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CIO 100 conversation..



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Context

- **Defence White Paper**
- **Future 35 Strategy**
- **Government**
- **Coalition & Alliances**



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Our Business



Missions

- 10 current (incl. UOR)
- 18 planned engagements

Networks

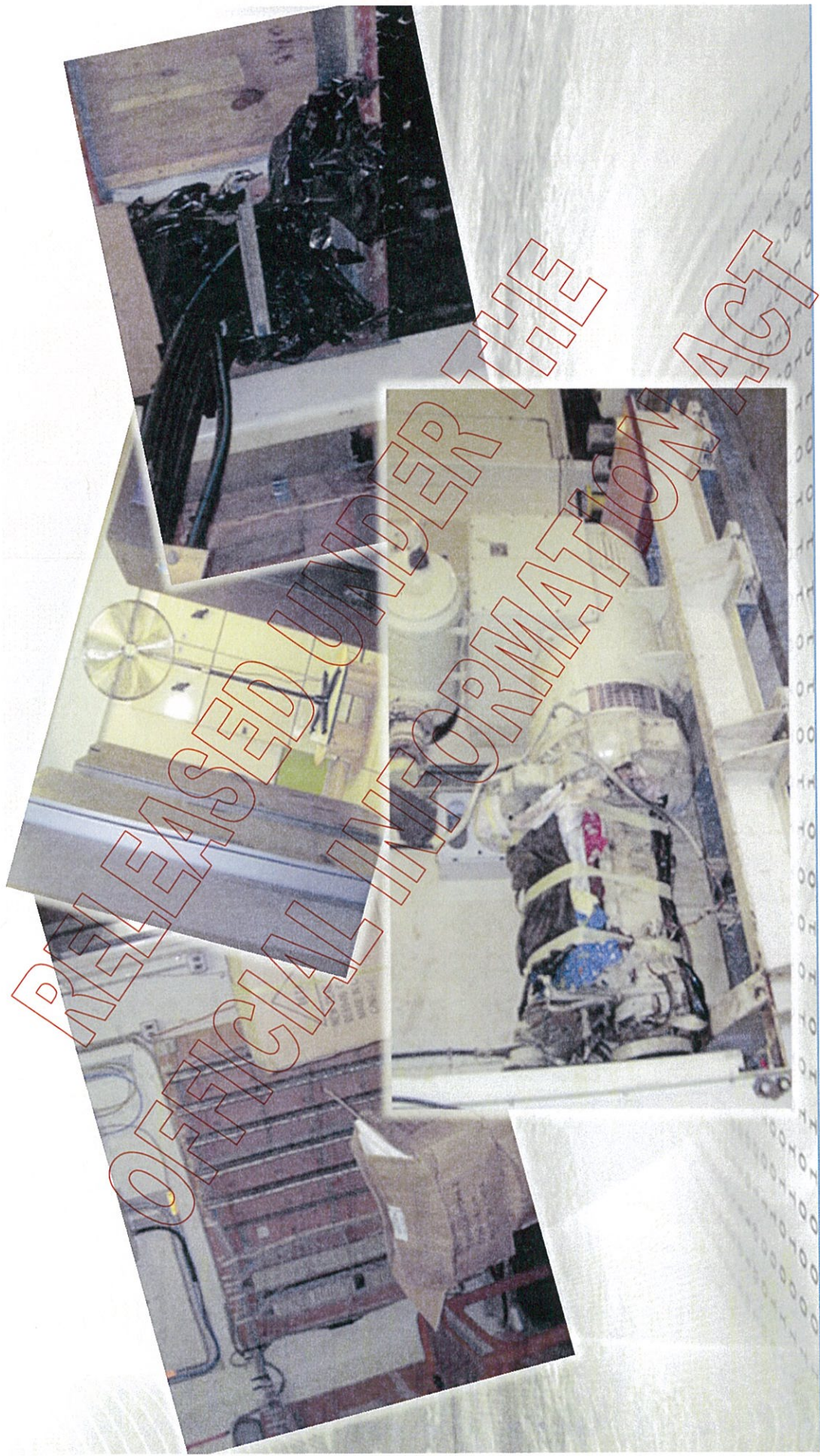
- ~37 Networks
- UNCLASS – TS
- Multiple COI's
- Cyber Security – NIAT

