From: Orson Glubb s9(2)(a)

Sent: Sunday, 4 August 2024 8:23 PM

To: Hon Judith Collins s9(2)(a) ; Julia Noh-Stent s9(2)(a)

Cc: s9(2)(a)

Subject: Re: 2324--2974 Meeting with Marsden Fund Council - Signed by H.Penny.pdf

Yes, will get this done.

# Get Outlook for iOS

From: Hon Judith Collins < \$9(2)(a)

Sent: Sunday, August 4, 2024 8:21:37 PM

**To:** Julia Noh-Stent **s9**(2)(a) Orson Glubb

s9(2)(a)

Cc: s9(2)(a)

Subject: 2324--2974 Meeting with Marsden Fund Council - Signed by H.Penny.pdf

Can you please provide me with a list of the grants made by the Marsden Fund over the last three years? I would like that done before the meeting.

Please find the PDF attached.

Download the free Adobe Acrobat Reader to view and comment on this PDF. <a href="https://www.adobe.com/go/reader\_download">https://www.adobe.com/go/reader\_download</a>

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Sent From Adobe Acrobat Reader

Attachments:

Letter to Hon David Seymour - Marsden Fund Council Appointments.pdf Letter to Rt Hon Winston Peters- Marsden Fund Council Appointments.pdf Hon Judith Collins KC Letter to Caucus - Marsden Fund Council Appointments.pdf

From: Orson Glubb

Sent: Tuesday, 12 November 2024 10:41 AM

To: s9(2)(a)

Cc: Julia Noh-Stent \$9(2)(a) ; Julie Johnston \$9(2)(a) ; Harry Stanley

< xx(0) xx(x

Subject: FW: BRIEFING-REQ-0005954 Marsden Fund Council – Call for nominations

s9(2) these are good to be distributed.

Thanks, Orson

From: Harry Stanley < x@xx

Sent: Tuesday, 12 November 2024 10:16 AM

To: Jeremy Smith < x0 xx >; Orson Glubb s9(2)(a)

Subject: RE: BRIEFING-REQ-0005954 Marsden Fund Council – Call for nominations

Hi Orson,

Here are the signed letters.

Thanks, Harry



# Harry Stanley Private Secretary (Science, Innovation & Technology) | Office of Hon Judith Collins KC MP

Attorney-General | Minister of Defence | Minister for Digitising Government Minister Responsible for the GCSB | Minister Responsible for the NZSIS Minister of Science, Innovation and Technology | Minister for Space

<sup>M:</sup>s9(2)(a)

mail: Website: www.Beehive.govt.nz rivate Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Jeremy Smith < www.

Sent: Tuesday, 5 November 2024 5:18 PM

To: Orson Glubb s9(2)(a)

Cc: Harry Stanley < x wx

**Subject:** FW: BRIEFING-REQ-0005954 Marsden Fund Council – Call for nominations

### Hi Orson,

As requested by the Minister (in response to the item in the weekend bag with a shortlist of candidates for the Marsden Fund Council), the appointments team at MBIE have composed letters from the Minister for all of the coalition partners to call for nominations for the positions.

You can ignore the cover briefing (it just says they've written the letters), then there is a document with the position description and then letters for each of the parties.

Cheers,

Jeremy

Attachments: Letter form Hon Judith Collins KC .msq

20241028-MFCLetterToMinisterCollins.pdf

FW Marsden Fund Letter from Professor Dobbie to Minister Collins, msq

Letter from Hon Judith Collins KC .msa

RE Marsden UNCLASSIFIED.msg

BRIEFING-REO-0006530 - Marsden Fund Updated Terms of Reference and Letter to Council IN-

**CONFIDENCE.msq** 

From: Orson Glubb

Sent: Thursday, 5 December 2024 2:02 PM

To: s9(2)(a)

Subject: FW: engagement on the Marsden Fund

Please forward to Minister

Sent: Thursday, 5 December 2024 11:22 AM

To: Orson Glubbs9(2)(a)

Cc: Erica Julian s9(2)(a) s9(2)(a)

Stanley < x@xxx

Subject: engagement on the Marsden Fund

### Hi Orson.

Please find below the key engagements on the Marsden Fund Terms of Reference and Investment Plan in chronological order. Each of these items are attached for reference.

s9(2)(a)

- Letter from Hon Judith Collins KC 25 October 2024 Letter to the Chair of the Marsden Fund Council with proposed changes to the Terms of Reference
- 20241028-MFCLetterToMinisterCollins 28 October 2024 From the Chair of the Marsden Fund Council (copying in other members of the Royal Society) acknowledging the receipt of the updated terms of reference
- FW: Marsden Fund Letter from Professor Gill Dobbie to Minister Collins 8 November 2024 – Letter and proposed investment plan from the Royal Society
- RE: Marsden 18 November 2024 Email from Harry with the approved investment plan to MBIE following the Minister's approval (after looking over it as part of the weekend bag)
- Briefing-REQ-0006530 20 November 2024 Briefing from MBIE noting the receipt of the approved investment plan and indicating a need to update the Terms of Reference again to better reflect the direction given by the Minister through the approved investment plan (this came while the Minister was in

Laos and had not been previously signalled, due to the team identifying that the Investment Plan changes would require a further change to the Terms of Reference)

• Final Letter from Hon Collins KC – 3 December 2024 – Letter and final version of the updated Terms of Reference and Investment Plan

Note: In the intervening time between the Minister approving the investment plan on the 18<sup>th</sup> of November and the letter being sent on the 3<sup>rd</sup> of December, there was no engagement with the Royal Society on the matter. It seems MBIE were waiting for the briefing to be signed before they engaged the Royal Society on the updated Investment Plan.

