

## **CORPORATE OFFICE**

Level 1 32 Oxford Terrace Christchurch Central CHRISTCHURCH 8011

Telephone: 0064 3 364 4160 Fax: 0064 3 364 4165

carolyn.gullery@cdhb.health.nz

5 March 2018

**Antony Andrews** 

Email: fyi-request-7111-c7f89639@requests.fyi.org.nz;

Dear Antony,

## **RE Official information request CDHB 9775**

I refer to your Official Information Act request seeking the following information under section 12 of the Official Information Act from Canterbury DHB.

1. Bed occupancy rates at the public hospital/hospitals from July 2007 to June 2016. Please note that I would like monthly data on this. However, if monthly data is not available, please specify the reason. If monthly data is unavailable, the next preference will be quarterly data, if quarterly is not available then I will accept half-yearly. Furthermore, as last resort yearly data. I am also willing to accept data on bed occupancy rates at random intervals within a year.

In Canterbury we take a whole of system approach to the delivery of healthcare. This involves primary and secondary/tertiary care providers working together with St John and other non-government agencies, in a collaborative partnership. As a result of this approach, appropriate patient flow has continued to improve to cope with growing volumes, allowing us to better manage our acute bed occupancy within the available constrained number of beds. This was not always the case prior to our adoption of a comprehensive whole of system approach.

Continuous management of hospital bed occupancy through twice daily meetings ensures strategies are actively implemented. Escalation strategies aims to reduce pressure, minimalising the need for emergency measures.

Fifteen minute updates of our major hospitals' (Christchurch, Christchurch Women's, Burwood, Ashburton, Hillmorton and PMH) bed occupancy is widely displayed and available on the Canterbury DHB Intranet, helping to make issues visible and enabling early management. The daily meetings allow effective system-wide capacity and resource management.

Managing hospital occupancy is a complex interaction of physical capacity, staffing demand, length of stay and flow; mobilising more staff is one possible strategy to manage high occupancy, but is only one component of managing effective bed utilisation and ensuring good patient care.

Please refer to **Appendix 1** (attached) for bed occupancy rates (monthly) data for Canterbury DHB hospitals from July 2013 to 31 January 2018. **Please note:** We only have reliable data since July 2013.

To provide viable data prior to this e.g. to go back to 2007 would require a substantial amount of work and we are declining to do this under section 18(f) of the Official Information Act.

If you disagree with our decision to withhold information you may, under section 28(3) of the Official Information Act, seek an investigation and review of our decision from the Ombudsman.

Please note that this response, or an edited version of this response, may be published on the Canterbury DHB website.

I trust that this satisfies your interest in this matter.