Interagency

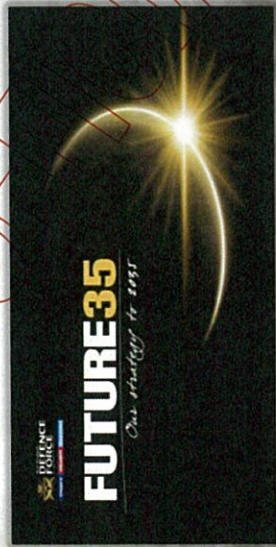
- Multiagency – NMCC
- Events – CWC, RWC etc
- IC support activity

Corporate

- ERP Stack
- 24/7 ICT Support
- Projects (CAP/ORG)



Strategic Context & Challenge



ICT EFFICIENCY
Optimise ICT costs.



ICT EFFECTIVENESS
The right tools for the right job at the right time.



ICT RESILIENCE AND SECURITY
The continued provision of our operational activities.

NZDF Priorities



In order to deliver Enhanced Combat Capability in 2020, the Defence Force senior leadership has agreed on five areas where change will have a positive impact on our ability to deliver credible military response options in the face of the challenges we anticipate five years from now.



Leading with excellence

In essence, to ensure that the Defence Force has the skills to lead across all of its tasks, and is trusted by its partners in government to deliver organisational efficiency as well as operational mastery.

This will include:

- supporting people through ongoing enhancements to the Leadership Development System and a clear view of goals and priorities;
- implementing a best practice governance model; and
- ensuring the efficient utilisation of resources by equipping people with management tools



Generating a sustainable workforce

The focus of this theme is to manage a workforce that is effective and resilient against future challenges and is achieved by:

- driving the development and execution of a People Capability Strategy that integrates functions across the Defence Force;

- maintaining an affordable and balanced workforce, in line with government expectations and Defence Mid-point Rebalancing Review models; and
- creating and sustaining a more rewarding, safer and equitable workplace environment and culture.



Focusing on operational capabilities

In the expenditure of public funds to deliver military capability, the Defence Force must demonstrate the highest levels of accountability and transparency – and deliver the greatest value to New Zealand's security that can be achieved with the investment available by:

- reviewing the NZDF strategy in light of the forthcoming 2015 Defence White Paper;
- delivering the Defence Capability Plan; and
- implementing changes to the Capability Management Framework (CMF).



Partnering for greater effect

This strategic theme is about ensuring that people are empowered and equipped to enhance the effect of partnering and that our systems ensure the alignment of those efforts and the realisation of the benefits.

This will happen by:

- Working with other government agencies to mature a

- shared understanding of how the NZDF contributes to shared national objectives;
- Developing systems so that stakeholder engagements are consistent and constructive;
 - Maintaining a focus on collaboration and interoperability in the delivery of operational capabilities; and
 - Ensuring key activities are clearly aligned to government intent in a way that is transparent to partners.



Leveraging the joint effect

The joint effect is created when characteristics or capabilities that are specific to the individual services – and tailored to the situation – are brought together for enhanced impact. This can be used to increase the effectiveness of a military response or the efficiency of its supporting functions and will be accomplished by:

- Managing the delivery of operational capability to maximise the integration of the Defence Force;
- Better equipping our people with training, experiences and processes; and
- Refining our structure for better design and delivery of the joint effect.