Cheers, Jeremy

**Sent:** Wednesday, 4 December 2024 4:17 PM

To: s9(2)(a)

Subject: RE: Fw: Removing humanities and social sciences from Marsden Fund short-sighted

Thanks for the heads up  $\frac{99(2)}{100}$  – we are comfortable with the refocus

From: s9(2)(a)

Sent: Wednesday, 4 December 2024 4:03 PM

To: Orson Glubb s9(2)(a)

Subject: FW: Fw: Removing humanities and social sciences from Marsden Fund short-sighted

I have been forwarded this....

From: s9(2)(a)

**Sent:** Wednesday, December 4, 2024 3:33 PM

Subject: Removing humanities and social sciences from Marsden Fund short-sighted

This email is sent to all staff on behalf of Margaret Hyland, Deputy Vice-Chancellor, Research

By now, some of you will have seen Minister Judith Collins' announcement today about changes to the Marsden Fund to disband the humanities and social sciences panels [https://www.beehive.govt.nz/release/marsden-fund-refocused-science-purpose].

This announcement has taken us and the whole sector by surprise. We have fundamental concerns about the changes, which we believe are short-sighted and will have significant negative effects on all universities' ability to carry out valuable and critical research in humanities and social sciences.

A coordinated response is being prepared by Universities New Zealand. We are united in our condemnation of the changes.

We know that humanities and social sciences research is hugely valuable to us as a university, and necessary for the wellbeing of society in general.

We'll be doing everything in our power to ensure such valuable research is supported.

Ngā mihi,

Sent: Monday, 25 November 2024 10:56 AM

To: Hon Judith Collins \$9(2)(a)

Cc: Julie Johnston s9(2)(a) s9(2)(a)

Subject: letter to Marsden fund for approval

Hi Judith,

Find attached the final TOR for the Marsden fund, along with a letter to the Marsden fund informing them of your decision.

I will have a PR for you announcing the updated TOR &investment plan later today, along with a PR for the updated Catalyst fund (showing we are refocusing all our science spending).

Let me know if you are happy for your e-sig to be attached.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Sent: Tuesday, 26 November 2024 9:22 AM

To: Hon Judith Collins \$9(2)(a)

Cc: s9(2)(a) Julie Johnston s9(2)(a)

Subject: letter to Marsden fund for approval

Hi Judith,

Find attached the final TOR for the Marsden fund, along with a letter to the Marsden fund informing them of your decision.

I will have a PR for you announcing the updated TOR & investment plan tomorrow, along with a PR for the updated Catalyst fund (showing we are refocusing all our science spending).

Let me know if you are happy for your e signature to be attached.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Attachments:

Updated 2425-0224 Marsden Fund Briefing.pdf (comments).pdf

From: Orson Glubb

Sent: Friday, 12 July 2024 3:19 PM

To: s9(2)(a)

Subject: marsden (updated)

This will go into the Ministers bag at 4pm - please advise if you are happy with this.



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister for Science, Innovation & Technology | Minister for Space | Lead
Coordination Minister for the Government's Response to the Royal Commission's Report into the Terrorist
Attack on the Christchurch Mosques

Attachments: marsden projects of note.docx

From: Orson Glubb

Sent: Tuesday, 10 December 2024 12:14 PM

To: Sharon Lundy s9(2)(a) ; Erica Julian s9(2)(a)

s9(2)(a) Subject: marsden

For feedback



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Mobile: s9(2)(a)
Email: s9(2)(a)
Private pay 10041, Paniament buildings, Wellington 6160, New Zealand

Sent: Friday, 12 July 2024 10:50 AM

To: Hugo Bussell < Hugo. Bussell@parliament.govt.nz>; Harry Stanley < Harry. Stanley@parliament.govt.nz>

Subject: Marsden + Meeting with SIT GMs

Hi both,

On the Marsden fund, this briefing is not what the Minister asked for.

Could we please make this brief very simple, Minister only needs to know:

- · How she can change what is being funded & when
- s9(2)(f)(iv)

Additionally, could we please:

Clarify that while she cannot focus the current round on socio-economic priorities, this can change with her changing

The Minister is clear that she wants science funding going to science, all she needs is two pages on how she can change what is being funded and when she can do this 9(2)(f)(iv)Could we please have this updated by 1:30pm for us to revise before the weekend bag.

Re our meeting at 12 with SIT GMs,  $\mathbf{s9(2)}$  & I would like to discuss:

- Marsden
- Biotech
- · Keeping us in the loop with developments

Any questions let me know.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister for Science, Innovation & Technology | Minister for Space | Lead
Coordination Minister for the Government's Response to the Royal Commission's Report into the Terrorist
Attack on the Christchurch Mosques

Website: <u>www.Beehive,govt.nz</u> ⊰anıament bullungs, Wellington 6160, New Zealand

Attachments: Outlook-u20cmopp.png

Outlook-zkjrxenq.png Outlook-dznwfk0e.png Outlook-2ojx4k3o.png Outlook-5gbbg2ag.png Outlook-ds54vesg.png Outlook-dcea4d0x.png Outlook-ebdimidx.png

From: Orson Glubb s9(2)(a)

Sent: Monday, 28 October 2024 4:34 PM

To: s9(2)(a)

**Subject:** Re: Marsden Fund | Letter from Professor Dobbie to Minister Collins

I need to get some more detail on what they mean by 'implementing the terms for the next selection round' - will ack once I have some more clarity on this tomorrow

### Get Outlook for iOS

From: s9(2)(a)

Sent: Monday, October 28, 2024 4:25:13 PM

To: Orson Glubb s9(2)(a)

**Subject:** Fw: Marsden Fund | Letter from Professor Dobbie to Minister Collins

Please ack once read and happy.

s9(2)(a)

From: Mark Stagg s9(2)(a)

Sent: Monday, October 28, 2024 4:04:12 PM

To: Hon Judith Collins \$9(2)(a)

Cc: Gill Dobbie s9(2)(a) ; Danette Olsen < x<sub>0</sub> xx >

Heather Penny < www. >; Catherine Hunter

<<u>x@</u> xx >; Paul Atkins s9(2)(a) ; s9(2)(a)

**Subject:** Marsden Fund | Letter from Professor Dobbie to Minister Collins

Tēnā koe Hon Judith Collins KC MP

Please find enclosed an amended letter to you from the Chair of the Marsden Fund Council,

Professor Gill Dobbie. I apologise for sending an earlier version through this morning and ask you consider this letter instead. I would be grateful if you could please acknowledge receipt of this letter.