Yours sincerely

Carolyn Gullery

General Manager

**Planning, Funding & Decision Support** 

CDHB 9775 Appendix 1 Table one: **Average Actual Occupied Beds Average Physical Capacity Beds** ТРМН Burwood Christchurch **Specialist** Hospital Hospital Mental Ashburton Health Hospital Surgical. (Medical Christchurch -Services. Christchurch Hillmorton Rehabilitation. (including Older Hillmorton ТРМН -Resourced Medical. Hospital. - Physical **Older Persons** Women's & Persons Ashburton -Burwood -Patients **Patients** Occupancy Occupancy Surgical. Hillmorton **TPMH** (Excludes Day Year/month Health (from Childrens). Health Ashburton Burwood(2) Christchurch Physical **Physical** Under Under Maternity. **Specialist** Hospital (2) (Excludes Occupancy 2016). Surgical (until Occupancy Care Care Wards, ICU, Emergency Mental Day **Older Persons** 2016). (including Occupancy Occupancy Paeds, and Older Wards)(3) Health. Mental Health Women's & Older Womens) Persons (from 2016). Childrens). Persons Health Maternity Maternity. Mental (until 2016). Emergency. Health (until 2016). 31/07/2013 29 86 Note (1) 148 197 60 150 Note (1) 148 202 48.4% 57.3% Note (1) 100.1% 97.4% Note (1) 31/08/2013 37 87 Note (1) 160 201 60 150 Note (1) 148 202 61.5% 57.7% Note (1) 108.4% 99.4% Note (1) 39 158 Note (1) 202 57.2% Note (1) 106.9% Note (1) 30/09/2013 86 Note (1) 199 60 150 148 64.2% 98.4% 31/10/2013 32 84 598 149 199 60 150 630 148 202 54.0% 56.1% 95.0% 100.9% 98.3% Note (1) 30/11/2013 32 83 600 144 194 60 138 637 148 202 52.6% 59.9% 94.2% 97.3% 96.1% 94.1% 31/12/2013 30 72 553 146 180 60 137 637 148 202 50.2% 52.7% 86.8% 98.4% 89.2% 92.9% 49.5% 31/01/2014 26 68 540 156 182 60 137 637 148 202 43.5% 84.8% 105.2% 89.9% 90.2% 28/02/2014 29 91 576 154 188 60 137 637 148 202 48.4% 66.4% 90.5% 104.3% 92.9% 92.7% 31/03/2014 28 82 598 150 185 60 137 637 148 202 46.0% 60.1% 94.0% 101.1% 91.8% 92.2% 30/04/2014 32 82 599 152 190 60 137 637 148 202 52.7% 59.5% 94.0% 102.7% 94.3% 91.5% 35 154 202 57.7% 65.7% 103.9% 94.9% 90.8% 31/05/2014 90 597 192 60 137 637 148 93.7% 30/06/2014 34 94 627 147 195 60 137 637 148 202 57.3% 68.5% 98.5% 99.6% 96.5% 94.2% 31/07/2014 30 82 624 156 63 157 669 202 48.1% 52.1% 93.3% 106.9% 94.6% 95.4% 191 146 31/08/2014 29 79 618 152 193 63 157 670 146 202 46.7% 50.1% 92.2% 104.2% 95.4% 96.2% 30 156 63 157 202 47.6% 47.5% 94.1% 30/09/2014 75 631 192 670 146 106.7% 95.0% 95.9% 31/10/2014 33 82 583 161 189 63 157 670 146 202 51.8% 52.5% 87.0% 110.3% 93.8% 93.4% 30/11/2014 30 88 557 159 179 63 157 670 146 202 47.7% 56.3% 83.1% 109.2% 88.8% 90.5% 157 205 49.5% 90.3% 31/12/2014 26 78 545 151 182 63 670 146 41.7% 81.4% 103.5% 89.0% 24 69 550 152 191 63 157 146 205 37.7% 44.1% 82.1% 104.0% 93.2% 89.5% 31/01/2015 670 28/02/2015 27 146 204 63 157 670 146 205 42.5% 49.1% 83.6% 100.0% 99.6% 92.0% 77 560 31/03/2015 31 81 574 149 197 63 157 670 146 205 49.1% 51.3% 85.6% 102.1% 96.3% 89.5% 30/04/2015 31 73 565 144 188 63 156 670 146 205 48.4% 46.7% 84.4% 98.4% 91.5% 88.5% 31/05/2015 33 74 589 142 183 63 156 670 146 205 52.9% 47.7% 87.9% 97.1% 89.4% 89.4% 30/06/2015 36 81 630 149 187 63 155 670 146 205 57.4% 52.6% 94.0% 102.3% 91.0% 94.7% 31/07/2015 39 85 620 144 191 63 149 667 142 205 61.6% 57.3% 93.0% 101.5% 93.2% 94.5% 31/08/2015 38 85 613 147 198 63 149 661 142 205 59.9% 56.8% 92.8% 103.4% 96.7% 93.9% 30/09/2015 34 85 634 148 198 63 149 661 142 202 54.2% 56.8% 95.9% 104.5% 98.0% 94.6% 31/10/2015 35 74 156 184 63 149 202 55.7% 49.8% 85.2% 109.8% 91.1% 90.4% 563 661 142 30/11/2015 36 82 586 154 184 63 149 667 142 202 56.9% 55.0% 88.0% 108.5% 91.2% 92.2% 31/12/2015 63 202 48.3% 48.3% 84.2% 106.4% 92.3% 30 72 561 151 176 149 667 142 87.0% 31/01/2016 30 63 535 144 172 63 148 667 142 202 47.4% 42.4% 80.2% 101.5% 85.2% 89.8% 29/02/2016 30 76 579 150 63 148 667 142 202 47.7% 51.5% 86.9% 86.9% 92.2% 175 105.3% 31/03/2016 26 69 595 156 182 63 148 664 142 202 41.0% 46.7% 89.6% 109.8% 90.1% 93.7% 74 162 63 148 666 38.9% 50.1% 92.6% 30/04/2016 25 616 190 142 202 114.4% 93.8% 94.7%