NZDF Strategic Delivery Themes

Future 2035

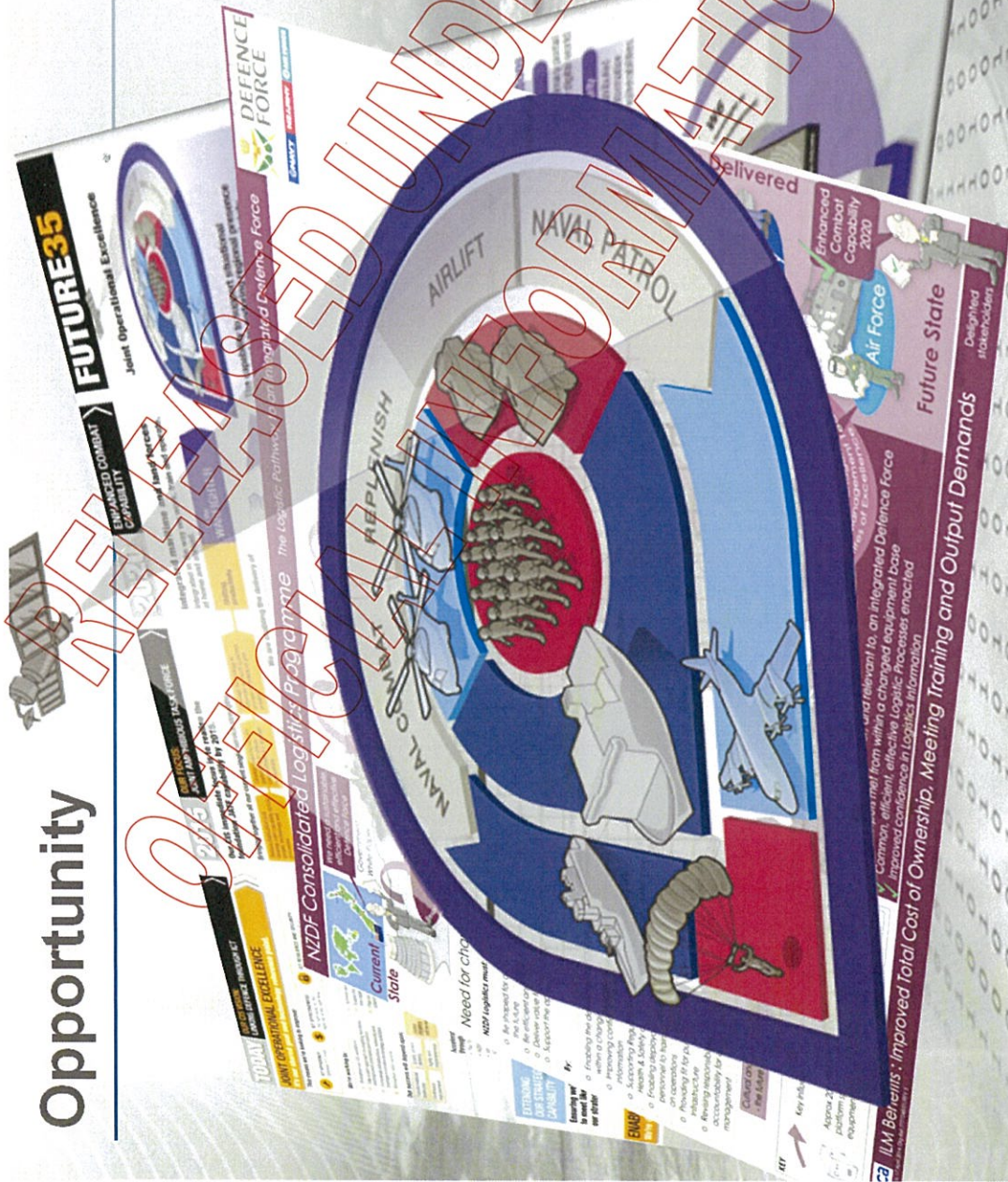


- Programs/Projects with major ICT component (including ICT projects)
 - 50+ Projects (Major Capabilities)
- Integrated Command & Control support – information
- Information Digitalisation – ERP Enablement, Information Management strategy
- Security – Cyber

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Opportunity



■ C2 – Readiness

■ Efficiencies – end to end

■ Effectiveness – Business Intelligence

■ Integration – Coherence

Some thought...

- **Culture**
- **User**
- **Information Management**
- **Big Data**
- **Supply Chain – Internet of Things**
- **Cyber – geography irrelevant**





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Thank you.