Aroha mai - my apologies once again for any confusion this might have caused.

Ngā mihi Dr Mark Stagg



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From: Orson Glubb \$9(2)(a)

Sent: Thursday, 5 December 2024 8:32 AM

To: Alex Dykes s9(2)(a) ; Amy Stapleton s9(2)(a)

Cc: Erica Julian < Erica. Julian@parliament.govt.nz>

Subject: Fw: Marsden Fund lines

Sorry both - should have sent on to you.

Any queries should still go to us, but good for your Minister to have on hand.

### Get Outlook for iOS

From: Orson Glubb

Sent: Wednesday, December 4, 2024 4:54:57 PM

To: PMO-Press **s9(2)(a)** Cc: Julie Johnston s9(2)(a)

Subject: Marsden Fund lines

Hi all,

Today the Minister announced her update of the Marsden fund: Marsden Fund refocused for science with a purpose | Beehive.govt.nz

We are already hearing quite a bit of noise from the research sector and understand that universities new Zealand is working on a coordinated response \$9(2)(g)(i)

We are very comfortable with the refocus to align spending with Government priorities. Any queries should be directed to us but please find some lines below should they be needed:

### General:

- Minister of Science, Innovation and Technology Judith Collins has updated the Marsden Fund to focus on core scientific
- The new Investment Plan focuses on supporting research that can be of economic, environmental or health benefit to New 7ealand.
- The new Terms of Reference outline that approximately 50 per cent of funds will go towards supporting proposals with economic benefits to New Zealand.
- The humanities and social sciences panels have been disbanded and will no longer be supported. Real impact on our economy will come from areas such as physics, chemistry, maths, engineering and biomedical sciences.
- It is important to note that the blue skies nature of the fund is still being retained, the government is supportive of new and innovative ideas where the benefit may not be immediately apparent.
- . This Government has a mandate to rebuild the economy. We are focused on a system that supports growth, and a science sector that drives high-tech, high-productivity, high-value businesses and jobs, we need to spend taxpayer money accordingly.

Any questions/concerns let me know.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Mobile: <9(2)(a) Email: s9(2)(a) Website: www.Beehive,govt.nz Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Attachments:

JC Signed 2324-3662 Marsden Fund Membership.pdf Marsden Fund ToR 2024 -FINAL.pdf One-pager on Royal Society 30 October 2024.docx

From: Orson Glubb

Sent: Wednesday, 30 October 2024 5:18 PM

To: Hon Judith Collins \$9(2)(a)

Cc: \$9(2)(a) Julie Johnston \$9(2)(a) ; Julia Noh-Stent

s9(2)(a)

Subject: Marsden Fund Membership/TOR

Hi Judith,

As requested.

### Please find attached:

- Details of Marsden board (this is taken from a previous briefing and includes the old terms of reference)
- New terms of reference, notable changes being: Removing the statement that the research funded is not subject to Government's socio-economic priorities. Removing the separation between primary and secondary objectives so that contributing to long-term impacts for New Zealand is now a key objective. Adding an explicit reference to the development of advanced technologies. Adding a statement that asks proposals to demonstrate why their research could be of economic, societal, cultural, health or other benefit to New Zealand; and Adding an objective that requires the fund to support research where there is a clear rationale for the research to be undertaken in New Zealand. Adding a requirement for the council to fund a minimum of 50% of proposals with the potential for economic impact. Removing a focus on cultural outcomes and Focusing the fund on 'quantifiable impact' rather than 'scholarly impact'.
- · Royal Society one pager (details the role of the royal society in administering the fund).

### s9(2)(g)(i), s9(2)(f)(iv)

. Also just wanted to make

very clear that There is no underpinning legislation, and the Marsden Fund is accountable to you as the Minister of Science, Innovation and Technology under delegated authority.

Any questions/concerns let me know.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Mobile \$9(2)(a)
Email: \$9(2)(a)
Private bag roual, Paniament buildings, Wellington 6160, New Zealand

Attachments:

MF-PUBLIC-titles-descriptions-2024 (002).pdf (highlighted).pdf

From: Orson Glubb

Sent: Tuesday, 29 October 2024 1:23 PM

To: Hon Judith Collins \$9(2)(a)

Cc: Julie Johnston \$9(2)(a) ; Julia Noh-Stent \$9(2)(a) ; \$9(2)(a)

; Sharon Lundy s9(2)(a)

Subject: Marsden Fund Projects

Hi Judith,

As discussed – please find attached the list of Marsden fund projects which are being funded this year.

These are scheduled to be announced on the 9(2) 9(2)(g)(i)

We are working on a PR and letter in relation to this which we should have for your approval by tomorrow am.

Any questions/actions let me know.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Mobsite: www.Beehive.govf.nz Private bag 18041, Paniament buildings, Wellington 6160, New Zealand

Sent: Thursday, 5 September 2024 1:37 PM

To: Erica Julian s9(2)(a) Cc: Sharon Lundy \$9(2)(a) Subject: Marsden Fund queries

Hi Erica,

With apologies for the delay, please find a blanket response that can be used below \$9(2)(q)(i)

All publicly funded science and research should deliver value for New Zealand. The government is focused on creating an effective and efficient science, innovation and technology system that will enable greater value to be generated from our science sector. This means restoring the focus on core science, so we are refreshing investment priorities across science funds as new investment processes are launched.

As Science, Innovation and Technology Minister, Hon Judith Collins KC recently issued a new investment plan and Gazette notice for the Endeavour Fund 2026. The Minister will review the Marsden Fund Terms of Reference and the Marsden Fund Council will provide her with a new three-year investment plan for consideration.

