Development	HUD2024-005202	Aide memoire – Meeting with Aurecon 21 August – IFF Act Reform
19/08/2024	New Zealand Infrastructure Commission	TW-2024-467	Meeting with Richard De Cani, Arup on 21/22 August
22/08/2024	Ministry for the Environment	BRF-5164	Phase 3: Next steps
23/08/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – August
23/08/2024	Ministry for the Environment	N/A	Q&A for US Court - Building Nations
26/08/2024	Ministry of Transport	OC240866	s9(2)(f)(iv)
27/08/2024	Ministry for the Environment	BRF-5236	Talking points: Meeting with West Coast Mayors
30/08/2024	Treasury	T2024/2327	Aide Memoire -Long-term (Strategic) Leasing Guidance Update
30/08/2024	Ministry for the Environment	N/A	Key overlaps of potential NPS-INF with other existing instruments mentioned
2/09/2024	Treasury	T2024/2335	Aide Memoire: Progress update   Market-led proposals for major projects: guidelines for submission and assessment
5/09/2024	Ministry for the Environment	BRF-5145	BRF-5145: NPS-Infrastructure policies for managing infrastructure's effects on significant environmental values
10/09/2024	New Zealand Infrastructure Commission	TW-2024-479	Meeting with CIMIC Chief Executive on 12 September
12/09/2024	Treasury	T2024/2500	Draft Strategic Leasing Guidance



13/09/2024	Ministry of Housing and Urban Development	HUD2024-005379	Talking Points for Infrastructure and Investment Ministers Group
19/09/2024	Treasury	T2024/2580	Aide Memoire: Progress update   Market-led proposals for major projects: guidelines for submission and assessment
19/09/2024	Department of Conservation	DOCCM-7725855	s9(2)(h)
20/09/2024	New Zealand Infrastructure Commission	TW-2024-490	Draft market facing document on enhancements to the PPP framework
23/09/2024	Ministry for the Environment	N/A	Climate Priorities Ministers Group (RRMG) Meeting Pack – September
24/09/2024	Ministry of Housing and Urban Development	N/A	Housing Ministers Group (HMG) Meeting Pack – September
25/09/2024	New Zealand Infrastructure Commission	TW-2024-495	Infrastructure Leaders Network Meet-Up - background and speaking notes
27/09/2024	Ministry of Housing and Urban Development / Department of Internal Affairs	HUD2024-005274 / LG20244135	Going for Housing Growth - Infrastructure Funding Settings - Advice on Options
27/09/2024	Ministry for the Environment	BRF-5418	Meeting Note: Meeting with RM Reform Expert Advisory Group on 30 September
30/09/2024	New Zealand Infrastructure Commission	TW-2024-491	Enhancements to the New Zealand PPP Framework
3/10/2024	Ministry of Housing and Urban Development	HUD2024-005453	Aide memoire: Next steps on value capture
3/10/2024	New Zealand Infrastructure Commission	TW-2024-338	Asset Management State of Play
3/10/2024	Ministry for the Environment	BRF-5440	RM Reform Expert Advisory Group meeting #2
7/10/2024	Ministry for the Environment	BRF-5412	s9(2)(f)(iv)
8/10/2024	Ministry for the Environment / Ministry of Housing and Urban Development	BRF-5343 / HUD2024-005263	Briefing: Proposed changes to the NPS-UD: housing growth targets and intensification