31/05/2016	31	90	635	164	193	63	148	667	142	202	49.4%	60.5%	95.2%	115.5%	95.4%	95.1%
30/06/2016	35	154	647	153	113	63	257	667	142	126	56.1%	59.9%	97.0%	107.8%	89.6%	95.5%
31/07/2016	33	205	647	146	54	61	321	667	142	53	54.6%	63.9%	97.0%	102.8%	102.6%	97.0%
31/08/2016	38	215	642	152	55	60	321	667	142	53	63.1%	67.1%	96.2%	107.0%	103.3%	95.7%
30/09/2016	33	211	634	152	61	60	321	667	142	53	55.8%	65.8%	95.1%	106.7%	115.4%	96.4%
31/10/2016	33	203	594	159	57	60	321	667	142	53	54.6%	63.4%	89.1%	112.3%	107.9%	91.6%
30/11/2016	34	205	609	155	53	59	321	667	142	53	57.5%	64.0%	91.3%	109.2%	100.4%	91.5%
31/12/2016	26	195	588	160	58	59	321	667	142	53	44.5%	60.7%	88.1%	112.5%	109.2%	92.6%
31/01/2017	34	188	548	161	54	59	319	667	142	53	56.8%	58.8%	82.1%	113.1%	102.1%	90.4%
28/02/2017	31	206	594	160	50	59	316	667	142	53	52.6%	65.1%	89.1%	112.4%	93.7%	93.7%
31/03/2017	28	210	619	154	51	59	316	667	142	53	48.2%	66.5%	92.7%	108.3%	95.6%	93.6%
30/04/2017	31	211	594	157	57	59	316	667	142	53	52.9%	66.8%	89.0%	110.3%	108.0%	92.8%
31/05/2017	35	219	609	153	54	59	316	667	142	53	58.8%	69.3%	91.4%	107.6%	102.1%	93.5%
30/06/2017	34	223	624	156	54	59	316	668	142	53	57.7%	70.4%	93.4%	110.1%	101.7%	95.4%
31/07/2017	37	225	645	149	52	62	314	667	142	53	60.3%	71.5%	96.7%	104.7%	98.4%	96.2%
31/08/2017	40	231	660	152	55	62	306	667	142	53	64.6%	75.5%	99.0%	107.0%	103.4%	97.3%
30/09/2017	37	228	655	151	56	62	306	667	142	53	60.4%	74.5%	98.2%	106.6%	106.1%	96.9%
31/10/2017	40	209	611	158	52	62	306	667	142	53	65.2%	68.4%	91.6%	110.9%	98.9%	95.9%
30/11/2017	34	211	607	158	56	62	306	667	142	53	54.5%	69.1%	91.0%	111.0%	104.7%	95.1%
31/12/2017	28	192	567	159	60	62	306	667	142	53	45.7%	62.8%	85.1%	112.2%	113.6%	95.8%
31/01/2018	35	196	575	156	56	62	306	667	142	53	56.8%	63.9%	86.2%	109.7%	104.8%	95.8%

## Notes:

- (1) No reliable data
- (2) TPMH/Burwood June/July 2016 The majority of services were moved from TPMH to the new Burwood Hospital facility hence the changes in physical beds moving forward.
- (3) Excludes maternity (mothers and new born babies) and NICU