A Science System Advisory Group has also been set up to look at the challenges and opportunities facing our science system and to recommend a bold vision for the future. This Group will consider the design of the system as well as appropriate funding mechanisms to ensure our science sector is delivering value for New Zealand.

Thanks, Orson



# **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Attachments: Annex One - Marden Fund 30 Year Anniversary Speech.docx

From: Orson Glubb

Sent: Monday, 5 August 2024 12:05 PM

To: Sharon Lundy s9(2)(a) ;s9(2)(a)

Cc: s9(2)(a)

Subject: Marsden Fund Speech



Orson Glubb Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space | Lead
Coordination Minister for the Government's Response to the Royal Commission's Report into the Terrorist
Attack on the Christchurch Mosques

Sent: Wednesday, 6 November 2024 1:06 PM

To: Jeremy Smith <Jeremy.Smith@parliament.govt.nz>; Harry Stanley <Harry.Stanley@parliament.govt.nz>

Subject: Marsden lines

Could I get the below lines on Marsden fact checked by 1:30pm please?

### Some general lines below:

- · All publicly funded science and research should deliver value for New Zealand. It is disappointing to see that some of the funding decisions in this year's Marsden fund do not reflect this.
- The recently announced funding round occurred under the 2021-2024 terms of reference and investment plan, which the current Government had no influence over.
- The Minister has recently reviewed the Marsden funds terms of reference to focus more on economic outcomes and core science, and will be further reviewing the new 2025-2028 investment plan and the Marsden council's membership to ensure that the fund is delivering for New Zealand.

Thanks, Orson



### **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Attachments: Marsden Fund ToR 2024 -FINAL.pdf

From: Orson Glubb

Sent: Wednesday, 30 October 2024 2:13 PM

To: Julie Johnston \$9(2)(a)

Cc: Sharon Lundy s9(2)(a) Julia Noh-Stent s9(2)(a) ; s9(2)(a)

Subject: RE: Marsden Updates

From: Julie Johnston \$9(2)(a)

Sent: Wednesday, 30 October 2024 1:34 PM

To: Orson Glubb s9(2)(a)

Cc: Sharon Lundy s9(2)(a) Julia Noh-Stent s9(2)(a) ; s9(2)(a)

**Subject:** Re: Marsden Updates

Can you send the full newTOR? Thx again

### Get Outlook for iOS

From: Orson Glubb \$9(2)(a)

**Sent:** Wednesday, October 30, 2024 1:20:53 PM

To: Julie Johnston s9(2)(a)

Cc: Sharon Lundy s9(2)(a) Julia Noh-Stent < s9(2)(a) ; s9(2)(a)

Subject: RE: Marsden Updates

Find attached – just an FYI that the performance framework will be updated once the Minister has approved the new investment plan (which the Marsden fund are yet to submit to us)

From: Julie Johnston \$9(2)(a)

Sent: Wednesday, 30 October 2024 1:15 PM

To: Orson Glubb s9(2)(a)

Cc: Sharon Lundy 9(2)(a) ; Julia Noh-Stent 9(2)(a) ; Section 2.1 ; Julia Noh-Stent 9(2)(a)

**s9(2)(a) Subject:** Re: Marsden Updates

Thanks Orson is there a copy of the performance framework mentions in the TOR? And most recent performance reporting?

### Get Outlook for iOS

From: Orson Glubb s9(2)(a)

Sent: Wednesday, October 30, 2024 1:11:30 PM

To: Julie Johnston \$9(2)(a)

Cc: Sharon Lundy s9(2)(a) Julia Noh-Stent s9(2)(a) ; s9(2)(a)

**Subject:** RE: Marsden Updates

Find attached – as you will see these are the same terms from 2017

From: Julie Johnston \$9(2)(a)

Sent: Wednesday, 30 October 2024 1:10 PM

To: Orson Glubb s9(2)(a)

Cc: Sharon Lundy \$9(2)(a)

; Julia Noh-Stent s9(2)(a)

Subject: Re: Marsden Updates

Thanks Orson can you send the original ones as well? Thanks again

### Get Outlook for iOS

From: Orson Glubb s9(2)(a)

Sent: Wednesday, October 30, 2024 1:03:44 PM

To: Julie Johnston s9(2)(a)

Cc: Sharon Lundy \$9(2)(a) ; Julia Noh-Stent s9(2)(a)

Subject: Marsden Updates

Hi Julie,

As discussed – key updates from the previous terms of reference are:

- Removing the statement that the research funded is not subject to Government's socio-economic priorities.
- · Removing the separation between primary and secondary objectives so that contributing to long-term impacts for New Zealand is now a key objective.
- · Adding an explicit reference to the development of advanced technologies.
- Adding a statement that asks proposals to demonstrate why their research could be of economic, societal, cultural, health or other benefit to New Zealand; and
- · Adding an objective that requires the fund to support research where there is a clear rationale for the research to be undertaken in New Zealand
- Adding a requirement for the council to fund a minimum of 50% of proposals with the potential for economic impact.
- · Removing a focus on cultural outcomes
- Focusing the fund on 'quantifiable impact' rather than 'scholarly impact'

Let me know if you have any questions/concerns.

Thanks, Orson



# **Orson Glubb**

Private Secretary (Advisory/Media) | Office of Hon Judith Collins KC MP

Member of Parliament for Papakura
Attorney-General | Minister of Defence | Minister for Digitising Government | Minister Responsible for the GCSB
Minister Responsible for the NZSIS | Minister of Science, Innovation & Technology | Minister for Space

Mobile עebsite: <u>www.Beehive.govt.nz</u> ו, ⊵aniament שטומותgs, Wellington 6160, New Zealand Attachments:

image003.png image004.png

From: Orson Glubb

Sent: Wednesday, 23 October 2024 3:27 PM

**To:** 'Hilary Candiliotis' <xxxxxx.xxxxxxxxxxx@xxxx.xxxx; Sharon Lundy

s9(2)(a)

**Cc:** Jeremy Smith <xxxxxx.xxxxx@xxxxxxxxxxxxxxxxxxxx; Harry Stanley

Subject: RE: Possible announcement: Marsden Fund 2024

Hi Hilary,

Minister will not be involved in this announcement.

