



23 December 2015

Valerie Morse

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Dear Valerie Morse

I refer to your Official Information Act request of 26 November 2015 for information relating to the Strategic Risk & Resilience Panel (SRRP) including advice on:

- *How many times this group has met since its creation*
- *Who currently sits on this committee*
- *How many recommendations has this group made to ODESC*
- *How many times have they met with ODESC*

As you have indicated, the SRRP was created in late-2014 as part of a suite of changes to New Zealand's national security and resilience governance arrangements otherwise known as the Officials Committee for Domestic and External Security Coordination (ODESC).

The rationale behind the changes was to ensure the ODESC system remained responsive to more modern concepts of national security. This broader, "all hazards," approach to national security has, over time, widened ODESC's mandate to incorporate threats posed by natural hazards, biosecurity risks and pandemics alongside more traditional threats posed by state actors, trans-national criminals or terrorists.

Within this context, the SRRP brings together a range of experts drawn from both inside and outside of government with a brief to: assist ODESC's governance committee, ODESC(G), in anticipating and mitigating strategic national security risks; and, provide an advisory and critiquing role in relation to strategic national security risks and how they are addressed by the system as a whole.

The Current Panel members are:

- Murray Sherwin (Chair) – Chairman of the Board of the Productivity Commission, previously Chief Executive and Director General of the Ministry of Agriculture and Forestry
- Sir Peter Gluckman - Chief Science Advisor, Office of the Prime Minister
- Therese Walsh – Chief Executive 2015 Cricket World Cup; formerly chief operating officer, Rugby World Cup 2011, and New Zealand business woman of the year
- Karen Poutasi - Chief Executive NZQA, previously Director-General of Health and Chief Executive of the Ministry of Health, and General Manager of the Wellington Area Health Board
- Keith Turner – Chairman of Fisher and Paykel Appliances, Deputy Chairman of Auckland International Airport; former Chief Executive of Meridian Energy

- Richard Forgan – Consulting partner at PriceWaterhouseCoopers; former Director National Infrastructure Unit (NIU) in Treasury
- Hugh Cowan - General Manager Reinsurance, Research and Education, EQC
- Lt. Gen. Rhys Jones – Former Chief of Defence Force
- Helen Anderson – Currently a Chair or Director of a variety of boards such as BRANZ, NIWA, DairyNZ; former Chief Executive Ministry of Research, Science and Technology.

To date the SRRP has met six times. While it has not met with ODESC(G) as a group, the SRRP Chair, Murray Sherwin, and the Chair of ODESC(G), Andrew Kibblewhite, have engaged regularly. Murray Sherwin has attended part of one meeting of ODESC(G). Conversely, Andrew Kibblewhite has attended parts of two meetings of the SRRP.

The SRRP does not make formal recommendations. The first two meetings of the SRRP in late-2014 focused largely on providing Panel members with the opportunity to meet one another and to begin to form a relationship. Since then, the SRRP has largely focused on providing advice to ODESC(G) on how national security officials can improve the way they identify, anticipate and manage risk.

For completeness, you are entitled to ask the Ombudsman to review this response under section 28(3) of the Official Information Act.

Yours sincerely



Howard Broad  
Deputy Chief Executive, Security and Intelligence