10/10/2024	Treasury	T2024/2782	Aide Memoire: Progress update   Market-led proposals for major projects: guidelines for submission and assessment   'Early Gold' draft version
10/10/2024	New Zealand Infrastructure Commission	TW-2024-500	Further detail on the Infrastructure Priorities Programme (IPP)
10/10/2024	New Zealand Infrastructure Commission	TW-2024-502	Enhancements to the New Zealand PPP Framework - Talking Points for EXP
10/10/2024	Ministry for the Environment	BRF-5317	Electrify NZ - amending the NPS-Electricity Transmission and NES Electricity Transmission Activities
11/10/2024	New Zealand Infrastructure Commission	TW-2024-501	Draft Discussion Document – Testing our Thinking – Developing a National Infrastructure Plan
11/10/2024	Ministry of Housing and Urban Development	HUD2024-005523	Talking points for Infrastructure and Investment Ministers Group
11/10/2024	Ministry for the Environment	BRF-5406	Briefing: National policy statement for renewable energy generation - proposed amendments for public consultation
15/10/2024	Treasury	N/A	Infrastructure and Investment Ministers Group (IIMG) Meeting Pack - October
15/10/2024	Ministry of Housing and Urban Development	HUD2024-005555	Going for Housing Growth – Update on IFF Act Improvements
16/10/2024	Ministry for the Environment	BRF-5474	RM Reform Expert Advisory Group meeting #3
16/10/2024	Ministry for the Environment	BRF-5449	Briefing: Policy decisions to consult on updates to the National Environmental Standards for Telecommunications Facilities (NESTF)
17/10/2024	Ministry for the Environment	BRF-5492	Briefing: October Quarterly Progress Report, including final Target 9 Report
17/10/2024	Ministry for the Environment	BRF-5349	s9(2)(f)(iv)
18/10/2024	Ministry for the Environment	BRF-5369	Briefing: Proposed National Policy Statement for Infrastructure - Policy Proposals for Statutory Consultation
23/10/2024	Ministry of Housing and Urban Development	HUD2024-005289	Going for Housing Growth - Recommendations for Improvements to the Infrastructure Funding and Financing Act
25/10/2024	Treasury	T2024/2909	Travel to Australia 28-31 October 2024 - Infrastructure meeting information
25/10/2024	Ministry for the Environment	BRF-5532	RM Reform Expert Advisory Group meeting #4

25/10/2024	Ministry for the Environment	BRF-5346	Briefing: Review findings and options for changing the operation of significant natural areas
30/10/2024	New Zealand Transport Agency	MIN-4650	Value capture case study report
4/11/2024	Ministry for the Environment	BRF-5570	RM Reform Expert Advisory Group meetings 5 and 6
5/11/2024	Ministry for the Environment	BRF-5469	Briefing: Proposed changes to the NPS-UD: Mixed use, Future Development Strategies and responsive planning
12/11/2024	Treasury	T2024/3051	Aide Memoire – MLP Guidelines Update
15/11/2024	Ministry for the Environment	BRF-5554	Briefing: Further advice on effects management hierarchy across electricity and infrastructure national policy statements
15/11/2024	Ministry for the Environment	BRF-5558	s9(2)(f)(iv)
19/11/2024	New Zealand Infrastructure Commission	TW-2024-513	Key Issues for Infrastructure – Paper for Expert Advisory Group on RM Reform
20/11/2024	Ministry for the Environment	N/A	Resource Management Act Reform Ministers Group (RRMG) Meeting Pack – November
20/11/2024	Ministry for the Environment / Ministry of Housing and Urban Development	BRF-5578 / HUD2024-005665	s9(2)(f)(iv)
21/11/2024	Treasury	T2024/2998	Treasury Report: Crown Infrastructure Delivery Limited Mandate
26/11/2024	New Zealand Infrastructure Commission	TW-2024-519	Report back on tolling reform - Infrastructure Commission feedback
28/11/2024	Ministry for the Environment	BRF-5633	RM Reform Expert Advisory Group Meetings 7 and 8
Weekly*	New Zealand Infrastructure Commission	Multiple	Infrastructure Weekly Updates
Weekly*	Ministry for the Environment	N/A	Resource Management Act Reform Weekly Updates

\*Infrastructure Commission and Ministry for the Environment weekly update reports received weekly since February and March, respectively, with some exceptions (e.g., where the Minister has been away).