We will be doing comms around the new TOR & investment plan once we have completed these.

Thanks, Orson

Sent: Wednesday, 23 October 2024 3:21 PM

**To:** Orson Glubb **s9(2)(a)** ; Sharon Lundy

s9(2)(a)

Subject: Possible announcement : Marsden Fund 2024

Hi Orson and Sharon,

Through the latest round, the Marsden Fund will award \$78.8 million funding for 113 proposals. The list of successful projects is attached ( ref. doc MF-PUBLIC-titles-descriptions-2024).

Would the Minister be interested in announcing this years' successful Marsden projects?

The announcement window is: s9(2)(f)(iv), with the preferred announcement date of Thursday  $7^{th}$  November.

Most Marsden Fund projects are awarded to researchers in universities. A quick announcement date is required to ensure contracting begins and they can plan the staffing for next year. If the Minister is unable, the Royal Society Te Apārangi would lead the announcement.

Whether or not the Minister would want to announce this year's successful projects; I will work with the team here on additional comms for the office on the role of the Marsden Fund in the science system, why certain projects are funded and what benefits these bring to wider NZ.

In addition to the attached, I understand that the Minister has approved the updated Terms of Reference and, from this a new Investment plan will be developed by the Marsden Council.

Does the Minister want to be involved in announcing the new ToR and Investment plan? I understand the Investment plan is yet to come, so we can hold this question until you've had a chance to check that over.

Ngā mihi nui

Hilary Candiliotis (she/her)

SENIOR COMMUNICATIONS ADVISOR

Communications, Design and Ministerial Services Branch Ministry of Business, Innovation and Employment, Hīkina Whakatutuki



Sent: Wednesday, October 23, 2024 8:42 AM

<xxxx.xxxxx@xxxx.xxx.xx >; Heather Penny <xxxxxxx.xxxx@xxxx.xxxx.xx >;

Subject: FW: Marsden Fund announcements 2024 | briefing documents for MBIE/Minister

Good morning, Jeremy,

Please find attached the Funding Round results for the 2024 Marsden Fund. Please note that applicants have not been informed of the results so please ensure these remain confidential. The Minister may wish to announce these and the Marsden Fund Council has worked through the titles to make them appropriate for public release (following on from the recent discussions between the Council and the Minister).

The results need to be announced around November 7<sup>th</sup>. The Council requires a confirmed date to notify the applicants a week prior and will also do some in depth interviews with around 20 successful applicants for public release.

Please let me know if the Minister wishes to make the announcement, and if so what date suits.

Hilary and Ally will work with your office as required.

Ngā mihi

Catherine Hunter

Principal Investment Manager, Specialised Investments

Ministry of Business, Innovation & Employment

Mobile:s9(2)(a)

Level 6

15 Stout Street, PO Box 1473, Wellington 6145, New Zealand







Attachments: <u>image002.png</u>

From: Orson Glubb

Sent: Monday, 9 December 2024 4:39 PM

<xxxxxx.xxxx@xxxxxxxxxxxxxxxxxx; Sharon Lundy s9(2)(a)</pre>

Harry Stanley <xxxxx.xxxxxx@xxxxxxxxxxxxxxxx; Harry Stanley

Subject: RE: RNZ - request for comment - Marsden Fund TOR changes

Hi Hilary,

This is what we will be going back with by COP.

Last week's announcement reallocated science funding towards core science. The overall funding to science is not changing. In a fiscally constrained environment, it is crucial that we focus our funding on areas that can provide clear benefit to New Zealand.

I met with the Marsden Fund Council in early August and told them of my intention to refocus the fund. At this meeting I indicated that I would be updating the Terms of Reference and Investment Plan. In addition, I frequently engage with the Council through my officials, with a final investment plan being provided on 18 November. Consultation with the University sector is not a requirement on these documents, nor would it be usual process to consult with the sector.

It is also important to note that only 50% of funding needs to show economic benefit, the Marsden Fund will continue to support blue-skies research that advances new ideas, innovation and creativity and where the benefit may not be immediately apparent.

The Science System Advisory Group was set up to look at the challenges and opportunities facing our science system and recommend a bold vision for the future. The science sector has not had a major shakeup in nearly 30 years and it is crucial we take the time to get these reforms right. I expect the report and the government's response to be made public early next year.

**Sent:** Monday, 9 December 2024 3:48 PM

**To:** Jeremy Smith <<u>xxxxxx.xxxxx@xxxxxxxxxxxxx</u>>; Orson Glubb

s9(2)(a); Sharon Lundy s9(2)(a)

<<u>xxxxx.xxxxxx@xxxxxxxxxxxxxxxx</u>>

**Subject:** RE: RNZ - request for comment - Marsden Fund TOR changes

Apologies, I forwarded the wrong email earlier, - As an FYI - are we able to please see the final sent response to the media Q about Marsden.

Ngā mihi nui

Hilary Candiliotis (she/her)

SENIOR COMMUNICATIONS ADVISOR

Communications, Design and Ministerial Services Branch Ministry of Business, Innovation and Employment, Hīkina Whakatutuki



From: Hilary Candiliotis

Sent: Friday, December 6, 2024 12:23 PM

s9(2)(a)

**Cc:** Ally Koehler <<u>xxxx.xxxxxx@xxxx.xxx</u>>; Iain Cossar <<u>xxxx.xxxxxx@xxxx.xxxx</u>>; Astrid

Smeele <<u>xxxxxx.xxxxx@xxxx.xxxxxx</u>>

**Subject:** RE: RNZ - request for comment - Marsden Fund TOR changes

Apologies, I have had some additional advice come through – Please use updated messaging below.

Universities say yesterday's announcement took them by surprise. Can the Minister please confirm what consultation was had with stakeholders who would be affected by the changes to the terms of reference? If there was no consultation, what was the rationale behind that?

I made the decision to update the Marsden Fund Terms of Reference and Investment Plan to align with our priorities as a government.

Consultation with the sector is not a requirement on these documents, nor would it be usual process to consult with the sector. **s9(2)(f)(iv)** 

Can the Minister please confirm what consultation / discussions were had with the Marsden Fund Council / The Royal Society about the TOR changes? Again, if there was no consultation, why not?

I met with the Marsden Fund Council in early August, where I told them of my intention to align the fund with government priorities. At this meeting I indicated that I would be updating the Terms of Reference and Investment Plan.

s9(2)(f)(iv)	

Members of the science sector have expressed disappointment that these changes were made outside of the SSAG review. How does the Minister respond, please?

The Marsden Fund Terms of Reference and Investment Plan are reviewed regularly. Every Science, Innovation and Technology Minister has the opportunity to update these documents.

The changes also appear to contradict the original intent of the fund, set up by Simon Upton 30 years ago - ie. The intent of the fund was to enhance and broaden NZ's research skill base. Funds would not be granted on the basis that the research would be useful or solve an urgent problem - How does the Minister respond?

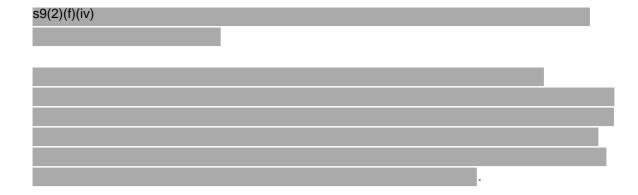
The Marsden Fund continues to enhance New Zealand's research skill base, in a more focused way. Our economy is quite different now than it was 30 years ago. For example, the pace of change and the technological advances that we've seen over the last 10 years were unforeseeable 30 years ago.

Importantly the Marsden Fund continues its main purpose which is to support blue-skies research, the type that advances new ideas and encourages innovation and creativity and where the benefit may not be immediately apparent or directly accrue in a linear fashion. The direction in the Investment Plan is clear to fund blue-skies research that will have the potential to benefit the economy, health or environment.

Finally, will the SSAG report phase one be delivered before Christmas this year? We understand it has now been pushed to 2025. Can the Minister please confirm when the phase one report will be made public and explain the reasons for the delay?

The Science System Advisory Group was set up to look at the challenges and opportunities facing our science system and recommend a bold vision for the future. The Group's recommendations have been shared with Ministers. We expect the Group's report will be made publicly available once we announce the Government's response to its recommendations.

s9(2)(f)(iv)		



Ngā mihi nui

**Hilary Candiliotis** (<u>she/her</u>)

SENIOR COMMUNICATIONS ADVISOR

Communications, Design and Ministerial Services Branch Ministry of Business, Innovation and Employment, Hīkina Whakatutuki



From: Hilary Candiliotis

Sent: Friday, December 6, 2024 12:03 PM

**Cc:** Ally Koehler <xxxx.xxxxxx@xxxx.xxxxxxx >; Iain Cossar <xxxx.xxxxx@xxxx.xxxxxxx >; Astrid

Smeele <<u>xxxxxx.xxxxx@xxxx.xxxxxx</u>>

**Subject:** RE: RNZ - request for comment - Marsden Fund TOR changes

Hi Jeremy and Orson, please see below suggested responses to the RNZ query,

s9(2)(f)(iv)

s9(2)(f)(iv)

Universities say yesterday's announcement took them by surprise. Can the Minister please confirm what consultation was had with stakeholders who would be affected by the changes to the terms of reference? If there was no consultation, what was the rationale behind that?

I made the decision to update the Marsden Fund Terms of Reference and Investment Plan to align with our priorities as a government.

Consultation with the sector is not a requirement on these documents, nor would it be usual process to consult with the sector. s9(2)(f)(iv)

Can the Minister please confirm what consultation / discussions were had with the Marsden Fund Council / The Royal Society about the TOR changes? Again, if there was no consultation, why not?

I met with the Marsden Fund Council in early August, where I told them of my intention to align the fund with government priorities. At this meeting I indicated that I would be updating the Terms of Reference and Investment Plan.

s9(2)(f)(iv)	enscare		
			35.

Members of the science sector have expressed disappointment that these changes were made outside of the SSAG review. How does the Minister respond, please?

The Marsden Fund Terms of Reference and Investment Plan are reviewed regularly. Every Science, Innovation and Technology Minister has the opportunity to update these documents.

The changes also appear to contradict the original intent of the fund, set up by Simon Upton 30 years ago - ie. The intent of the fund was to enhance and broaden NZ's research skill base. Funds would not be granted on the basis that the research would be useful or solve an urgent problem - How does the Minister respond?

The Marsden Fund continues to enhance New Zealand's research skill base, in a more focused way. Our economy is quite different now than it was 30 years ago. For example, the pace of change and the technological advances that we've seen over the last 10 years were unforeseeable 30 years ago.

The Marsden Fund will continue to support blue-skies research, the type that advances new ideas and encourages innovation and creativity and where the benefit may not be immediately apparent. The direction in the Investment Plan is clear to fund blue-skies research that will have the potential to benefit the economy, health or environment.

Finally, will the SSAG report phase one be delivered before Christmas this year? We understand it has now been pushed to 2025. Can the Minister please confirm when the phase one report will be made public and explain the reasons for the delay?

The Science System Advisory Group was set up to look at the challenges and opportunities facing our science system and recommend a bold vision for the future. The Group's recommendations have been shared with Ministers. We expect the Group's report will be made publicly available once we announce the Government's response to its recommendations.

# s9(2)(f)(iv) s9(2)(f)(iv) .

Ngā mihi nui

**Hilary Candiliotis** (<u>she/her</u>)

SENIOR COMMUNICATIONS ADVISOR

Communications, Design and Ministerial Services Branch Ministry of Business, Innovation and Employment, Hīkina Whakatutuki



Sent: Thursday, December 5, 2024 5:54 PM

**Cc:** Ally Koehler < < xxxx.xxxxxxx@xxxx.xxxxxxxxxxx >

**Subject:** RE: RNZ - request for comment - Marsden Fund TOR changes

Importance: High

Hi Hilary,

We've been asked for a draft response to the below query from RNZ by 12pm. Happy to feed in from this side if useful, but am sure Heather and Landon's teams will be across most of it.

Cheers.

Jeremy

From: Orson Glubb s9(2)(a)

Sent: Thursday, 5 December 2024 5:09 PM

<xxxxx.xxxxxx@xxxxxxxxxx.xxx.xx.xx.>

Cc: Erica Julian s9(2)(a)

Subject: FW: RNZ - request for comment - Marsden Fund TOR changes

Draft response by 12pm tomorrow please.

Thanks, Orson

From: Mary Argue \$9(2)(a)

Sent: Thursday, 5 December 2024 4:37 PM

To: Orson Glubb s9(2)(a)
Cc: Sharon Lundy s9(2)(a)

Subject: RNZ - request for comment - Marsden Fund TOR changes

Kia ora Orson,

I'd like to put the following questions to Minister Judith Collins following the <u>Marsden Funding</u> changes, please.

Universities say yesterday's announcement took them by surprise. Can the Minister please confirm what consultation was had with stakeholders who would be affected by the changes to the terms of reference?

If there was no consultation, what was the rationale behind that?

Can the Minister please confirm what consultation / discussions were had with the Marsden Fund Council / The Royal Society about the TOR changes?

Again, if there was no consultation, why not?

Members of the science sector have expressed disappointment that these changes were made outside of the SSAG review. How does the Minister respond, please?

The changes also appear to contradict the original intent of the fund, set up by Simon Upton 30 years ago - ie. The intent of the fund was to enhance and broaden NZ's research skill base. Funds would not be granted on the basis that the research would be useful or solve an urgent problem - How does the Minister respond?

Finally, will the SSAG report phase one be delivered before Christmas this year? We understand it has now been pushed to 2025. Can the Minister please confirm when the phase one report will be made public and explain the reasons for the delay?

A response to the above questions by Sunday 8 December would be greatly appreciated.

Thanks very much for your help!

Ngā mihi

Mary

Mary Argue | Reporter RNZ, PO Box 123, Wellington, New Zealand, 6140

s9(2)(a)

www.rnz.co.nz



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Attachments: Note on Marsden Fund.docx

From: Orson Glubb

Sent: Saturday, 6 July 2024 8:26 PM

To: Hon Judith Collins \$9(2)(a)

**Cc:** Julia Noh-Stent **s9(2)(a)** ; **s9(2)(a)** 

Subject: RE: SIT

Hi Judith,

Please find attached – this was simply a failure on my end as officials had provided this information in a document unrelated to the Marsden Fund, hence it was missed. I have taken this information and turned it into a briefing which I believe will clarify as requested.

## Key points are:

- The Fund is a non-statutory Ministerial Advisory Committee under a Terms of Reference approved by the responsible Minister, and comprises of a Chair and ten eminent multidisciplinary researchers appointed by you. There is no underpinning legislation, and the Marsden Fund is accountable to you as the Minister of Science, Innovation and Technology under delegated authority.
- No material changes have been made since 2017, when the responsible Minister, Hon
  Paul Goldsmith, put in place the requirement for a triennial Investment Plan, to be
  approved by the Minister. The current Plan (2021-2024) is due for renewal, providing an
  opportunity for you to influence the disciplines are supported.
- With regard to Social Sciences, the Social Science Panel was introduced in 1995, and then split in 2006 with the creation of an Economics and Human and Behavioural Sciences panel.

Let me know if you have any further questions.

Thanks, Orson

From: Hon Judith Collins \$9(2)(a)

**Sent:** Saturday, July 6, 2024 5:46 PM

To: Julia Noh-Stent s9(2)(a) ; Orson Glubb

s9(2)(a) s9(2)(a)

Subject: SIT

Importance: High

I asked for information as to how and when the Marsden Fund's remit was expanded to include funding social sciences and also what action I need to take to remove this.

Perhaps I did not make myself clear. Could someone please respond on this and advise Paul Metcalf that I am not at all happy with a proposal to continue to appoint anyone without that question being addressed fully to my satisfaction.

Thank you

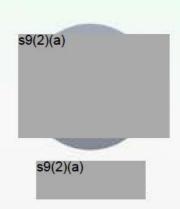
Judith Collins

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Out of scope

Monday 3:07 PM

Hey mate, Marsden fund is the same amount of money yea?

I think so but just checking

Overall funding to science has not changed - line is that the money is reallocated to core science

Thanks mate

Monday 5:12 PM

Hi. This text is just letting you know that you have missed a call from at 05:12 PM on 09/12.











Hi. This text is just letting you know that you have missed a call from at 05:04 PM on 09/12.

Hi Orson let me know if you wanted to chat re my last email.

Hi, any update?

Updated with you now

Thanks, to clarify were you wanting a sense check on this version?

I'm in car sorry - if you also wanted, you can clarify that all research funded through marsden will still be blue skies. Including the 50% economic impact

Yup just a sense check before I send off



Looks good - no concerns thanks Orson









time?

Hi availability is quite tight - will let you know soon.

Great thanks mate

Monday 2:27 PM

Hi. This text is just letting you know that you have missed a call from at 02:27 PM on 09/12.

s9(2)(a)

Hi - apologies, Minister is unavailable for this.

Today 10:42 AM

Hi Orson - could Minister Judith
Collins be available for the end of
year wrap interview I mentioned
earlier on Monday? The year in
science/tech, defence portfolios
and challenges/priories for next
year?
We could do 7:30 or 8:10 on
Monday morning
Let me know
Cheers











Text Message • SMS Monday 2:19 PM

Hi. This text is just letting you know that you have missed a call from at 02:19 PM on 09/12.

Hi Orson it's Danette from MBIE. Hilary says you have questions about the timeline for the Marsden changes. When is a good time to talk?









Text Message • SMS Wed, 4 Dec at 6:48 PM

Hi. This text is just letting you know that you have missed a call from at 06:47 PM on 04/12.

Hi Orson, Would the minister be available tomorrow morning at about 0808 to talk about removal of humanities and social services from the marsden fund?

Apologies, don't have this number saved! How long would it be for? Availability is fairly tight.

Sorry! It's from RNZ's Morning Report. It would be a 5 minute phone IV. If that time doesn't work we could do an early pre rec?

No worries! Minister is on a flight currently so will advise once she has landed (around 8).

Wed, 4 Dec at 8:33 PM

Sorry the Minister won't











Hey mate, general topic lines for Tuesday. Flick me through a video link when you can:

s9(2)(a)

Long term vision + what tangible support is planned for New Zealand's startup and tech ecosystem What sectors of tech are most undervalued and how do we unlock that value Marsden grant and how the minister views the role of govt in funding science Specific plans and actions to boost Nz lagging productivity Impact of AI and what New Zealand's strategy should be as we both harness the potential and respond to the risks How to harness potential of space sector General discussion of what areas of tech and science are most of

Thanks we are looking at around 15 minutes just due to scheduling if that is ok - will send



Text Message · SMS

interest to her currently









Text Message • SMS Wed, 4 Dec at 3:03 PM

Hi. This text is just letting you know that you have missed a call from at 03:03 PM on 04/12.

Kia ora Orson, Pretoria Gordon from RNZ here. Would the Minister or another spokesperson be available for an interview on the Marsden and Catalyst Funds changes?

Hi Pretoria, give me a call back when you can

Wed, 4 Dec at 5:26 PM

Sorry Pretoria - she is unavailable for this. Happy to take any questions in writing but appreciate that isn't very helpful for bulletins!

Thank you, my questions were what the size of the fund is for 2025, and typically how much the fund gives out in total and then to humanities and social sciences as

المستحلف محرب بالمطلق المحال المرب











Out of scope

Wed, 30 Oct at 1:23 PM

Could you give me a call when you can to discuss Marsden? Will add Julie into the call as well

Will call after Crown Law meeting

Perhaps if we all stay on the call after the crown law meeting that would be best?

Ok

Out of scope

Good stuff

Thu 21 Oct of 9.17 AM

+









Text Message • SMS Mon, 18 Nov at 1:09 PM

Hi Orson, is weds COP ok for the Marsden fund PR? Let me know if you need it sooner.

Thursday COP is fine

Great, thanks Orson

Monday 5:04 PM

Hi. This text is just letting you know that you have missed a call from at 05:04 PM on 09/12.

Hi Orson let me know if you wanted to chat re my last email.

Hi, any update?

Updated with you now

Thanks, to clarify were you wanting a sense check on this version?

I'm in car sorry - if you also



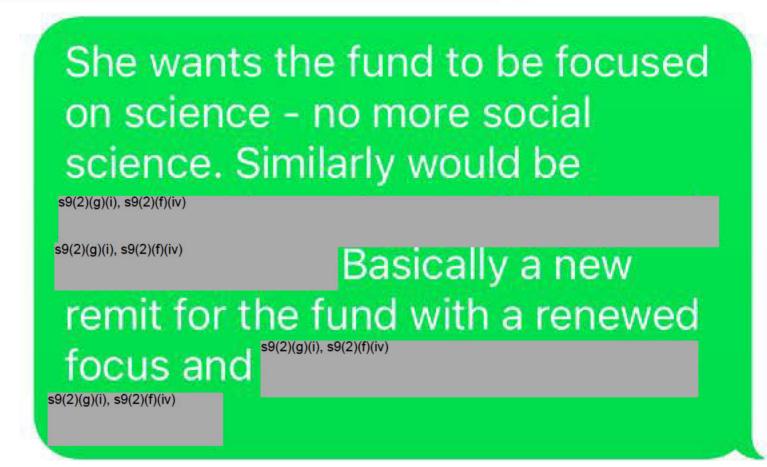








Are there any particular changes the Minister wants to make? That might influence what's required



On the Minister's request around the Marsden fund - I think I covered that in the weekly report but we pulled it

So you can just pass that on

Social sciences has been a part of the fund since its establishment

I'm checking details on how to change it

Yep I passed that briefing on

s9(2)(g)(i), s9(2)(f)(iv)











Raise at officials, I think we will need some more info on the projects being funded as well.

This is just to launch the call for proposals

No projects have been chosen for funding

Sun, 7 Jul at 9:38 AM

Very sorry to text on your weekend - see my email re Marsden fund. Is there anybody I can talk to at MBIE to get urgent advice on this as the Minister is chasing.

Looking into it now

Great thank you

Are there any particular changes the Minister wants to make? That might influence what's required

She wants the fund to be focused on science - no more social science. Similarly would be

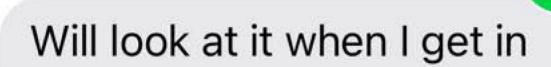






Fri, 12 Jul at 8:37 AM

Would you be able to look at the Marsden briefing I sent you - it is what officials want to talk about at this meeting today. Let me know if you want to postpone this meeting to next week.



Fri, 12 Jul at 2:55 PM



Sent an updated Marsden paper to you - let me know if it looks ok











Out of scope

Wed, 10 Jul at 4:39 PM

We're due to get a paper on the Marsden Fund tomorrow morning

Officials want to discuss it with you before it goes in the weekend bag

Is that fine and would you prefer tomorrow or Friday?

I'll have a look at it before discussing with officials

I've suggested we use the discussion we have on Friday once you've seen the paper



